



**The Meeting Transcript of  
The Los Angeles County  
Board of Supervisors**



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1           [REPORT OF ACTION TAKEN IN CLOSED SESSION ON AUGUST 25,  
2           2009 ON TUSEDAY, AUGUST 25, 2009 BEGINS ON PAGE 224.]

3

4

5

6       **SUP. KNABE, CHAIRMAN:** GOOD MORNING. ASK EVERYONE TO PLEASE  
7       RISE. THIS MORNING WE WILL BE LED IN OUR INVOCATION BY RABBI  
8       MARK BLAZER, TEMPLE BETH AMI, SANTA CLARITA, FOLLOWED BY OUR  
9       PLEDGE OF ALLEGIANCE WHICH IS LED BY KENNETH STAFF, ASSISTANT  
10      SERGEANT-AT-ARMS, DISTRICT 26, THE AMERICAN LEGION. RABBI?

11

12     **RABBI MARK BLAZER:** THANK YOU, SUPERVISOR. FOR THE HONOR TO BE  
13     ABLE TO PRESENT THE INVOCATION THIS MORNING, AS A PROUD NATIVE  
14     OF THIS COUNTY, I'M DEEPLY APPRECIATIVE OF THE OPPORTUNITY TO  
15     BE HERE. IT'S A GREAT HONOR TO BE IN THIS BUILDING, TO BE WITH  
16     ALL OF YOU THIS MORNING. WE'RE COMING OUT OF A SUMMER AND  
17     INDEED AN ENTIRE YEAR THAT'S BEEN FILLED WITH INSTABILITY,  
18     DIFFICULT DECISIONS FOR ALL OF US. BUT WE'RE LOOKING TO THE  
19     BEGINNING OF A NEW SEASON AND THE FALL OF NEW BUDGETS, NEW  
20     SCHOOL YEARS, AND THESE CHANGES BRING NEW POSSIBILITIES AND  
21     NEW OPPORTUNITIES. WE PRAY THAT OUR LEADERS, THAT OUR PUBLIC  
22     SERVANTS, THAT EACH ONE OF US CAN BE BETTER CITIZENS AND RISE  
23     TO THE CHALLENGES AHEAD. WE PRAY FOR A SAFE SEASON AHEAD AS WE  
24     ASK FOR GOD'S BLESSINGS ON ALL OF US. I ASK YOU TO JOIN ME IN  
25     A PRAYER, TO BOW YOUR HEAD, CLOSE YOUR EYES OR HOWEVER YOU



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1 FOCUS ON THE HOLINESS, THE ONENESS THAT BINDS US TOGETHER.  
2 HOLY SOURCE OF LIFE AND SOVEREIGN OF ALL NATIONS AND ALL  
3 PEOPLES, KEEP US EVER MINDFUL OF YOUR MANY GIFTS. MAY WE USE  
4 THEM WISELY AT ALL TIMES. GIVE US THE WISDOM AND THE WILL TO  
5 BE HONEST AND TO RESPECT THE BELIEFS AND VIEWPOINTS OF OTHERS.  
6 HELP US STRIVE TO KEEP OUR LAND FREE FROM IGNORANCE, FREE FROM  
7 PREJUDICE, FREE FROM OPPRESSION AND FREE FROM STRIFE. GUARD US  
8 FROM ALL DANGER AND ENABLE US TO MAKE PEACE AND HARMONY REIGN  
9 WITHIN OUR COMMUNITIES. REMIND US THAT EACH ONE OF US IN THIS  
10 COUNTY OF ANGELS IS A MESSENGER FROM THE MOST HIGH. OH GOD,  
11 MAY EACH OF US INCREASE OUR OWN COMMITMENT TO THE BETTERMENT  
12 OF OUR COMMUNITY, OUR COUNTY, OUR COUNTRY AND OUR WORLD, AND  
13 LET US RESOLVE TO DO ALL THAT WAS WITHIN OUR POWER TO HELP OUR  
14 COMMUNITY BE TRUE TO ITS HIGHEST IDEALS SO THAT OUR COUNTY MAY  
15 MERIT THE BLESSING OF GOD AND IN TURN BE A BLESSING TO THE  
16 WHOLE WORLD. AMEN.

17

18 **KENNETH STAFF:** PLEASE FACE THE FLAG. PLACE YOUR RIGHT HAND  
19 OVER YOUR HEART AND JOIN ME IN THE PLEDGE OF ALLEGIANCE.  
20 [PLEDGE OF ALLEGIANCE RECITED.]

21

22 **SUP. KNABE, CHAIRMAN:** AS I INTRODUCE US TO KEN STAFF, HE'S  
23 CURRENTLY ASSISTANT SERGEANT-AT-ARMS WITH AMERICAN LEGION  
24 DISTRICT NO. 19. HE ALSO SERVED AS A PAST COMMANDER OF THE  
25 AMERICAN LEGION POST 51 IN WHITTIER. HE SERVED IN THE UNITED





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1 STATES ARMY FROM 1965 TO 1967 AS A SPECIALIST FOURTH CLASS  
2 WITH THE 559TH COMBAT ENGINEERS OUT OF ALASKA. RECEIVED THE  
3 U.S. ARMY GOOD CONDUCT MEDAL AND NATIONAL DEFENSE SERVICE  
4 MEDAL. KENNETH HAS LIVED IN THE FOURTH DISTRICT FOR 37 YEARS  
5 AND HE AND HIS WIFE DIANE HAVE BEEN MARRIED FOR 42 YEARS AND  
6 THEY HAVE THREE CHILDREN. SO ON BEHALF OF THE BOARD, WE WANT  
7 TO THANK KENNETH FOR TAKING TIME OUT OF HIS BUSY SCHEDULE TO  
8 LEAD US IN THE PLEDGE OF ALLEGIANCE. [APPLAUSE.]

9

10 **SUP. ANTONOVICH:** MR. CHAIR, MEMBERS, IT'S A PLEASURE TO  
11 WELCOME RABBI MARK BLAZER WHO IS THE SPIRITUAL LEADER OF  
12 TEMPLE BETH AMI IN THE SANTA CLARITA VALLEY. MARK'S PARENTS  
13 ARE VERY GOOD FRIENDS OF MINE. I HAVE BEEN TO ISRAEL A NUMBER  
14 OF TIMES WITH THEM. HE HAS SERVED AS A CHAPLAIN FOR THE  
15 CALIFORNIA DEPARTMENT OF CORRECTIONS, AND THE LOS ANGELES  
16 COUNTY SHERIFF'S DEPARTMENT. GRADUATED UNIVERSITY OF  
17 CALIFORNIA AT SAN DIEGO AND HE STUDIED AT OXFORD UNIVERSITY  
18 AND RECEIVED HIS RABBINIC ORDINATION FROM THE ACADEMY FOR  
19 JEWISH RELIGION IN NEW YORK. HE IS MARRIED, HAS THREE  
20 CHILDREN. HE HAS ONE OF HIS DAUGHTERS WITH HIM TODAY. WELCOME.  
21 SHE'S DOING SECURITY FOR HER FATHER. [LAUGHTER.] ANYWAY,  
22 RABBI'S QUITE INVOLVED IN OUR VALLEY. WE APPRECIATE HIS  
23 LEADERSHIP AND HIS COMMITMENT AND WISH YOU CONTINUED SUCCESS.  
24 THANK YOU AGAIN. [APPLAUSE.]

25



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1    **SUP. KNABE, CHAIRMAN:** OKAY. WE ARE GOING TO PROCEED WITH THE  
2    AGENDA, BUT LET ME FIRST MAKE A WELCOME INTRODUCTION. I'D LIKE  
3    TO INTRODUCE TO ALL OF YOU HERE TODAY, WE HAVE WITH US OUR LOS  
4    ANGELES COUNTY CIVIL GRAND JURY. FOR THOSE OF YOU THAT DON'T  
5    KNOW, THE MAIN FUNCTION OF OUR GRAND JURY IS TO INVESTIGATE  
6    COUNTY, CITY AND JOINT POWER AGENCIES. THEY HAVE A VERY  
7    SIGNIFICANT AND IMPORTANT CIVIL FUNCTION. THEY ACT AS A  
8    WATCHDOG GROUP, CAREFULLY EXAMINING COMPLETELY THE VARIOUS  
9    GOVERNMENT AGENCIES WITHIN THE COUNTY. SO WE'D JUST LIKE TO  
10   HAVE THEM STAND UP AND BE RECOGNIZED. WE'RE GOING TO DO A  
11   PHOTO OP HERE. WE ASK THEM TO COME UP HERE AND JOIN US.  
12   THEY'RE HERE TODAY TO OBSERVE US. SO EVERYONE, PLEASE BE ON  
13   YOUR BEST BEHAVIOR. [LAUGHTER.] ALL JOKING ASIDE, OBVIOUSLY  
14   THEY PROVIDE A VERY IMPORTANT FUNCTION FOR THIS COUNTY, AND  
15   WE'D LIKE TO THANK THEM FOR THEIR HARD WORK AND TAKING THE  
16   TIME TO COME OVER AND VISIT US. WE ALWAYS GET THE OPPORTUNITY  
17   TO GO VISIT THEM. AND AS I SAY, I DON'T KNOW IF THEY STILL DO  
18   IT, BUT THEIR POTLUCKS THAT THEY HAVE IN THAT BACK ROOM WHERE  
19   EVERYBODY BRINGS THEIR FAVORITE DISH IS PRETTY GOOD EATING  
20   OVER THERE, TOO. GLORIA AND MARK, WE'RE GOING TO TAKE A  
21   PICTURE HERE WITH THE GRAND JURY. OUCH, DON'T BREAK THAT. CAN  
22   YOU MOVE FORWARD A LITTLE BIT? HURRY UP. ALL RIGHT. THERE'S NO  
23   BUDGET FOR A BROKEN TABLE. [LAUGHTER.] THANK YOU ALL. THANK  
24   YOU VERY MUCH. LADIES AND GENTLEMEN, COUNTY CIVIL GRAND JURY.



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1 [APPLAUSE.] ALL RIGHT. WE ARE GOING TO PROCEED WITH THE  
2 AGENDA.

3

4 **CLERK SACHI HAMAI:** GOOD MORNING, MR. CHAIRMAN, MEMBERS OF THE  
5 BOARD. WE WILL BEGIN TODAY'S AGENDA ON PAGE 4, PUBLIC  
6 HEARINGS, ITEMS 1 THROUGH 9. ON ITEM NO. 3, AS INDICATED ON  
7 THE POSTED AGENDA, THE DIRECTOR OF PUBLIC WORKS REQUESTS THAT  
8 THIS ITEM BE CONTINUED WITHOUT DISCUSSION TO OCTOBER 27TH,  
9 2009.

10

11 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

12

13 **CLERK SACHI HAMAI:** ON ITEM NO. 4, AS INDICATED ON THE POSTED  
14 AGENDA, THE DIRECTOR OF PUBLIC WORKS REQUESTS THAT THIS ITEM  
15 BE CONTINUED WITHOUT DISCUSSION TO OCTOBER 27TH, 2009.

16

17 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

18

19 **CLERK SACHI HAMAI:** THE REMAINING ITEMS UNDER THE PUBLIC  
20 HEARING WE WILL HOLD FOR THE PUBLIC HEARING. ON PAGE 7,  
21 ADMINISTRATIVE MATTERS, BOARD OF SUPERVISORS ITEMS 10 THROUGH  
22 14, ON ITEM NO. 12, SUPERVISOR ANTONOVICH WOULD LIKE TO AMEND  
23 HIS MOTION TO INCLUDE COUNTY COUNSEL. SO IT WILL NOW READ:  
24 DIRECT THE CHIEF EXECUTIVE OFFICER, COUNTY COUNSEL AND THE  
25 DIRECTOR OF INTERNAL SERVICES.





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1

2 **SUP. KNABE, CHAIRMAN:** SO ORDERED AS AMENDED.

3

4 **CLERK SACHI HAMAI:** ON ITEM NO. 13, THERE'S A REQUEST FROM A  
5 MEMBER OF THE PUBLIC TO HOLD THIS ITEM.

6

7 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

8

9 **CLERK SACHI HAMAI:** AND THE REMAINING ITEMS UNDER BOARD OF  
10 SUPERVISORS ARE BEFORE YOU.

11

12 **SUP. KNABE, CHAIRMAN:** THE REMAINDER MOVED BY SUPERVISOR  
13 MOLINA. THE CHAIR WILL SECOND. WITHOUT OBJECTION, SO ORDERED.

14

15 **CLERK SACHI HAMAI:** CONSENT CALENDAR, ITEMS 15 THROUGH 22. ON  
16 ITEM NO. 19, SUPERVISOR MOLINA AND A MEMBER OF THE PUBLIC  
17 REQUEST THAT THIS ITEM BE HELD.

18

19 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

20

21 **CLERK SACHI HAMAI:** AND THE REMAINING ITEMS ARE BEFORE YOU.

22

23 **SUP. KNABE, CHAIRMAN:** ON THE REMAINDER? MOVED BY SUPERVISOR  
24 YAROSLAVSKY. THE CHAIR WILL SECOND. WITHOUT OBJECTION, SO  
25 ORDERED.



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1

2 **CLERK SACHI HAMAI:** ON PAGE 12, DISCUSSION ITEM, ITEM 23, WE  
3 WILL HOLD FOR A DISCUSSION. ON PAGE 13, MISCELLANEOUS,  
4 ADDITIONS TO THE AGENDA WHICH WERE POSTED MORE THAN 72 HOURS  
5 IN ADVANCE OF THE MEETING AS INDICATED ON THE SUPPLEMENTAL  
6 AGENDA. ITEM 1-H.

7

8 **SUP. KNABE, CHAIRMAN:** THE CHAIR WILL MOVE IT. SECONDED BY  
9 SUPERVISOR ANTONOVICH. WITHOUT OBJECTION, SO ORDERED.

10

11 **CLERK SACHI HAMAI:** ON ITEM 24-A, THERE'S A REQUEST FROM A  
12 MINUTE OF THE PUBLIC TO HOLD THIS ITEM.

13

14 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

15

16 **CLERK SACHI HAMAI:** ON ITEM 24-B, WE WILL HOLD THIS ITEM FOR A  
17 PRESENTATION.

18

19 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

20

21 **CLERK SACHI HAMAI:** ON PAGE 15, NOTICES OF CLOSED SESSION,  
22 ACTUALLY IT'S ON PAGE 16, ITEMS C.S.-6, THE ACTING DIRECTOR OF  
23 HUMAN RESOURCES REQUESTS THAT THIS ITEM BE CONTINUED ONE WEEK  
24 TO SEPTEMBER 1ST, 2009.

25



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1    **SUP. KNABE, CHAIRMAN:** SO ORDERED.

2

3    **CLERK SACHI HAMAI:** AND THAT COMPLETES THE READING OF THE  
4    AGENDA. BOARD OF SUPERVISORS SPECIAL ITEMS BEGIN WITH  
5    SUPERVISORIAL DISTRICT NO. 3.

6

7    **SUP. MOLINA:** (OFF MIC.) CLARIFICATION.

8

9    **CLERK SACHI HAMAI:** WE ARE HOLDING THAT ONE FOR A PRESENTATION  
10    BY THE DEPARTMENT.

11

12    **SUP. KNABE, CHAIRMAN:** OKAY. SUPERVISOR YAROSLAVSKY? DO YOU  
13    HAVE ANY PRESENTATIONS. OKAY. AT THIS TIME I'D LIKE TO ASK  
14    MAYOR ROMERO TO JOIN US, HER DAUGHTER LORETTA. HISPANIC  
15    OUTREACH TASKFORCE MEMBERS, VICTOR LADESMA AND JAKE ALLRED AS  
16    WELL AS CITY OF WHITTIER MAYOR, BOB UNISON, COUNCILMEMBER JOE  
17    VENETERI, CITY MANAGER STEVE HELBY AND POLICE CHIEF DAVID  
18    SINGER. MARY AND VICTOR, AS WELL AS FIVE OTHER PROFESSIONALS  
19    FOUNDED THE HISPANIC OUTREACH TASKFORCE IN 1988. THE TASKFORCE  
20    WAS CREATED TO ASSIST HISPANICS IN ACCESSING MUCH NEEDED  
21    SERVICES AND RESOURCES IN THE SAN GABRIEL AREA AT LITTLE OR NO  
22    COST. MARY HAS EXTENSIVE EXPERIENCE WITH ASSISTING PHYSICIANS  
23    AS WELL AS WORKING AS MANAGER OF THE BEACH PHYSICIANS MEDICAL  
24    GROUP. FOR A NUMBER OF YEARS SHE ALSO WORKED THE PRESBYTERIAN  
25    INTERCOMMUNITY HOSPITAL AS ADMINISTRATIVE DIRECTOR OF THE



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1 FAMILY PRACTICE CENTER. HER DUTIES INCLUDED THE  
2 ADMINISTRATION, THE OPERATION OF CLINICS OF 18 RESIDENTS 21  
3 STAFF, INTERNS AND VOLUNTEERS. ALL THIS EXPERIENCE ASSISTED  
4 MARY TREMENDOUSLY TO BE OF GREAT ASSISTANCE TO BE OF GREAT  
5 EXPERIENCE TO THE H.O.T. SHE SERVED AS THE HISPANIC OUTREACH  
6 TASKFORCE FOR THE LAST FEW YEARS. SHE RETIRED FROM THE  
7 TASKFORCE IN JUNE SO THAT SHE COULD CARE FOR HER MOM.  
8 OBVIOUSLY THE TASKFORCE SEEKS TO IMPROVE THE QUALITY OF LIFE  
9 FOR LATINOS AND COMMUNITIES THROUGH PROGRAMS IN EDUCATION,  
10 HEALTH, ECONOMIC DEVELOPMENT, FINANCIAL LITERACY AND THE  
11 CULTURAL ARTS. SHE JUST WAS NOT ONLY ONE OF THE ORIGINAL  
12 ORGANIZERS OF ALL THIS, BUT HAS BEEN SUCH AN ADVOCATE FOR THE  
13 ENTIRE COMMUNITY OUT THERE. SHE HAS TOUCHED THE LIVES OF SO  
14 MANY INDIVIDUALS IN THE SAN GABRIEL VALLEY AND THROUGHOUT THIS  
15 GREAT COUNTY. I KNOW WE'RE SORT OF CELEBRATING AND  
16 CONGRATULATING HER ON HER RETIREMENT, BUT I FIGURE THAT WILL  
17 LAST ABOUT AN HOUR OR TWO. [LAUGHTER.] BUT UPSTAIRS, WE WERE  
18 FORTUNATE, THE CITY OF WHITTIER, WITH MAYOR HENDERSON, AND  
19 COUNCILMEMBER VENETIERI MADE A PRESENTATION TO HER AS WELL AS  
20 THE CHIEF OF POLICE DAVE SINGER. AND I SAID, OUT OF 88 CITIES  
21 IN LOS ANGELES COUNTY, THE ONLY CITY THAT HAS A SPECIAL  
22 ORDINANCE, THE CITY MANAGER AND POLICE CHIEF, YOU HAVE TO BE  
23 OVER 6' 5". THAT WAS A JOKE, OKAY? ANYWAY, MARY, WE JUST THANK  
24 YOU FOR THE LIVES THAT YOU TOUCHED AND THE SERVICE. WE KNOW  
25 WE'RE GOING TO CONTINUE TO SEE YOU IN THE COMMUNITY, AND YOU



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1 DO WHAT YOU CAN AND WE JUST THANK YOU FOR EVERYTHING, FOR  
2 MANY, MANY YEARS OF SERVICE AND WHAT YOU CREATED OUT THERE  
3 WITH H.O.T.

4

5 **MARY ROMERO:** THANK YOU. [APPLAUSE.]

6

7 **MARY ROMERO:** THANK YOU, DON KNABE AND ALL OF THE SUPERVISORS  
8 FROM L.A. COUNTY. THE HISPANIC OUTREACH STARTED WHEN I WAS  
9 WORKING AT PRESBYTERIAN HOSPITAL WHEN WE SEEN THAT A LOT OF  
10 THE HISPANICS ARE NOT ABLE TO ACCESS SERVICES THAT WERE  
11 ALREADY PROVIDED, SOME OF THEM FREE OR AT DISCOUNT. AND SO WE  
12 STARTED WITH HEALTH FAIRS AND HELPING PEOPLE. AND WE STARTED  
13 ALSO WITH HELPING THE TEENAGE GIRLS IN THE WHITTIER-UNION HIGH  
14 SCHOOL DISTRICT THAT WERE 14 YEARS OLD AND UP HAVING BABIES.  
15 AND THAT'S HOW WE STARTED. THEY HAVE SO MANY COMPLEX ISSUES  
16 THAT OTHER ORGANIZATIONS JOINED US BECAUSE THEY WANTED TO HELP  
17 THE COMMUNITY. AND REALLY AND TRULY, I REALLY WANT TO THANK  
18 SUPERVISOR DON KNABE WHO IS HELPING US SINCE SUPERVISOR DANA  
19 WAS HERE. EVERY YEAR HE HELPS US. WE WOULDN'T BE ABLE TO MAKE  
20 IT WITHOUT THE HELP OF THE SUPERVISORS AND THE CITY FATHERS  
21 AND THE CITY CHIEF. DON KNABE ALSO HELPED US SPONSOR THE FIRST  
22 YOUTH CRIME AND VIOLENCE SUMMIT THAT WE HAD IN 2009. AND WE  
23 HAD MANY REPRESENTATIVES COME OUT AND TELL US THE BEST METHODS  
24 THEY HAD FOR DEALING WITH THESE CRIMES. AND I TRULY BELIEVE  
25 THAT WE ALL NEED TO GET INVOLVED AND HELP, HELP OUR YOUTH AND





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1    HELP OUR PARENTS. AND IT STARTS WITH EDUCATING THE PARENTS ON  
2    ALL OF THESE ISSUES. SO THANK YOU SO MUCH FOR THIS AWARD. I'M  
3    TRULY SURPRISED AND I'M VERY PLEASED. THANK YOU SO MUCH. I AM  
4    TRYING TO RETIRE, THOUGH. [LAUGHTER.] [APPLAUSE.]

5

6    **SUP. KNABE, CHAIR:** ALL RIGHT. NOW I'M GOING TO ASK TRACI  
7    GRANGER TO JOIN ME UP HERE WITH HER HUSBAND STEVE AND NEPHEW  
8    CHRIS. ASK THEM TO JOIN ME. AT THE SOUTHERN PACIFIC MASTERS  
9    ASSOCIATION SWIM MEET IN LONG BEACH IN LAST SEPTEMBER, TRACI  
10   BROKE THE WORLD RECORD FOR HER AGE GROUP WITH AN OUTSTANDING  
11   50-YARD BUTTERFLY FINISH TIME OF 30.6 SECONDS. NOW, IT'S OKAY  
12   TO SAY THE AGE GROUP, RIGHT? OKAY. I GOT CLEARENCE TO SAY THE  
13   AGE GROUP. IN THE 50 TO 54 BRACKET. NOW, SHE DID IT IN 30.6  
14   SECONDS. BUT AS A COMPARISON, THE U.S. NATIONAL RECORD FOR THE  
15   50-YARD BUTTERFLY FOR ALL AGES IS ONLY 27.19. SO THIS IS AN  
16   INCREDIBLE FEAT. HER DECEMBER 2008 PERFORMANCE FOLLOWS A VERY  
17   HIGHLY SUCCESSFUL 2007 NATIONAL SWIM MEET IN WHICH SHE WON TWO  
18   NATIONAL SWIM MEET TITLES AND ALSO SET NATIONAL RECORDS IN HER  
19   ACE DIVISIONS AT THAT TIME. SHE CURRENTLY SERVES AS A  
20   PROFESSOR AND SWIM COACH AT EL CAMINO COLLEGE. PRIOR TO  
21   ARRIVING AT EL CAMINO, SHE SERVED AS HEAD SWIM COACH AT CAL.  
22   POLY SAN LUIS OBISPO. HER ACHIEVEMENTS MAKE HER A ROLE MODEL  
23   FOR A HEALTHY LIFESTYLE FOR ALL OF US. SO WE JUST WANT-- I  
24   JUST THOUGHT THIS WAS INCREDIBLE EFFORT. AND I KNOW LISTENING  
25   TO HER HUSBAND THAT SHE'S UP EVERY MORNING AT 4 O'CLOCK IN THE



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1 POOL BY 5 AND RAIN OR SHINE, SWIMS IN OUTDOOR POOL AT  
2 TORRANCE. BUT WE JUST WANT TO RECOGNIZE THIS WORLD-BREAKING  
3 ACHIEVEMENT AND SAY CONGRATULATIONS TO TRACI FOR A JOB WELL  
4 DONE. [APPLAUSE.]

5

6 **TRACI GRANGER:** I WOULD JUST LIKE TO SAY SWIMMING IS GREAT  
7 EXERCISE AND I WOULD LIKE TO THANK MIKE, JIM AND DEPUTY  
8 SUPERVISOR KNABE. THANK YOU.

9

10 **SUP. KNABE, CHAIRMAN:** MIKE?

11

12 **SUP. ANTONOVICH:** MR. CHAIR AND MEMBERS, WE WANT TO HAVE JOHN  
13 FERNANDEZ, OFFICE MANAGEMENT SERVICES WILL BE JOINING ME. AS  
14 WE DO AND PREPARE FOR ALL THE VARIOUS EMERGENCIES THAT WE HAVE  
15 FROM FIRES, EARTHQUAKES, AND POSSIBLE TERRORIST ATTACKS. WE  
16 ALWAYS HAVE TO BE TRAINING AND PREPARATIONS. AND NOW WE WOULD  
17 LIKE TO RECOGNIZE SOME OF THOSE ORGANIZATIONS THAT  
18 PARTICIPATED IN THE SUCCESS OF THE COUNTY'S 2008 GOLDEN  
19 GUARDIAN ANNUAL EXERCISE SHAKEOUT, WHICH HELPS PREPARE FIRST  
20 RESPONDERS THIS TIME FOR EARTH EARTHQUAKES. RIGHT NOW WE WOULD  
21 LIKE TO RECOGNIZE CHANNEL 5, KTLA-TV FOR WHAT THEY WERE ABLE  
22 TO DO AND PROVIDE FOR US. WE HAVE JOHN MONZUSKI, KTLA VICE  
23 PRESIDENT STATION MANAGER, JASON BALL, THE KTLA NEWS DIRECTOR  
24 AND DIPTHI PROTHROE, WHO IS THE COMMUNITY AFFAIRS MANAGER.  
25 THEY DONATED THEIR FACILITIES, THEIR EQUIPMENT, THEIR



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1 PERSONNEL, PRE- AND POST PRODUCTION TALENTS TO THE COUNTY'S  
2 OFFICE OF EMERGENCY SERVICES TO PROVIDE A SIMULATED NEWSCAST  
3 AND BREAKING NEWS FOR THE LOS ANGELES COUNTY OPERATIONAL AREAS  
4 ANNUAL EXERCISE "GOLDEN GUARDIAN" SHAKEOUT. KTLA-5 FINAL  
5 PRODUCT OF A SIMULATED NEWSCAST AND BREAKING NEWS, A LOT OF  
6 OUR COUNTY'S OFFICE EMERGENCY MANAGEMENT TO GIVE PLAYERS IN  
7 THE EXERCISE, A VERY REALISTIC FEEL TO HOW YOU WOULD RESPOND  
8 DURING AN EARTHQUAKE. THEY OFFERED PUBLIC INFORMATION OFFICERS  
9 THE OPPORTUNITY TO PLAY A REALISTIC SITUATION WITH BREAKING  
10 NEWS. SO AT THIS TIME, WE WOULD LIKE TO GIVE THIS TO KTLA. WE  
11 ARE VERY INDEBTED TO SOME OF THE GREAT JOURNALISTS THAT YOU  
12 HAVE PROVIDED OUR COMMUNITY OVER THE YEARS, FROM STAN  
13 CHAMBERS, TO HAL FISHMAN, LARRY MCCORMICK. YOU'VE HAD A GREAT  
14 ROLE IN PROVIDING INSTANT NEWS WHEN THERE'S AN EMERGENCY  
15 THAT'S TAKEN PLACE. SO ON BEHALF OF OUR COUNTY,  
16 CONGRATULATIONS AND THANK YOU. [APPLAUSE.]

17

18 **SPEAKER:** THANK YOU, SUPERVISOR. HAVING BEEN BORN IN THE CITY  
19 OF LOS ANGELES AND IN THE COUNTY OF LOS ANGELES, A GRADUATE OF  
20 FAIRFAX HIGH SCHOOL ALONG WITH ZEV, AND BEING A NATIVE  
21 SOUTHERN CALIFORNIAN, I KNOW HOW IMPORTANT EMERGENCY  
22 PREPAREDNESS IS. I'VE BEEN HERE FOR ALMOST ALL THE  
23 EARTHQUAKES, THE BALDWIN HILLS FLOOD, THE SAN FRANCISCO  
24 EARTHQUAKE OF 1989. SO IT'S VERY, VERY IMPORTANT AND I'M VERY  
25 SENSITIVE TO THE FACT THAT ALL OF OUR COMMUNICATIONS,



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1 BROADCASTS, RADIO AND OTHER MEDIA FACILITIES ARE CUSTODIANS OF  
2 THE PUBLIC TRUST AND THAT WE MUST CONTINUE TO BE IN THE  
3 FOREFRONT OF EMERGENCY PREPAREDNESS. AND KTLA IS BOTH HONORED  
4 AND VERY PROUD OF OUR COMMITMENT TO HELPING THE COUNTY OF LOS  
5 ANGELES AND ALL OF OUR CITIZENS BE PREPARED FOR ANY DISASTERS  
6 THAT MIGHT COME. SO THANK YOU VERY, VERY MUCH. [APPLAUSE.]

7

8 **SUP. ANTONOVICH:** OKAY. NEXT WILL BE THE AMERICAN RED CROSS,  
9 REPRESENTATIVE FROM THE RED CROSS IS HERE. NEXT WOULD BE  
10 SPRINT NEXTEL FROM SPRINT. AND TICKETMASTER. TICKETMASTER? AND  
11 WELDON, WILLIAMS AND LICK COMPANY. THESE ARE ALL OF THE GROUPS  
12 THAT PARTICIPATED TO MAKE THIS PROGRAM A VERY SUCCESS AND WE  
13 ARE INDEBTED FOR THEM. NEXT WE WOULD HAVE A LITTLE STEWART WHO  
14 IS UP HERE. STEWART? STEWART IS ONLY EIGHT WEEKS OLD. LITTLE  
15 TERRIER MIX LOOKING FOR A HOME. HI, STEWART, WELCOME. ANYWAY,  
16 ANYBODY WOULD LIKE TO ADOPT STEWART? 562-728-4644. LITTLE  
17 STEWART WILL BRING A LITTLE JOY AND LOVE IN YOUR HOME. HOW'S  
18 THAT? DO YOU SEE ANYBODY OUT THERE YOU LIKE? THERE'S THREE,  
19 THERE'S FOUR SUPERVISORS OVER THERE. YOU LIKE THEM?

20

21 **SUP. KNABE, CHAIRMAN:** THERE'S ALL THE CIVIL GRAND JURY OUT  
22 THERE, TOO.

23

24 **SUP. ANTONOVICH:** THERE'S ALL THE CIVIL GRAND JURY. FROM ANIMAL  
25 CONTROL. THAT'S IT, MR. CHAIR.



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1

2 **SUP. KNABE, CHAIRMAN:** THANK YOU. SUPERVISOR MOLINA? DO YOU  
3 HAVE ANY PRESENTATIONS? SUPERVISOR RIDLEY-THOMAS?

4

5 **SUP. RIDLEY-THOMAS:** GOOD MORNING, MR. CHAIRMAN AND COLLEAGUES.  
6 I TAKE PRIDE IN ASKING TO HAVE COME FORWARD LUCYLLE CLARK-  
7 SMITH, 40-YEAR EMPLOYEE WITH THE DEPARTMENT OF PARKS AND  
8 RECREATION. I THINK WE SHOULD GIVE HER A BIG ROUND OF APPLAUSE  
9 FOR THAT ALL BY ITSELF. [APPLAUSE.] OF COURSE SHE'S JOINED BY  
10 COLLEAGUES, RUSS GUINEY AND DAVID, WHO HEADS THE PERSONNEL  
11 UNIT OF THE DEPARTMENT AS WELL AS QUITE A NUMBER OF OTHERS  
12 THAT YOU SEE HERE IN THEIR VARIOUS CAPACITIES TO SUPPORT AND  
13 SALUTE MS. CLARK-SMITH WHO BEGAN HER CAREER FOR THE COUNTY OF  
14 LOS ANGELES IN 1969 AS A CLERK TYPIST WITH THE DEPARTMENT OF  
15 COMMUNITY SERVICES. SHE HAS SERVED IN THE COUNTY IN A NUMBER  
16 OF ROLES, MOST RECENTLY HOLDING A POSITION OF SENIOR  
17 DEPARTMENTAL PERSONNEL ASSISTANT WITH THE DEPARTMENT OF PARKS  
18 AND RECREATION. IN HER 40 YEARS AS A COUNTY EMPLOYEE, SHE HAS  
19 HELD SUPERVISORY POSITIONS AND PERFORMED IMPORTANT FUNCTIONS  
20 IN PAYROLL. I WANT TO GET TO KNOW YOU BETTER, THANK YOU.  
21 WORKERS' COMPENSATION, EMPLOYEE RELATIONS AND OF COURSE  
22 PERSONNEL. MS. CLARK-SMITH HAS RECEIVED PRAISE FOR STRIVING TO  
23 PROVIDE OUTSTANDING CUSTOMER SERVICE TO COUNTY CONSTITUENTS  
24 AND EMPLOYEES WITHIN HER DEPARTMENT TO HELP THEM REACH THE  
25 GOALS AND OBJECTIVES THAT THEY HAVE COLLECTIVELY SET. SHE IS





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1 GREATLY RESPECTED FOR HER HONESTY, HER INTEGRITY, HER  
2 RELIABILITY, HER ENTHUSIASM, HER KINDNESS, HER COMPASSION,  
3 WHICH ALL ARE TO BE WELL DOCUMENTED AND EMULATED. IT IS WITH  
4 GREAT HONOR TODAY THAT I PRESENT THIS SCROLL TO LUCYLLE CLARK-  
5 SMITH AS A TOKEN OF THE APPRECIATION OF THE BOARD OF  
6 SUPERVISORS AND THE ENTIRETY OF THE COUNTY FAMILY FOR HER  
7 DEDICATED SERVICE TO THE COUNTY OF LOS ANGELES. AND SO,  
8 LUCYLLE, WE TAKE THIS CHANCE JUST TO SAY THANK YOU FOR ALL  
9 THAT YOU HAVE DONE, ALL THAT YOU CONTINUE TO DO, AND WE  
10 PRESENT THIS TO YOU WITH GREAT ADMIRATION FOR YOUR  
11 CONTRIBUTIONS TO THE COUNTY OF LOS ANGELES. [APPLAUSE.]

12

13 **LUCYLLE CLARK-SMITH:** I'D JUST LIKE TO SAY THANK YOU TO ALL THE  
14 WONDERFUL PEOPLE THAT I'VE WORKED WITH DOWN THROUGH THE YEARS  
15 AND A SPECIAL THANK YOU TO MY MOM WHO WAS A COUNTY EMPLOYEE,  
16 AS WELL. AND HER BRINGING ME UP TO KNOW THAT THIS WAS A  
17 SERVICE ORGANIZATION, AND THAT WE SERVE THE PUBLIC. AND I WAS  
18 HAPPY TO DO SO FOR ALL THE YEARS. AND I'M NOT GOING TO STOP.  
19 I'M GOING TO CONTINUE SERVING AND HELPING MY DEPARTMENT. THANK  
20 YOU. [APPLAUSE.]

21

22 **SUP. KNABE, CHAIRMAN:** OKAY. SUPERVISOR YAROSLAVSKY, YOU ARE  
23 FIRST UP. ADJOURNMENTS?

24



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1 **CLERK SACHI HAMAI:** MR. CHAIRMAN, BEFORE WE BEGIN, JUST A  
2 COUPLE HOUSEKEEPING ITEMS. COUNTY COUNSEL IS REQUESTING A  
3 CONTINUANCE ON ITEM C.S.-1 FOR TWO WEEKS?  
4  
5 **SUP. KNABE, CHAIRMAN:** ON C.S.-1, SO ORDERED. THAT'S ON PAGE?  
6  
7 **CLERK SACHI HAMAI:** THAT IS ON PAGE 15. TWO-WEEK CONTINUANCE.  
8  
9 **SUP. KNABE, CHAIRMAN:** OKAY. CONTINUED TWO WEEKS.  
10  
11 **CLERK SACHI HAMAI:** THANKS.  
12  
13 **SUP. KNABE, CHAIRMAN:** OKAY. SO ORDERED.  
14  
15 **CLERK SACHI HAMAI:** THANK YOU.  
16  
17 **SUP. KNABE, CHAIRMAN:** YOU SAID A COUPLE OF?  
18  
19 **CLERK SACHI HAMAI:** NO. AND ITEM NO. 12, SUPERVISOR MOLINA  
20 WOULD LIKE RECONSIDERATION OF ITEM NO. 12? THERE IS NOW A  
21 MEMBER OF THE PUBLIC THAT WOULD LIKE TO SPEAK ON IT.  
22  
23 **SUP. KNABE, CHAIRMAN:** MOVE RECONSIDERATION. SECONDED BY  
24 SUPERVISOR MOLINA. WITHOUT OBJECTION, WE WILL HOLD ITEM NO.  
25 12.



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1

2 **CLERK SACHI HAMAI:** THANK YOU.

3

4 **SUP. KNABE, CHAIRMAN:** ALL RIGHT. SUPERVISOR YAROSLAVSKY?

5

6 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, I HAVE A COUPLE OF ADJOURNING  
7 MOTIONS. FIRST I ASK THAT WE ADJOURN IN MEMORY OF BUDD  
8 SCHULBERG, AUTHOR AND SCREEN WRITER WHOSE NOVEL "WHAT MAKES  
9 SAMMY RUN?" AND OSCAR WINNING SCRIPT FOR "ON THE WATERFRONT"  
10 HELPED DEFINE THE DARK SIDE OF THE AMERICAN DREAM IN THE 1940S  
11 AND 50S, RECENTLY DIED OF NATURAL CAUSES AT THE AGE OF 95 IN  
12 HIS HOME IN WEST HAMPTON BEACH, NEW YORK. HE IS SURVIVED BY  
13 HIS WIFE, BETSY SCHULBERG. ALSO ASK THAT WE ADJOURN IN THE  
14 MEMORY OF AMOS KENAN, NOVELIST, NEWSPAPER COLUMNIST AND  
15 SCULPTOR, MEMBER OF ISRAEL'S FOUNDING GENERATION AND THE  
16 VISIONARY IDEALIST WHO FORESAW A DAY WHERE ISRAELIS AND  
17 PALESTINIANS COULD LIVE SIDE BY SIDE WITHIN THEIR OWN NATIONS.  
18 HE DIED IN TEL AVIV AT THE AGE OF 82 AFTER A LONG BATTLE WITH  
19 ALZHEIMER'S DISEASE. A VETERAN OF THE 1948 ISRAEL INDEPENDENCE  
20 WAR THAT GAVE BIRTH TO THE STATE OF ISRAEL, HE SOON BECAME A  
21 PEACE ACTIVIST AND OUTSPOKEN SATIRIST AND POLITICAL ACTIVIST.  
22 HE IS ALSO CREDITED AS ONE OF THE ARCHITECTS OF MODERN  
23 ISRAELI, HEBREW CULTURE, AS SOMETHING SEPARATE AND DISTINCT  
24 FROM TRADITIONAL JEWISH RELIGIOUS ROOTS. HE IS SURVIVED BY HIS



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1 PARTNER, ISRAELI FILM AND LITERATURE SCHOLAR, NURIT GERTZ AND  
2 TWO DAUGHTERS. THOSE ARE MY ADJOURNING MOTIONS.

3

4 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

5

6 **SUP. YAROSLAVSKY:** WANT TO TAKE THE PUBLIC HEARING ITEMS FIRST  
7 ?

8

9 **SUP. KNABE, CHAIRMAN:** YEAH. THE EXECUTIVE OFFICER NEEDS THOSE.  
10 GO AHEAD.

11

12 **CLERK SACHI HAMAI:** FOR ALL THOSE WHO PLAN TO TESTIFY ON ITEMS  
13 1 THROUGH 9 BEFORE THE BOARD TODAY, PLEASE STAND AND RAISE  
14 YOUR RIGHT HAND TO BE SWORN IN.

15

16 **SUP. KNABE, CHAIRMAN:** JUST ITEMS 1 THROUGH 9 ONLY.

17

18 **CLERK SACHI HAMAI:** ITEMS 1 THROUGH 9. IN THE TESTIMONY YOU MAY  
19 GIVE BEFORE THIS BOARD, DO YOU SOLEMNLY AFFIRM TO TELL THE  
20 TRUTH, THE WHOLE TRUTH AND NOTHING BUT THE TRUTH SO HELP YOU  
21 GOD? THANK YOU. YOU MAY BE SEATED. ON ITEM NO. 1, THIS IS THE  
22 HEARING ON ADOPTION OF THE 2009 CONGESTION MANAGEMENT PROGRAM  
23 LOCAL DEVELOPMENT REPORT AND SELF-CERTIFICATION RESOLUTION TO  
24 CONFORM WITH THE LOS ANGELES COUNTY CONGESTION MANAGEMENT  
25 PROGRAM TO ENSURE THAT THE COUNTY CONTINUES TO RECEIVE ITS



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1 SHARE OF GAS TAX SUBVENTION REVENUES. THERE IS NO DEPARTMENT  
2 STATEMENT ON THIS, AND THERE WAS NO WRITTEN CORRESPONDENCE  
3 RECEIVED.

4

5 **SUP. KNABE, CHAIRMAN:** HAS ANYONE SIGNED UP FROM THE PUBLIC?  
6 OKAY. WE'LL OPEN THE PUBLIC HEARING. WE'LL CLOSE THE PUBLIC  
7 HEARING. AND THE ITEM IS BEFORE US. MOVED BY SUPERVISOR  
8 RIDLEY-THOMAS. THE CHAIR WILL SECOND. WITHOUT OBJECTION, SO  
9 ORDERED.

10

11 **CLERK SACHI HAMAI:** ON ITEM NO. 2, THIS IS THE HEARING ON  
12 AMENDMENTS TO THE COUNTY CODE TITLE 15, VEHICLES AND TRAFFIC,  
13 TO INCREASE CIVIL PENALTIES, DELINQUENT PAYMENT PENALTIES,  
14 IMPOSE AN ADDITIONAL \$5 ASSESSMENT ON ALL PARKING VIOLATIONS,  
15 AUTHORIZE A SPECIAL COLLECTION FEE AND A DEPARTMENT OF MOTOR  
16 VEHICLES FEE ON ALL DELINQUENT PARKING VIOLATIONS. THERE IS A  
17 DEPARTMENT STATEMENT ON THIS MATTER AND NO CORRESPONDENCE WAS  
18 RECEIVED. I DO BELIEVE THERE IS A PUBLIC SPEAKER ON IT.

19

20 **SUP. KNABE, CHAIRMAN:** OKAY. ARNOLD SACHS? OKAY. ALL RIGHT.  
21 HE'S WITHDRAWN HIS REQUEST. THEN THE ITEM'S BEFORE US. MOVED  
22 BY SUPERVISOR YAROSLAVSKY. SECONDED BY SUPERVISOR MOLINA.  
23 WITHOUT OBJECTION, SO ORDERED.

24





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1 **CLERK SACHI HAMAI:** ON ITEM NO. 5, THIS IS A HEARING ON  
2 AMENDMENTS TO THE COUNTY CODE TITLE 22, PLANNING AND ZONING,  
3 RELATING TO THE MODIFICATION OF DEVELOPMENT STANDARDS AND  
4 PERMITTING PROCEDURES FOR WINERIES, TASTING ROOMS AND REMOTE  
5 TASTING ROOMS THROUGHOUT THE UNINCORPORATED AREAS OF THE  
6 COUNTY. THERE IS A DEPARTMENT STATEMENT ON THIS AND WRITTEN  
7 CORRESPONDENCE WAS RECEIVED. AND I BELIEVE WE HAVE PUBLIC  
8 SPEAKERS ON THIS MATTER, AS WELL WELL.

9

10 **SUP. KNABE, CHAIRMAN:** OKAY. FOR THE DEPARTMENT, IF YOU'LL  
11 IDENTIFY YOURSELF FOR THE RECORD, PLEASE?

12

13 **MITCH GLAZER:** GOOD MORNING, SUPERVISORS. MITCH GLAZER WITH THE  
14 DEPARTMENT OF REGIONAL PLANNING. ITEM NO. 5 IS AN AMENDMENT TO  
15 TITLE 22 TO MODIFY THE DEVELOPMENT STANDARDS AND PERMITTING  
16 PROCEDURES FOR WINERIES AND TASTING ROOMS THROUGHOUT THE  
17 UNINCORPORATED AREAS OF THE COUNTY. THE PROPOSED ORDINANCE  
18 CLARIFIES DEFINITIONS OF WINERIES AND TASTING ROOMS TO CONFORM  
19 TO STATE LAW REQUIREMENTS. THE ORDINANCE CLARIFIES DEVELOPMENT  
20 STANDARDS AND PERMITTING PROCEDURES AS A STAND-ALONE PART IN  
21 THE COUNTY CODE. THE ORDINANCE ALLOWS WINERIES IN THE  
22 COMMERCIAL MANUFACTURING AND INDUSTRIAL ZONES BY RIGHT, WHICH  
23 IS CURRENTLY THE CASE. THE ORDINANCE ALSO ALLOWS WINERIES IN  
24 THE A-2 AND R.R. ZONES BY RIGHT, PROVIDED THAT THEY ARE UNDER  
25 A SET PRODUCTION CAP. THE ORDINANCE ALLOWS WINERIES WITH A



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1 MINOR CONDITIONAL USE PERMIT IN THE A-1 ZONE AS WELL AS THE A-  
2 2 AND R.R. ZONES IF THEY EXCEED THE CAP THAT WAS PREVIOUSLY  
3 MENTIONED. THE ORDINANCE ALLOWS REMOTE TASTING ROOMS IN  
4 COMMERCIAL ZONES WITH A MINOR C.U.P. THE ORDINANCE ALLOWS  
5 CONJOINED TASTING ROOMS, WHICH ARE CONNECTED WITH WINERIES, IN  
6 ALL ZONES WHERE WINERIES ARE ALLOWED, AGAIN SUBJECT TO A MINOR  
7 CONDITIONAL USE PERMIT. AND LASTLY THE ORDINANCE ALLOWS REMOTE  
8 TASTING ROOMS, STAND ALONE TASTING ROOMS IN AGRICULTURE AND  
9 R.R. ZONES WITH A FULL CONDITIONAL USE PERMIT. THE BACKGROUND  
10 OF THE ORDINANCE IS A BOARD MOTION THAT WAS MADE ON JUNE THE  
11 TENTH OF 2008. THE MOTION ASKED THE DEPARTMENT OF REGIONAL  
12 PLANNING TO CONDUCT A STUDY OF CURRENT WINERY REGULATIONS AND  
13 TO REPORT BACK WITHIN 90 DAYS. THE REPORT WAS SUBMITTED TO THE  
14 BOARD ON AUGUST 25TH, 2008, WITH RECOMMENDATIONS THAT FORM THE  
15 BASIS OF THIS ORDINANCE. IN RESPONSE, THE BOARD MADE ANOTHER  
16 MOTION ON OCTOBER THE SEVENTH OF 2008. THAT MOTION RECORDED  
17 THAT AN ORDINANCE BE WRITTEN FOLLOWING THE RECOMMENDATIONS,  
18 INCLUDING THE REQUIREMENT OF A MINOR C.U.P. FOR MANY OF THESE  
19 USES AND ASKED THAT THE ORDINANCE BE PRESENTED TO THE REGIONAL  
20 PLANNING COMMISSION WITHIN 90 DAYS. A 90-DAY EXTENSION WAS  
21 REQUESTED AT A LATER TIME. STAFF CONDUCTED OUTREACH WITH WINE  
22 GROWING GROUPS, PRIMARILY IN THE ANTELOPE VALLEY BUT ALSO WITH  
23 WINE GROWERS IN THE SANTA MONICA MOUNTAINS AREA. STAFF ALSO  
24 SENT NOTICE TO THE INTEREST LIST THAT WE MAINTAINED FOR THE  
25 SANTA CLARITA, ANTELOPE VALLEYS AS WELL AS THE SANTA MONICA



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1 MOUNTAINS WHICH WOULD BE MOST AFFECTED BY THIS PROPOSED  
2 ORDINANCE. FURTHERMORE STAFF PRESENTED THE ORDINANCE TO A  
3 MEETING OF THE ASSOCIATION OF RURAL TOWN COUNCILS BEFORE  
4 MOVING ON TO THE PUBLIC HEARING STAGE. ON APRIL 15TH, 2009,  
5 THE REGIONAL PLANNING COMMISSION HELD A HEARING ON THIS  
6 ORDINANCE. THEY VOTED UNANIMOUSLY THAT IT BE APPROVED BY THE  
7 BOARD. FURTHERMORE, THE REGIONAL PLANNING COMMISSION ASKED THE  
8 BOARD TO CONSIDER ALLOWING REMOTE TASTING ROOMS IN THE A-1, A-  
9 2 AND R.R. ZONES WITH A MINOR C.U.P. INSTEAD OF A FULL C.U.P.  
10 SO THAT IS ALSO BEFORE YOU. STAFF WOULD ALSO LIKE TO MAKE A  
11 MINOR REVISION TO THE ORDINANCE. THIS IS A TECHNICAL ISSUE  
12 REGARDING SECTION 22.52.2470 B-2 WHICH IS REGARDING THE  
13 REQUIREMENTS FOR REMOTE TASTING ROOMS IN THE A-1, A-2 AND R.R.  
14 ZONES. ESSENTIALLY STAFF IS REQUESTING THAT THE LANGUAGE BE  
15 REWODED FROM AT LEAST 50 PERCENT OF THE NET AREA OF WATER  
16 PARCEL OF LAND BE COVERED WITH AGRICULTURAL PRODUCTS TO  
17 SPECIFY THAT IT BE 50 PERCENT OR ONE ACRE, ONE NET ACRE,  
18 WHICHEVER IS GREATER. SO THAT IS A REQUEST THAT WE ARE MAKING  
19 OF THE BOARD TODAY. IN CONCLUSION, WE'RE REQUESTING THAT THE  
20 BOARD ADOPT THE NEGATIVE DECLARATION, SIGNIFY YOUR INTENT TO  
21 AMEND THE COUNTY CODE AS REFLECTED IN THE DRAFT ORDINANCE  
22 APPROVED BY THE REGIONAL PLANNING COMMISSION AND ALSO TO  
23 DIRECT COUNTY COUNSEL TO PREPARE THE FINAL ORDINANCE AND  
24 FINDINGS, INCLUDING THE CHANGE TO SECTION 22.52.2470 B-2 THAT



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1 WAS PRESENTED BY STAFF THIS MORNING. THIS CONCLUDES STAFF'S  
2 PRESENTATION. THANK YOU.

3

4 **SUP. KNABE, CHAIRMAN:** OKAY. ARE THERE ANY QUESTIONS BEFORE WE  
5 GO TO PUBLIC COMMENT? ANY QUESTIONS OF STAFF AT THIS POINT  
6 BEFORE WE GO TO PUBLIC COMMENT? OKAY. ANY STATEMENT NEEDED BY  
7 THE ATTORNEY? OH, THAT'S GREAT NEWS. JUST KIDDING. ALL RIGHT.  
8 I'D LIKE TO ASK CYNDEE DONATO TO JOIN US, PLEASE? CHANTEL  
9 KILMER AND EFREN CHAVEZ, IF YOU WILL JOIN US, PLEASE. OKAY. IF  
10 YOU WOULD PROCEED, IDENTIFY YOURSELF FOR THE RECORD, PLEASE.

11

12 **CYNDEE DONATO:** MY NAME IS CYNDEE DONATO. I'M HERE AS A FAMILY-  
13 OWNED WINERY, ANTELOPE VALLEY WINERY IN LANCASTER AND ALSO I'M  
14 A TREASURER FOR THE ANTELOPE VALLEY WINE GROWERS ASSOCIATION.  
15 AND I WANT TO THANK THE PLANNING DEPARTMENT AND SUPERVISOR  
16 ANTONOVICH AND ALL THE SUPERVISORS FOR ALL THE WORK THAT'S  
17 BEEN DONE ON ALL OF THIS. IT'S REALLY GREATLY ENHANCED OUR  
18 INDUSTRY. AND I BELIEVE IT'S A BENEFIT TO THE COMMUNITY. AND I  
19 THANK YOU ALL FOR THE WORK AND FOR CONSIDERING THIS FOR  
20 ADOPTION. THE ONE THING ALSO WANTED TO THANK SUPERVISOR  
21 ANTONOVICH. I MAY BE PRESUMPTUOUS, BUT THAT PURPLE JACKET  
22 SEEMED LIKE MAYBE IT WAS GRAPE-COLORED. I THOUGHT MAYBE YOU  
23 WEAR IT ALL THE TIME. BUT THE ONE THING I JUST WANTED TO MAKE  
24 A COMMENT ON IS WHEN THEY'RE DISCUSSING THE AMENDMENT PUT  
25 FORTH BY THE PLANNING DEPARTMENT REGARDING ALLOWING REMOTE



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1 TASTING ROOMS IN THE A-1, A-2 AND R.R. ZONES WITH A MINOR  
2 C.U.P., AS AN ASSOCIATION, WE ARE TRYING TO ENCOURAGE SOME OF  
3 THE SMALLER PRODUCERS. WE'RE TALKING ABOUT THESE ONE-ACRE  
4 VINEYARDS, TO MAYBE GO TOGETHER AND HAVE PRODUCTION AREAS  
5 JOINTLY IN INDUSTRIAL AREAS AND HAVE JUST REMOTE TASTING ROOMS  
6 ON THESE SMALL PARCELS. AND I THINK FOR THE BENEFIT, THAT  
7 WOULD ALSO BENEFIT THE COMMUNITY RATHER THAN EVERY SINGLE  
8 SMALL VINEYARD HAVING A PRODUCTION AREA AND TASTING ROOM, EVEN  
9 THOUGH THEY ARE VERY SMALL. I THINK IT WOULD BE A BENEFIT TO  
10 ALLOW THOSE MINOR C.U.P.S IN THOSE ADDITIONAL ZONES. AND I  
11 THANK YOU FOR CONSIDERING THAT.

12

13 **SUP. KNABE, CHAIRMAN:** I WAS GOING TO ASK THE SAME QUESTION BUT  
14 GO AHEAD. TO THE DEPARTMENT BEFORE WE GO TO THE NEXT  
15 TESTIMONY. ON THE REMOTE TASTING ROOMS, THAT REQUIRES A FULL  
16 C.U.P?

17

18 **MITCH GLAZER:** THE ORDINANCE AS CURRENTLY DRAFTED REQUIRES A  
19 FULL C.U.P. THE REGIONAL PLANNING COMMISSION DID ASK THE BOARD  
20 TO CONSIDER CHANGING THAT TO AN MINOR C.U.P.?

21

22 **SUP. KNABE, CHAIRMAN:** ASK US TO CONSIDER. BUT AS IT'S WRITTEN,  
23 IT'S STILL...

24





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1    **SUP. YAROSLAVSKY:** THAT'S CORRECT. WHAT THEY SENT TO US WAS A  
2    MAJOR C.U.P.

3

4    **MITCH GLAZER:** THAT'S CORRECT. THERE IS ALTERNATIVE LANGUAGE IN  
5    THE BOARD PACKAGE IF THE BOARD DECIDES TO GO WITH A MINOR  
6    C.U.P., INSTEAD.

7

8    **SUP. YAROSLAVSKY:** SO THE BOARD APPROVED THE COMMISSION'S  
9    ACTION, IT WOULD BE TO APPROVE A MAJOR C.U.P.

10

11   **MITCH GLAZER:** THAT'S CORRECT.

12

13   **SUP. KNABE, CHAIRMAN:** THANK YOU. OKAY. NEXT, PLEASE.

14

15   **CHANTEL KILMER:** HI, I'M CHANTEL KILMER AND I'M THE PRESIDENT  
16   OF THE ANTELOPE VALLEY WINE GROWERS' ASSOCIATION. AND I WANTED  
17   TO THANK MAYOR ANTONOVICH-- SUPERVISOR ANTONOVICH FOR ALL OF  
18   THE HARD WORK HIM AND HIS STAFF DID. HE CAME AND MET WITH US  
19   PERSONALLY. AND WE HAD A GREAT TIME. AND WE WERE REALLY  
20   ENCOURAGED BY THAT MEETING. THE ONE THING THAT WE REALLY  
21   WANTED TO STRESS IS WE'RE TRYING TO ENHANCE THE ANTELOPE  
22   VALLEY. AND WITH THE WINE TASTING ROOMS AND THE WINERIES, IT'S  
23   JUST A BEAUTIFUL AREA TO HAVE THIS BEAUTIFUL WINES AND THE  
24   WINE TASTING ROOMS. THE ONE THING WITH THE MINOR C.U.P. IN  
25   REGARDS TO THE REMOTE TASTING ROOMS, WE HAVE SEVERAL SMALL



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1 VINEYARD OWNERS WHO HAVE WON AWARDS FOR AMATEUR WINE MAKING.  
2 AND ALL THEY WANT TO DO IS BE ABLE TO BE ABLE TO SELL THEIR  
3 WINE AND TO SHARE THEIR PRODUCT, SHARE THEIR CREATIONS WITH  
4 PEOPLE. SO WITH THESE AMENDMENTS, WE'RE ALLOWING THE WINE  
5 INDUSTRY TO FLOURISH IN THE ANTELOPE VALLEY. AND WE THINK IT  
6 WILL BE A BIG BENEFIT FOR THE LOS ANGELES COUNTY. SO WE WANT  
7 TO THANK YOU FOR ALL THE WORK YOU'VE DONE SO FAR AND WE  
8 APPRECIATE YOUR CONSIDERATION.

9

10 **SUP. KNABE, CHAIRMAN:** THANK YOU. SIR?

11

12 **EFREN CHAVEZ:** YEAH, MY NAME IS EFREN CHAVEZ. I'M A GROWER IN  
13 THE ANTELOPE VALLEY. SINCE 2000, 2001. AND THANK YOU FOR YOU  
14 GUYS TO WORK WITH US. IT'S BEEN APPRECIATED THROUGH ALL THE  
15 GROWERS, COUNTING ME, THAT YOU GUYS HAVE DONE A VERY WELL JOB  
16 DOING THIS MINOR C.U.P., ESPECIALLY AFTER WAITING FOR FIVE  
17 YEARS FOR SOMETHING LIKE THAT TO HAPPEN. SO I THANK VERY MUCH  
18 MIKE ANTONOVICH FOR BEING AT OUR SIDE, IT'S KIND OF WONDERFUL  
19 THAT YOU GUYS PUT A LOT ON THIS TOGETHER. SO THANKS AGAIN.  
20 THAT'S IT.

21

22 **SUP. KNABE, CHAIRMAN:** OKAY. THANK YOU. THANK YOU FOR TAKING  
23 THE TIME TO COME DOWN. THE ITEM'S BEFORE US.

24

25 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, CAN I HAVE THE FLOOR?



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1

2 **SUP. KNABE, CHAIRMAN:** YEAH, SURE.

3

4 **SUP. YAROSLAVSKY:** CAN I ASK THE STAFF A QUESTION? HEY, GUYS?  
5 CAN I ASK THE STAFF A QUESTION? ON THE ISSUE OF THE WINERIES  
6 THEMSELVES, IS THE ORDINANCE AS IT IS NOW PRESENTED TO US BY  
7 THE COMMISSION, DOES THE ORDINANCE PROVIDE FOR A MINOR C.U.P.  
8 FOR WINERIES?

9

10 **MITCH GLAZER:** YES. IT DEPENDS ON THE ZONE AND THE PRODUCTION  
11 CAPACITY. IN INDUSTRIAL ZONES AND IN THE COMMERCIAL  
12 MANUFACTURING ZONE, WINERIES ARE ALLOWED AS A BY RIGHT USE. NO  
13 MINOR C.U.P., NO FULL C.U.P. IN THE A-1 ZONE IT'S A MINOR  
14 C.U.P. FOR A WINERY. IN THE A-2 AND R.R. ZONES, IT'S PERMITTED  
15 BY RIGHT IF THE PRODUCTION CAPACITY IS 5,000 CASES OR LESS  
16 WINE PER YEAR. IF THEIR PRODUCTION CAPACITY IN ZONE A-2 OR  
17 R.R. EXCEEDS THAT 5,000 CASES CAP, IT IS A MINOR C.U.P.

18

19 **SUP. YAROSLAVSKY:** TELL ME. PRECEDING THAT IF IT'S MORE THAN  
20 5,000?

21

22 **MITCH GLAZER:** YES. IN THE A-2 AND R.R. ZONES, IF THE  
23 PRODUCTION CAPACITY EXCEEDS 5,000 CASES OF WINE PER YEAR, A  
24 MINOR CUP WOULD BE REQUIRED. IF IT'S LESS THAN THAT, IT WOULD



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1 BE PERMITTED BY RIGHT. IN THE A-1 ZONE, IT IS MINOR C.U.P.

2 REGARDLESS OF PRODUCTION CAPACITY.

3

4 **SUP. YAROSLAVSKY:** MOST OF THE OF THE SANTA MONICA MOUNTAINS

5 AREAS ARE A-1 ZONES, IS THAT CORRECT?

6

7 **MITCH GLAZER:** YES, IT IS MY UNDERSTANDING THAT IS CORRECT.

8

9 **SUP. YAROSLAVSKY:** AND SO THE CURRENT ORDINANCE AS PRESENTED

10 WOULD ALLOW A MINOR C.U.P.-- WOULD ALLOW A WINERY WITH A MINOR

11 C.U.P. ANYWHERE IN THE SANTA MONICA MOUNTAINS?

12

13 **MITCH GLAZER:** THAT IS CORRECT.

14

15 **SUP. YAROSLAVSKY:** YOU ALREADY HAD SOME PROVISION IN THE

16 ORDINANCE-- DO YOU HAVE A PROVISION IN THE ORDINANCE THAT

17 DISTINGUISHES THE AREA WITHIN A MILE OF THE SANTA MONICA

18 MOUNTAINS NATIONAL RECREATION PARK AREA?

19

20 **MITCH GLAZER:** NO, THIS ORDINANCE DOES NOT INCLUDE THAT

21 LANGUAGE.

22

23 **SUP. YAROSLAVSKY:** WOULD IT BE POSSIBLE? I THINK I KNOW THE

24 ANSWER TO THIS. WOULD IT BE POSSIBLE TO WITHIN A MILE OF THE



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1 NATIONAL SANTA MONICA MOUNTAINS NATIONAL RECREATION AREA TO  
2 REQUIRE A C.U.P. FOR A WINERY?

3

4 **MITCH GLAZER:** A FULL C.U.P. AS OPPOSED TO A MINOR C.U.P.? SUP.  
5 YAROSLAVSKY: YES.

6

7 **MITCH GLAZER:** STAFF WOULD NOT BE OPPOSED TO IT.

8

9 **SUP. YAROSLAVSKY:** I'M ASKING WHETHER WE CAN DO IT IN THAT  
10 GEOGRAPHIC AREA. DOES IT AFFECT ANY OTHER PART OF THE COUNTY?

11

12 **LARRY HAFETZ, COUNSEL:** SUPERVISOR, ASSUMING THAT THE BOARD HAS  
13 A RATIONAL BASIS TO MAKE SUCH A DISTINCTION, I THINK IT COULD  
14 BE PUT INTO THE ORDINANCE. THERE HAS TO BE SOME FINDING THAT  
15 THAT TYPE OF DISTINCTION BE MADE.

16

17 **SUP. YAROSLAVSKY:** I BELIEVE THAT PROVISION IS IN EXISTING  
18 WINERY ORDINANCE. ARE YOU AWARE OF THAT?

19

20 **MITCH GLAZER:** YES, THERE'S A PROVISION THAT STATES IF IT'S  
21 WITHIN A MILE OF THE NATIONAL RECREATION AREA, THERE ARE  
22 DIFFERENT STANDARDS THAT APPLY, YES.

23

24 **SUP. KNABE, CHAIRMAN:** IS THAT A FINDING? WOULD THAT BE THE  
25 FINDING?



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1

2 **LARRY HAFETZ, COUNSEL:** WELL, I'M ASSUMING THERE WAS A FINDING  
3 BACK WHEN THAT ORIGINAL ORDINANCE WAS ADOPTED THAT SUPPORTED  
4 THAT. SO I WOULD THINK THAT COULD BE USED TO SUPPORT THIS.

5

6 **SUP. YAROSLAVSKY:** SO, MR. CHAIRMAN, IF I MAY, I WOULD MOVE  
7 THAT THE BOARD AMEND THIS ORDINANCE TO PROHIBIT THE USE OF A  
8 MINOR C.U.P. FOR ANY WINERY OR TASTING ROOM OR REMOTE TASTING  
9 ROOM WITHIN ONE MILE OF THE SANTA MONICA MOUNTAINS NATIONAL  
10 RECREATION AREA. AND THAT APPROPRIATE FINDINGS BE MADE.

11

12 **SUP. KNABE, CHAIRMAN:** I'LL SECOND THAT.

13

14 **SUP. YAROSLAVSKY:** BEFORE WE GO FORWARD, I WANT TO MAKE SURE.

15

16 **MITCH GLAZER:** YES. WHAT I WAS TOLD, THAT THE PROVISION IN THE  
17 CURRENT ORDINANCE WITH REGARD TO THE SANTA MONICA MOUNTAINS  
18 PROHIBITS TYING LOTS TOGETHER. THAT'S BASICALLY WHERE THAT  
19 LANGUAGE COMES IN ON THE CURRENT ORDINANCE.

20

21 **SUP. YAROSLAVSKY:** OKAY. THEREFORE?

22

23 **MITCH GLAZER:** IT DOESN'T-- I DON'T BELIEVE THAT IT HAS ANY  
24 EFFECT ON WHAT YOU'RE REQUESTING.

25





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1   **SUP. YAROSLAVSKY:** SO AS TO THE FINDINGS THAT NEED TO BE MADE,  
2   DO YOU NEED TO MAKE THEM NOW OR CAN WE MAKE THEM SUBSEQUENTLY?  
3   I CAN GIVE YOU THE FINDINGS.

4

5   **LARRY HAFETZ, COUNSEL:** SUPERVISOR, I BELIEVE THAT WHEN THIS  
6   COMES BACK FROM COUNTY COUNSEL, WE COULD IN OUR COVER MEMO  
7   JUST ADDRESS THAT ONE AMENDMENT WITH THE BACKUP FINDING THAT  
8   WOULD BE NEEDED TO SUPPORT THE DISTINCTION.

9

10   **SUP. YAROSLAVSKY:** THANK YOU. OKAY. THAT'S MY MOTION.

11

12   **SUP. KNABE, CHAIRMAN:** OKAY.

13

14   **SUP. MOLINA:** SO THE AMENDMENT MADE NOW IS TO WHAT?

15

16   **SUP. YAROSLAVSKY:** TO REQUIRE A MAJOR C.U.P. ON WINERIES AND  
17   ALL TASTING ROOMS WITHIN ONE MILE OF THE SANTA MONICA  
18   MOUNTAINS NATIONAL RECREATION AREA, INCLUDING THE NATIONAL  
19   RECREATION AREA WITHIN ONE MILE OF IT, IS CONSISTENT IN THE  
20   PROVISION IN THE EXISTING ORDINANCE. I DIDN'T HEAR YOU.

21

22   **SUP. MOLINA:** WHY ONLY THERE?

23

24   **SUP. YAROSLAVSKY:** I'M FOCUSED ON THERE. I DON'T KNOW WHY  
25   NOWHERE ELSE. BUT I AM FOCUSED ON-- THIS IS AN AREA THAT IS



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1    WITHIN THE NATIONAL RECREATION AREA, A NATIONAL PARK, A STATE  
2    PARK, A NUMBER OF COUNTY PARKS THERE. THE ENVIRONMENTAL  
3    SENSITIVITY OF A MANUFACTURING FACILITY--

4

5    **SUP. MOLINA:** I'M JUST GOING TO ASK THAT IT BE DONE COUNTY-  
6    WIDE. WE HAVE RECREATIONAL FACILITIES EVERYWHERE ELSE, AS  
7    WELL. CAN WE DO THAT WHEN IT COMES BACK?

8

9    **LARRY HAFETZ, COUNSEL:** THAT WOULD CERTAINLY BE WITHIN THE  
10   BOARD'S PURVIEW, YES, SUPERVISOR. IF THE BOARD DECIDES TO GO  
11   THAT WAY. <OVERLAPPING CONVERSATION>

12

13   **SUP. KNABE, CHAIRMAN:** I DON'T HAVE A PROBLEM WITH THAT,  
14   EITHER. BUT I THINK WE NEED TO HAVE BETTER-- I UNDERSTAND. I  
15   KNOW WITH THE SANTA MONICA MOUNTAINS NATIONAL RECREATION IS,  
16   SO I DON'T HAVE A PROBLEM THERE. BUT THE OTHER ONES, CAN WE  
17   GET A BETTER HANDLE WHEN IT COMES BACK?

18

19   **LARRY HAFETZ, COUNSEL:** SURE. I'M NOT ENTIRELY SURE WHAT  
20   SUPERVISOR MOLINA'S REQUEST WAS. ENTIRELY THE COUNTYWIDE NO  
21   MINOR C.U.P.? OR JUST NEAR RECREATION AREAS?

22

23   **SUP. MOLINA:** NO. COUNTYWIDE THAT YOU SHOULD DO THE WHOLE  
24   C.U.P. ISN'T THAT WHAT SUPERVISOR YAROSLAVSKY IS ASKING FOR?

25



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1   **LARRY HAFETZ, COUNSEL:** SUPERVISOR YAROSLAVSKY WAS ASKING FOR A  
2   FULL C.U.P. IN A PARTICULAR REGION.

3

4   **SUP. MOLINA:** I'M SAYING AGAIN THERE ARE A LOT OF OTHER AREAS.  
5   WE DON'T KNOW WHERE IT'S GOING TO OPEN UP. WHY NOT JUST HAVE A  
6   MAJOR C.U.P. ON ALL OF THEM?

7

8   **SUP. YAROSLAVSKY:** LET ME MAKE SURE. I'M NOT SURE IT WAS CLEAR.  
9   ON THE PROPOSAL BEFORE US TODAY, I'LL WAIT. UNDER THE PROPOSAL  
10  THAT'S BEFORE US TODAY FROM THE COMMISSION, A REMOTE TASTING  
11  ROOM WOULD REQUIRE A MAJOR C.U.P. NO MATTER WHERE, CORRECT?

12

13  **MITCH GLAZER:** NO. I'M SORRY. LET ME CLARIFY. FOR THE REMOTE  
14  TASTING ROOMS WHICH ARE STAND-ALONE SEPARATE FROM A WINERY ON  
15  A DIFFERENT PARCEL, IN COMMERCIAL ZONES AND INDUSTRIAL ZONES  
16  IT WOULD REQUIRE A MINOR C.U.P. BUT IN AGRICULTURAL ZONES IT  
17  WOULD REQUIRE A FULL C.U.P.

18

19  **SUP. YAROSLAVSKY:** I'M FOCUSED ON THE AGRICULTURAL ZONES. I'M  
20  FIGURING COMMERCIAL AND MANUFACTURING ZONE IS A COMMERCIAL  
21  MANUFACTURING ZONE. SO IT'S THE MORE RURAL AREAS THAT I WAS  
22  CONCERNED ABOUT. ANYWAY, THE CURRENT ORDINANCE AS PRESENTED BY  
23  THE COMMISSION WOULD, IN AN AGRICULTURAL ZONE FOR REMOTE  
24  TASTING ROOM, YOU'D HAVE TO DO A MAJOR C.U.P.

25



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1 **SPEAKER:** THAT'S CORRECT.

2

3 **SUP. YAROSLAVSKY:** SO REALLY WHAT I WAS LOOKING FOR IN THE  
4 SANTA MONICA MOUNTAINS, I'M REALLY FOCUSED ON THE WINERY  
5 ITSELF. THE TASTING ROOM IS ALREADY GOING TO BE A MAJOR C.U.P.  
6 AND IT'S ALSO GOING TO BE A MAJOR C.U.P. IN ALL OF THE  
7 AGRICULTURAL ZONES COUNTYWIDE FOR REMOTE TASTING ROOM. SO THE  
8 ONLY THING, REALLY, THAT DIFFERENTIATES MY AMENDMENT FROM THE  
9 COMMISSION'S AMENDMENT IS THAT IN THE AREA WITHIN A MILE OF  
10 THE NATIONAL RECREATION AREA, THE SANTA MONICA MOUNTAINS,  
11 WHICH IS ALMOST ENTIRELY AGRICULTURAL ZONED, THAT THOSE  
12 PROPERTIES FOR WINERIES, IN ADDITION TO WHAT'S ALREADY  
13 REQUIRED WITH C.U.P., WOULD REQUIRE A MAJOR C.U.P.

14

15 **MITCH GLAZER:** YES, I UNDERSTAND.

16

17 **SUP. YAROSLAVSKY:** SO IT'S A RELATIVELY NARROW THING, EVEN IN  
18 THE CONTEXT OF THE MOUNTAINS.

19

20 **SUP. MOLINA:** MINE STILL HOLDS.

21

22 **SUP. KNABE, CHAIRMAN:** BUT I DON'T KNOW WHAT YOURS SAYS WHEN  
23 YOU STILL HOLD. THE IMPLICATIONS-- I DON'T KNOW WHAT THAT  
24 MEANS.

25



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1   **SUP. MOLINA:** THAT MEANS IF THEY TRY AND OPEN UP A WINE TASTING  
2   NEXT TO A COMMERCIAL ZONE ACROSS THE STREET FROM A SCHOOL,  
3   THEY WOULD HAVE TO DO A--

4

5   **SUP. KNABE, CHAIRMAN:** THAT'S DIFFERENT THAN WHAT YOU SAID  
6   ORIGINALLY. I SUPPORT THAT. HIS ISSUE WAS THE WINERY ITSELF.  
7   YOU'RE TALKING ABOUT THE REMOTE TASTING DISTRICT.

8

9   **SUP. MOLINA:** I DON'T HAVE ANY WINERIES TASTINGS IN MY  
10   DISTRICT.

11

12   **SUP. YAROSLAVSKY:** SAN ANTONIO.

13

14   **SUP. MOLINA:** IT IS NOT A WINERY. THEY DISTRIBUTE WINE. BUT WE  
15   DON'T HAVE MANY WINERIES IN OUR DISTRICT.

16

17   **SUP. KNABE, CHAIRMAN:** BUT WHAT YOU'RE TALKING ABOUT IS REMOTE  
18   TASTING. REMOTE LOCATIONS IN COMMERCIAL. THE TWO AREAS THAT  
19   THEY'RE EXEMPT FROM A FULL C.U.P. IS COMMERCIAL AND WHAT?  
20   INDUSTRIAL?

21

22   **MITCH GLAZER:** RIGHT. IF I UNDERSTAND SUPERVISOR MOLINA, SHE'S  
23   SUGGESTING THAT REMOTE TASTING ROOMS, REGARDLESS OF ZONE,  
24   SHOULD REQUIRE A FULL C.U.P.

25



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1    **SUP. KNABE, CHAIRMAN:** RIGHT. CORRECT.

2

3    **SUP. ANTONOVICH:** MR. CHAIRMAN, IF WE'RE GOING TO DO THE  
4    TASTING ROOMS IN THE C ZONE, IT SHOULD BE A MINOR C.U.P. FOR  
5    THE A ZONE, M ZONE, R ZONE, FOR THE SANTA CLARITA AREA PLAN  
6    AND ANTELOPE VALLEY PLAN.

7

8    **SUP. KNABE, CHAIRMAN:** OKAY. AND THEN THE REMAINDER WOULD BE  
9    THE FULL C.U.P. ON THE REMOTE TASTING ROOMS?

10

11   **LARRY HAFETZ, COUNSEL:** SUPERVISOR, ONCE ONCE AGAIN AM I'M NOT  
12   SAYING IT SHOULDN'T BE DONE, WHEN WE BRING IT BACK, BRING A  
13   FINDING TO SUPPORT SUPERVISOR ANTONOVICH'S REQUEST.

14

15   **SUP. KNABE, CHAIRMAN:** CAN WE BRING IT BACK NEXT WEEK WITH  
16   FINDINGS AS IT RELATES TO SUPERVISOR YAROSLAVSKY'S, SUPERVISOR  
17   ANTONOVICH'S AND SUPERVISOR MOLINA AND I AS IT WOULD RELATE TO  
18   REMOTE TASTING ROOMS?

19

20   **MITCH GLAZER:** SURE. THAT SHOULD BE FINE.

21

22   **SUP. KNABE, CHAIRMAN:** OKAY.

23

24   **SUP. ANTONOVICH:** SO MOVED. SECONDED. COME BACK IN A WEEK,  
25   THANK YOU.





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1

2 **CLERK SACHI HAMAI:** ITEM NO. 6, THIS IS THE HEARING ON  
3 ANNEXATION OF 24 PARCELS TO THE CONSOLIDATED SEWER MAINTENANCE  
4 DISTRICT PARCELS 101 THROUGH 08 THROUGH 115-08, 101-06 THROUGH  
5 108-06 AND 101-04 WITHIN UNINCORPORATED TERRITORIES IN THE  
6 CITIES OF AGOURA HILLS, CALABASAS, HIDDEN HILLS, RANCHO PALOS  
7 VERDES, ROLLING HILLS ESTATES AND CARSON IN THE LEVYING OF  
8 ASSESSMENTS WITHIN THE ANNEXED PARCELS FOR FISCAL 2010-2011.  
9 THERE IS A DEPARTMENT STATEMENT ON THIS MATTER AND WRITTEN  
10 CORRESPONDENCE WAS RECEIVED.

11

12 **SUP. KNABE, CHAIR:** OKAY.

13

14 **NICHOLAS AGBOBU:** MY NAME IS NICHOLAS AGBOBU, I'M A SENIOR  
15 CIVIL ENGINEER FOR THE DEPARTMENT OF PUBLIC WORKS. I AM  
16 FAMILIAR WITH THESE PROCEEDINGS FOR ANNEXATION TO THE  
17 CONSOLIDATED SEWER MAINTENANCE DISTRICT OF AND LEVY OF SEWER  
18 SERVICE CHARGES TO THE 24 PARCELS IDENTIFIED IN THE BOARD  
19 LETTER WHICH ARE LOCATED IN THE UNINCORPORATED COUNTY AND THE  
20 CITIES OF AGOURA HILLS, CALABASAS, HIDDEN HILLS, RANCHO PALOS  
21 VERDES, ROLLING HILLS ESTATES AND CARSON. THE INVOLVED CITIES  
22 HAVE GRANTED A CONSENT AUTHORIZATION. IN MY OPINION, ALL 24  
23 PARCELS WILL BE BENEFITED BY THE ANNEXATION AND THE SERVICE TO  
24 BE PROVIDED. IN MY OPINION, THE SEWER SERVICE CHARGES HAVE  
25 BEEN FAIRLY IMPOSED IMPOSED.



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1

2 **SUP. KNABE, CHAIR:** STATEMENT NEEDED?

3

4 **LARRY HAFETZ, COUNSEL:** NO, SUPERVISOR.

5

6 **SUP. KNABE, CHAIRMAN:** HAS ANYONE SIGNED UP TO SPEAK? I'LL OPEN  
7 THE PUBLIC HEARING. CLOSE THE PUBLIC HEARING. THE ITEM'S  
8 BEFORE US. MOVED BY SUPERVISOR YAROSLAVSKY. THE CHAIR WILL  
9 SECOND. WITHOUT OBJECTION, SO ORDERED.

10

11 **CLERK SACHI HAMAI:** ITEM NO. 7, THIS IS THE HEARING ON  
12 AMENDMENTS TO THE COUNTY CODE TITLE 22, PLANNING AND ZONING,  
13 RELATING TO THE ESTABLISHMENT OF THE SAN FRANCISQUITO CANYON  
14 COMMUNITY STANDARDS DISTRICT WHICH INSTITUTES SPECIFIC  
15 DEVELOPMENT STANDARDS TO PROTECT AND ENHANCE THE SECLUDED  
16 RURAL EQUESTRIAN AND AGRICULTURAL CHARACTER INCLUDING RIDGE  
17 LINE, SIGNIFICANT ECOLOGICAL AREAS AND FLOODPLAINS OF THE SAN  
18 FRANCISQUITO CANYON TERRITORY. THERE IS A DEPARTMENT STATEMENT  
19 AND NO WRITTEN CORRESPONDENCE WAS RECEIVED, AND I BELIEVE  
20 THERE ARE PUBLIC SPEAKERS.

21

22 **SUP. KNABE, CHAIRMAN:** WE DO HAVE FOLKS SIGNED UP.

23

24 **MITCH GLAZER:** GOOD MORNING AGAIN, SUPERVISORS. MITCH GLAZER  
25 WITH THE DEPARTMENT OF REGIONAL PLANNING. ITEM NO. 7 IS AN



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1 AMENDMENT TO TITLE 22 TO ESTABLISH THE SAN FRANCISQUITO CANYON  
2 COMMUNITY STANDARDS DISTRICT, OR C.S.D. A C.S.D. IS AN OVERLAY  
3 IN THE ZONING CODE THAT APPLIES TO A UNIQUE GEOGRAPHIC AREA  
4 AND IS INTENDED TO ADDRESS LAND USE ISSUES THAT ARE UNIQUE TO  
5 THAT AREA. WITH REGARD TO THE COMMUNITY OF SAN FRANCISQUITO  
6 CANYON, IT'S A RELATIVELY SMALL COMMUNITY IN THE SANTA CLARITA  
7 VALLEY IN THE NORTHERN PORTION, BORDERING THE NATIONAL FOREST  
8 TO THE NORTH AND THE CITY OF SANTA CLARITA TO THE SOUTH. THIS  
9 IS AN AREA THAT HAS EXPERIENCED RAPID GROWTH OVER THE LAST 20  
10 TO 30 YEARS; HOWEVER, IT STILL RETAINS ITS RURAL CHARACTER.  
11 THE C.S.D. ESTABLISHES SEVERAL STANDARDS, INCLUDING STANDARDS  
12 FOR MINIMUM LOT SIZES, GRADING, RIDGE LINE PROTECTION, TRAIL  
13 PROVISION, SETBACKS AND REQUIRED YARDS, CREEK PROTECTION AND  
14 ALSO STANDARDS FOR PUBLIC IMPROVEMENTS SUCH AS STREETS,  
15 SIDEWALKS AND STREETLIGHTS. THIS C.S.D. WAS INITIATED BY THE  
16 SAN FRANCISQUITO CANYON PRESERVATION ASSOCIATION, WHICH IS A  
17 GROUP OF LOCAL CITIZENS THAT ORGANIZED AND DEVELOPED THE FIRST  
18 DRAFT OF THE C.S.D. THROUGH THEIR OWN OUTREACH PROCESS. THEY  
19 SUBMITTED THE C.S.D. TO REGIONAL PLANNING. WE LOOKED AT IT AND  
20 MADE SOME REVISIONS. WE PRESENTED IT AT A COMMUNITY MEETING ON  
21 OCTOBER THE SEVENTH, 2008. THERE WERE SOME CONCERNS RAISED AT  
22 THAT MEETING, SO WE MADE SOME ADJUSTMENTS TO THE ORDINANCE AS  
23 WELL AS TO THE RIDGE LINE MAP. ON JANUARY 28TH, 2009, WE HAD A  
24 SECOND COMMUNITY MEETING WHERE WE PRESENTED THE REVISED  
25 ORDINANCE AND MAP. THERE WERE FEWER CONCERNS EXPRESSED, AND WE



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1 MADE A FEW ADDITIONAL MINOR CHANGES BEFORE BRINGING IT TO  
2 PUBLIC HEARING. ON APRIL 15TH, 2009, THE REGIONAL PLANNING  
3 COMMISSION HAD A HEARING ON THIS ITEM AND VOTED UNANIMOUSLY  
4 THAT IT BE MOVED FORWARD TO THE BOARD. STAFF DOES NOT HAVE ANY  
5 REVISIONS TO THE ORDINANCE AT THIS TIME. HOWEVER, STAFF DOES  
6 HAVE SOME MINOR REVISIONS TO THE RIDGE LINE MAP. WE ARE NOW  
7 PROPOSING TO TAKE AWAY OR ADD ANY RIDGE LINES; HOWEVER, WE ARE  
8 PROPOSING TO CHANGE THE BEGINNING ELEVATION ON FOUR OF THOSE  
9 RIDGE LINES. ON RIDGE LINE NO. 1, WE PROPOSED TO MOVE THE  
10 STARTING ELEVATION FROM 1,313 FEET TO 1,340 FEET. ON RIDGE  
11 LINE NO. 2, THE MOVE WOULD BE FROM 1,340 FEET TO 1,350 FEET.  
12 ON RIDGE LINE NO. 3 IT WOULD BE MOVED FROM 1,370 FEET TO 1,390  
13 FEET. AND FINALLY ON RIDGE LINE NO. 9 IT WOULD BE FROM 1,378  
14 FEET TO 1,410 FEET. THIS MORNING WE'RE REQUESTING THAT THE  
15 BOARD ADOPT THE NEGATIVE DECLARATION, SIGNIFY YOUR INTENT TO  
16 AMEND THE COUNTY CODE AS REFLECTED IN THE DRAFT ORDINANCE  
17 APPROVED BY THE REGIONAL PLANNING COMMISSION, AND TO DIRECT  
18 COUNTY COUNSEL TO PREPARE THE ORDINANCE AND FINDINGS,  
19 INCLUDING THE CHANGES TO THE RIDGE LINE MAP THAT WERE  
20 PRESENTED BY STAFF THIS MORNING. THIS CONCLUDES STAFF'S  
21 PRESENTATION. THANK YOU.

22  
23 **SUP. KNABE, CHAIRMAN:** OKAY. ARE THERE ANY QUESTIONS OF STAFF?  
24 ALL RIGHT. WE HAVE SEVERAL MEMBERS OF THE PUBLIC SIGNED UP TO  
25 SPEAK. FIRST OF ALL, JUDY REINSMA? CHERYL HAWKINS. LINDA LUGER



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1 AND PAUL HARRIS. IF YOU'LL COME FORWARD, PLEASE. ANYONE CAN GO  
2 FIRST. JUST GIVE US YOUR NAME FOR THE RECORD BEFORE YOU  
3 TESTIFY. THANK YOU.

4  
5 **JUDY REINSMA:** MY NAME IS JUDY REINSMA, CHAIRMAN KNABE,  
6 SUPERVISOR ANTONOVICH, MEMBERS OF THE BOARD OF SUPERVISORS.  
7 I'M PLEASED TO BE HERE TODAY AS A MEMBER OF THE SAN  
8 FRANCISQUITO CANYON PRESERVATION ASSOCIATION, AS OUR COMMUNITY  
9 STANDARDS DISTRICT IS BROUGHT BEFORE YOU FOR APPROVAL. THIS  
10 HAS BEEN A LONG TIME COMING, AS WE HAVE FOUGHT TIME AFTER TIME  
11 TO KEEP URBAN DEVELOPMENTS OUT OF THE CANYON. WHEN WE REALIZED  
12 THAT COMMUNITY STANDARDS DISTRICT COULD PERMANENTLY SOLVE THIS  
13 PROBLEM, WE WERE ELATED. THE ENTIRE C.S.D. PROCESS HAS BEEN A  
14 TESTIMONY TO NEIGHBORHOOD COMMITMENT, BUT MORE THAN THAT, IT  
15 IS AN EXAMPLE OF HOW GOVERNMENT IS SUPPOSED TO WORK. FROM OUR  
16 INITIAL MEETING IN THE OFFICE OF FIFTH DISTRICT SENIOR DEPUTY  
17 ROSLYN WAYLAND, WITH PAUL NOVAK PLANNING DEPUTY, WHEN HE SAID  
18 OUR REQUEST COULD BE ACTED UPON, THIS HAS BEEN AN AMAZING  
19 EXPERIENCE. MITCH GLAZER, SUPERVISING REGIONAL PLANNER AND HIS  
20 STAFF, MET WITH THE COMMITTEE NUMEROUS TIMES. MR. NOVAK AND  
21 GLAZER AND STAFF MEMBERS ALSO CAME TO THE CANYON TO SEE  
22 FIRSTHAND OUR CONCERNS AND FAMILIARIZE THEMSELVES WITH THE  
23 AREA. MR. GLAZER AND STAFF MEMBER RICK KWO, WHO WAS HEAVENLY  
24 INVOLVED IN THE PROCESS, HELD PUBLIC MEETINGS AND GAVE  
25 OPPORTUNITIES TO RAISE QUESTIONS, SUGGEST CHANGES AND



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1 THOROUGHLY UNDERSTAND THE DOCUMENT. THE EMAIL CORRESPONDENCE  
2 BETWEEN THEIR OFFICE AND OUR COMMITTEE MEMBERS WERE HUGE. HOW  
3 DID WE EVER DO BUSINESS WITHOUT EMAIL? ALL THE PEOPLE I HAVE  
4 MENTIONED AND THEIR STAFFS HAVE BEEN A PLEASURE TO WORK WITH.  
5 WE'RE ALL VERY GRATEFUL TO HAVE HAD THEIR PROFESSIONAL  
6 EXPERTISE, JUDGMENT AND GUIDANCE THROUGHOUT THIS PROCESS AS  
7 WELL AS THEIR KINDNESS AND PATIENCE WITH OUR ENDLESS QUESTIONS  
8 AND CONCERNS. NOW WE'VE REACHED THE END OF THE PROCESS AND THE  
9 DOCUMENT IS BEFORE YOU. ON BEHALF OF OUR COMMITTEE AND THE  
10 MANY RESIDENTS WHO ARE ANTICIPATING ITS PASSAGE, I HOPE THAT  
11 TODAY YOU WILL PRESERVE OUR SMALL RURAL COMMUNITY FOR YEARS TO  
12 COME BY APPROVING THE SAN FRANCISQUITO CANYON COMMUNITY  
13 STANDARDS DISTRICT. THANK YOU.

14

15 **SUP. KNABE, CHAIRMAN:** THANK YOU. NEXT?

16

17 **CHERYL HAWKINS:** YES. MY NAME IS CHERYL HAWKINS AND I'M A  
18 RESIDENT OF THE SAN FRANCISQUITO CANYON. AND GOOD MORNING,  
19 HONORABLE BOARD OF SUPERVISORS. I AM TRULY HAPPY TO BE HERE  
20 THIS MORNING, AFTER WORKING AS A MEMBER OF THE SAN  
21 FRANCISQUITO CANYON PRESERVATION ASSOCIATION ALONG WITH THE  
22 COUNTY REGIONAL PLANNING COMMISSION STAFF MEMBERS TO DEVELOP  
23 THE COMMUNITY STANDARDS DISTRICT FOR OUR CANYON WITH THE  
24 INTENT TO PROTECT THE INTEGRITY AND BEAUTY OF THIS CANYON FOR  
25 GENERATIONS TO COME. IT HAS BEEN A PRODUCTIVE WORK IN PROGRESS





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1 OVER THE PAST 1-1/2 YEARS, ALTHOUGH WE WERE THINKING ABOUT  
2 THIS WAY BEFORE THAT. AND HOPEFULLY IT WILL COME TO FRUITION  
3 WITH YOUR APPROVAL TODAY. IT HAS BEEN A PLEASURE WORKING WITH  
4 EVERYONE ASSOCIATED WITH THE REGIONAL PLANNING COMMISSION,  
5 ALWAYS PROFESSIONAL. AS WELL AS THE RESIDENTS IN OUR CANYON  
6 WHO HAVE ALL WORKED HAND-IN-HAND TO DEVELOP THE C.S.D.S THAT  
7 ARE BEFORE YOU TODAY. THANK YOU VERY MUCH.

8

9 **SUP. KNABE, CHAIRMAN:** THANK YOU. NEXT?

10

11 **LINDA LUGER:** MY NAME IS LINDA LUGER. I'M THE PRESIDENT OF THE  
12 SAN FRANCISQUITO CANYON PRESERVATION ASSOCIATION. OUR  
13 ORGANIZATION WAS ESTABLISHED WITH ONE AND ONLY ONE GOAL: TO  
14 SAVE THIS SPECTACULAR CANYON FROM THE DEVASTATION THAT WOULD  
15 COME WITH OVERDEVELOPMENT. WE WERE TOLD IT WAS AN IMPOSSIBLE  
16 CHALLENGE, WE WERE TOLD IT WAS UNATTAINABLE, AND WE WERE TOLD  
17 THAT NO ONE WOULD CARE. WE BELIEVED AND HOPED THAT OUR  
18 REPRESENTATION WOULD CARE. WE WERE RIGHT. TODAY WE HAVE COME  
19 TO SAY THANK YOU. THANK YOU FOR LISTENING, FOR BEING ENGAGED,  
20 FOR BEING FAIR. THANK YOU FOR GOING GREEN. THANK YOU FOR  
21 SAVING THIS CANYON AND ITS WILDLIFE NOT JUST FOR THE RESIDENTS  
22 BUT FOR THE THOUSANDS OF CITIZENS WHO DAILY HIKE, BIKE,  
23 HORSEBACK RIDE AND DRIVE THROUGHOUT THIS AREA TO ENJOY THE  
24 BEAUTY AND ESCAPE OF NATURE. THIS DECISION WAS WORTH THE WORK  
25 AND IT WAS WORTH THE WAIT. THIS DECISION IS A TRIBUTE TO THE



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1 CONCEPT OF COMMUNITY EFFORT AND THE PROCESS OF GOVERNMENT. SAN  
2 FRANCISQUITO CANYON IS NOW PROTECTED FOR EVERYONE FOREVER.  
3 THANK YOU SO MUCH.

4

5 **SUP. KNABE, CHAIRMAN:** THANK YOU. NEXT?

6

7 **PAUL HARRIS:** MY NAME IS PAUL HARRIS. I'VE BEEN A RESIDENT OF  
8 SAN FRANCISQUITO CANYON FOR 45 YEARS. I'D LIKE TO THANK YOU  
9 FOR YOUR TIME TODAY, SUPERVISORS, ESPECIALLY MIKE ANTONOVICH.  
10 I KNOW YOU HAVE A LOVE FOR THE SANTA CLARITA VALLEY. I'D LIKE  
11 TO START OUT, I AM OPPOSED TO THIS. AND I'D LIKE TO STATE SOME  
12 REASONS WHY. THE PURPOSE OF THIS ORIGINALLY WAS TO STOP  
13 DEVELOPMENT. IF YOU'VE BEEN TO SANTA CLARITA AND YOU'VE SEEN  
14 SAN FRANCISQUITO CANYON, IT'S BASICALLY RURAL UP INTO CONDOS.  
15 THAT'S THE TRANSITION. I KNOW REGIONAL PLANNING HAS ALWAYS  
16 TRIED TO TRANSITION FROM LARGER LOTS TO SMALLER LOTS, BUT IN  
17 OUR CASE IT'S NOT THE CASE. MANY, MANY PEOPLE IN THE CANYON  
18 ARE OPPOSED TO THIS. WE TALKED TO MITCH ABOUT OUR OPPOSITION,  
19 AND CHANGES HAVE BEEN MADE, BUT IT HAS NOT COME TO A POINT AT  
20 WHICH THE MAJORITY OF THE PEOPLE IN THE CANYON, IN MY OPINION,  
21 ARE FOR THIS COMMUNITY STANDARDS DISTRICT. IT DEVALUES THE  
22 PROPERTY. IT SEPARATES THE LAND OWNERS. BASICALLY WE HAVE THE  
23 PEOPLE WHO HAVE DEVELOPED PROPERTY ON ONE SIDE AND THE PEOPLE  
24 WHO HAVE PROPERTY THAT IS EITHER UNDEVELOPED OR COULD BE USED  
25 UNDER CURRENT ZONING IN A DIFFERENT MANNER THAN IT IS



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1 PRESENTLY USED. THIS DOESN'T ADDRESS-- IT ADDRESSES HORSE  
2 ISSUES BUT IT DOESN'T ADDRESS THE OTHER ISSUES OF OTHER PEOPLE  
3 IN THE CANYON. IT DOESN'T ADDRESS OTHER USES BESIDES HORSES.  
4 IT MANDATES THAT IF YOU OWN A PIECE OF PROPERTY AND YOU WANT  
5 TO DIVIDE THE PROPERTY, THAT YOU WILL HAVE TO PAY AND INSTALL  
6 A HORSE TRAIL THROUGH YOUR PROPERTY IF ONE OF THE PEOPLE IN  
7 THE SAN FRANCISQUITO CANYON HOMEOWNERS' ASSOCIATION, IF THEY  
8 WANT IT, THEN YOU HAVE TO NOT ONLY PAY FOR IT, BUT PUT IT ON  
9 YOUR PRIVATE PROPERTY. THE COMMUNITY STANDARDS DISTRICT HAS  
10 BEEN ARGUED FROM DIFFERENT POINTS OF VIEW. SOME CHANGES HAVE  
11 BEEN MADE. BUT IT DOESN'T MEET-- MANY PEOPLE HAVE EITHER DON'T  
12 WANT IT AT ALL, WHICH I HAVE A LIST OF SEVERAL PEOPLE WHO DO  
13 NOT WANT IT AT ALL. THERE'S A LIST OF SEVERAL PEOPLE THAT  
14 DON'T LIKE PROVISIONS IN IT. THE MAJORITY, LIKE I SAID BEFORE,  
15 OF PEOPLE, I BELIEVE, ARE AGAINST IT. THE ZONING CHANGES MAKES  
16 IT SO THAT A HOMEOWNER-- I'VE OWNED PROPERTY IN THE CANYON  
17 SINCE 1965, OR MY PARENTS HAVE. I OWN PARTIAL THERE NOW THAT I  
18 HAVE OWNED SINCE '65. AND PROPERTY CANNOT BE USED IN THE  
19 MANNER IN WHICH IT CAN BE TODAY IF THIS GOES THROUGH.

20  
21 **SUP. KNABE, CHAIRMAN:** DO YOU WANT TO WRAP IT UP?

22  
23 **PAUL HARRISON:** OKAY. I BELIEVE THE RIGHTS THAT WE HAVE ARE  
24 BEING DOWNGRADED AND THAT THE ORIGINAL PURPOSE OF THE  
25 COMMUNITY STANDARDS DISTRICT WAS FOR PLANED DEVELOPMENT IN AN



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1 ORGANIZED MANNER, AND IT HAS NOT BEEN. MITCH SAID THAT IF A  
2 DEVELOPER COMES IN, THAT HE CAN THEN EXCEPT HIMSELF FROM THAT.  
3 SO I WOULD LIKE TO BE EXCLUDED OR HAVE THE OPPORTUNITY TO BE  
4 EXCLUDED FROM THIS IF IT DOES-- IF YOU DO DECIDE TO PASS IT.

5

6 **SUP. KNABE, CHAIRMAN:** THANK YOU. ALL RIGHT. THANK YOU. NO ONE  
7 ELSE HAS SIGNED UP. SUPERVISOR ANTONOVICH?

8

9 **SUP. ANTONOVICH:** THIS C.S.D. HAS TAKEN ABOUT TWO YEARS, OF  
10 WHICH COUNTY STAFF AND THE COMMUNITY HAS BEEN INVOLVED IN  
11 TRYING TO DEVELOP A COMMUNITY STANDARDS DISTRICT. AND THE  
12 REASON FOR THE DISTRICT IS THE PROTECTION OF THE SIGNIFICANT  
13 RIDGE LINES, ENSURING EQUESTRIAN TRAILS, ENCOURAGING THE  
14 CONSTRUCTION OF ALTERNATE RURAL HIGHWAYS AND STREETS,  
15 ESTABLISHING MINIMUM LOT SIZES. IN THIS AREA, THEY'RE TALKING  
16 ABOUT 2-ACRE MINIMUM LOT SIZES WHICH IS SIMILAR TO WHAT WE  
17 HAVE, A COMMUNITY STANDARDS DISTRICT IN ALGADOCE. WE ALSO HAVE  
18 OTHER COMMUNITY STANDARD DISTRICTS, JUNIPER HILLS AND ACTON  
19 THAT HAVE COME BEFORE THIS BOARD AND HAD APPROVED. AND IT IS  
20 AN ATTEMPT TO DEFINE STANDARDS FOR NEW DEVELOPMENT, TO KEEP  
21 THE RURAL HERITAGE OF THESE AREAS. AND, AGAIN, IT TOOK A  
22 NUMBER OF PUBLIC HEARINGS. REGIONAL PLANNING WAS VERY  
23 CONSTRUCTIVE IN WORKING WITH THE COMMUNITY. AND AS WE SAID,  
24 THERE WERE PEOPLE OF DIFFERENT POINTS OF VIEW. AND THEY TRIED  
25 TO WORK TOGETHER TO BRING A CONSENSUS. AND WHAT WE HAVE BEFORE



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1 US TODAY WAS A CONSENSUS THAT HAS BEEN BROUGHT BEFORE US. SO I  
2 WOULD LIKE TO MOVE, MR. CHAIRMAN, THAT WE WOULD MOVE THE ITEM  
3 AS STATED BY THE DEPARTMENT.

4

5 **SUP. KNABE, CHAIRMAN:** OKAY. SECONDED BY SUPERVISOR  
6 YAROSLAVSKY. ANY OBJECTIONS? SO ORDERED.

7

8 **CLERK SACHI HAMAI:** ON ITEM NO. 8, THIS IS A DE NOVO HEARING ON  
9 PROJECT NO. R2006-02565-5, CONDITIONAL USE PERMIT CASE NO.  
10 2006-00212-5 AND NEGATIVE DECLARATION LOCATED ON THE NORTHEAST  
11 CORNER OF 50TH STREET WEST AND WEST AVENUE L-2 IN THE  
12 COMMERCIAL PLAN DEVELOPMENT ZONE WITHIN THE COMMUNITY OF  
13 ANTELOPE VALLEY, QUARTZ HILL ZONE DISTRICT APPLIED FOR BY  
14 ERNEST RAMIREZ. THERE IS A DEPARTMENT STATEMENT AND WRITTEN  
15 CORRESPONDENCE WAS RECEIVED ON THIS MATTER AND I BELIEVE THERE  
16 ARE PUBLIC SPEAKERS.

17

18 **SUP. KNABE, CHAIRMAN:** THERE ARE SEVERAL PEOPLE SIGNED UP TO  
19 SPEAK ON THIS ITEM. DEPARTMENT FIRST, PLEASE

20

21 **DEAN EDWARDS:** MY NAME IS DEAN EDWARDS. I WORK FOR THE  
22 DEPARTMENT OF REGIONAL PLANNING. ITEM NO. 8 IS AN APPEAL OF  
23 CONDITION 17-A AND 26 OF CONDITIONAL USE PERMIT OF 2006-00212,  
24 WHICH WAS APPROVED BY THE REGIONAL PLANNING COMMISSION ON  
25 APRIL 1ST, 2009. THE COMMISSION VOTED 5-0 IN FAVOR OF PROJECT



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1 R2006-02565. THE 2.3 ACRE PROJECT SITE IS LOCATED ON THE  
2 NORTHEAST CORNER OF 50TH STREET WEST AND WEST AVENUE L-2 IN  
3 THE ANTELOPE VALLEY IN QUARTZ HILL ZONE DISTRICT. THE PROJECT  
4 CONSISTS OF A 29,905 SQUARE FOOT RETAIL CENTER THAT INCLUDES  
5 18,995 SQUARE FEET OF RETAIL FLOOR AREA, A 2,500 SQUARE FOOT  
6 CAR WASH, 875 SQUARE FEET SECOND FLOOR OFFICES, A 3,375 SQUARE  
7 FOOT AUTOMOBILE SERVICE STATION AND A 4,200 SQUARE FOOT  
8 SERVICE STATION. LIGHT AUTOMOBILE MAINTENANCE BUT NO FUEL  
9 SALES IS PROPOSED AT THE SERVICE STATIONS. A CONDITIONAL USE  
10 PERMIT IS REQUIRED TO ALLOW A NONRESIDENTIAL USE IN THE  
11 COMMERCIAL PLAN DEVELOPMENT ZONE. STAFF RECEIVED 20 LETTERS OF  
12 OPPOSITION FROM THE COMMUNITY. ADDITIONALLY, THE QUARTZ HILL  
13 TOWN COUNCIL SUBMITTED A LETTER EXPRESSING CONCERNS ABOUT  
14 INCREASED TRAFFIC ON WEST AVENUE L-2, NOISE FROM THE CAR WASH  
15 AND EXTERIOR LIGHTING IMPACTING THE ADJACENT NEIGHBORHOOD. AND  
16 ALSO ABOUT AN OVERCONCENTRATION OF AUTO-RELATED BUSINESSES IN  
17 THE AREA. MOST OF THE TOWN COUNCIL'S CONCERNS WERE ADDRESSED  
18 BY THE APPROVED CONDITIONS. TWO OF THOSE CONDITIONS ARE BEING  
19 APPEALED BY THE APPLICANT. CONDITION 17-A REQUIRES THAT THE  
20 APPLICANT REVISE THE EXHIBIT A TO REPLACE THE VEHICLE ACCESS  
21 AND MONUMENT SIGN ON L-2 WITH A PEDESTRIAN ACCESS. THIS  
22 CONDITION WAS INCLUDED TO ADDRESS THE COMMUNITY'S AND TOWN  
23 COUNCIL'S CONCERNS ABOUT TRAFFIC AND SIGNAGE ON THE ADJACENT  
24 SINGLE-FAMILY RESIDENTIAL NEIGHBORHOOD. TWO OTHER ACCESSES ARE  
25 PROVIDED OFF OF 50TH STREET WEST. THE FIRE DEPARTMENT REVIEWED





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1 THE PROJECT FOR EMERGENCY VEHICLE ACCESS ADEQUACY AND APPROVED  
2 REMOVAL OF THE AVENUE L-2 VEHICLE ACCESS. CONDITION 26 LIMITS  
3 THE OPERATING HOURS OF THE CAR WASH AND AUTOMOBILE REPAIR  
4 SHOPS TO 8 A.M. TO 6 P.M. THIS CONDITION WAS INCLUDED TO  
5 ADDRESS THE COMMUNITY'S AND TOWN COUNCIL'S CONCERNS ABOUT  
6 NOISE FROM THE CAR WASH AND AUTO SHOPS ON ADJACENT  
7 NEIGHBORHOODS. AT THE R.P.C. HEARING, THE APPLICANT AGREED TO  
8 THE CONDITIONS AND THE TOWN COUNCIL REPRESENTATIVE INDICATED  
9 TO THE COMMISSION THAT THE CONDITION SATISFIED THEIR CONCERNS  
10 ABOUT THE PROJECT. IN THIS APPEAL, THE APPLICANT IS REQUESTING  
11 THAT THE VEHICLE ACCESS ON AVENUE L2 REMAIN AS ORIGINALLY  
12 PROPOSED TO ALLOW COMMERCIAL DELIVERIES AND EMERGENCY VEHICLE  
13 ACCESS. ALSO ON APPEAL, THE APPLICANT IS REQUESTING THAT THE  
14 CAR WASH AND AUTO SHOP'S OPERATING HOURS BE EXTENDED TO 7  
15 P.M., ONE HOUR LATER THAN THE CONDITIONS ALLOW. THE TOWN  
16 COUNCIL INFORMED STAFF LAST WEEK THAT THE COUNCIL DISCUSSED  
17 THE PROJECT AGAIN AT THEIR AUGUST MEETING AND VOTED NOT TO  
18 SUPPORT THE APPLICANT'S REQUEST FOR CHANGES TO THE APPROVED  
19 CONDITIONS. THIS CONCLUDES MY PRESENTATION.

20

21 **SUP. KNABE, CHAIR:** ANY QUESTIONS OF STAFF? OKAY. IF NOT, WE  
22 HAVE-- ANY COUNTY COUNSEL STATEMENT? ASK ERNEST RAMIREZ, TIM  
23 WALSH AND VERONICA BERTELL TO JOIN US, PLEASE? OKAY. WHOEVER  
24 WOULD LIKE TO GO FIRST PLEASE STATE YOUR NAME FOR THE RECORD.

25



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1 **ERNEST RAMIREZ:** MY NAME IS ERNEST RAMIREZ. I AM THE APPLICANT  
2 FOR THE PROPOSED PROJECT. THE REASON FOR THE APPEAL WAS, AS  
3 MENTIONED BEFORE BY PLANNING, A COUPLE ITEMS, SPECIFICALLY  
4 ONE, TO EXTEND THE HOURS TO COINCIDE WITH THE CURRENT  
5 OPERATION THAT'S DOWN THE STREET, WHICH IS THE ONE THAT'S  
6 GOING TO MOVE TO THIS LOCATION. SO WE'RE REQUESTING WAS THE  
7 HOURS OF OPERATIONS TO MONDAY THROUGH SATURDAY FROM 7:30 TO 7  
8 P.M. AND SUNDAY FROM 7:30 TO 5 P.M. THOSE ARE THE CURRENT  
9 OPERATING HOURS THAT THIS FACILITY IS USING RIGHT NOW DOWN THE  
10 STREET, WHICH WILL RELOCATE TO THIS LOCATION. AND THEY'D  
11 SIMPLY LIKE TO KEEP THOSE HOURS. THE OTHER ITEM WAS IN REGARDS  
12 TO THE ACCESS. WE WERE HOPING THAT THE ACCESS COULD BE LEFT  
13 FOR THOSE SPECIFIC REASONS, ONE EMERGENCY. THERE TENDS TO BE  
14 SOME FLOODING ALONG 50TH AT CERTAIN TIMES, AND WE'D LIKE THAT  
15 AS A SECONDARY ACCESS. THAT IS STRICTLY A SECONDARY ACCESS  
16 BECAUSE IT IS ON A MINOR STREET. BUT WE'D LIKE THE  
17 CONSIDERATION TO BE KEPT OPEN FOR THOSE VEHICLES FOR DELIVERY  
18 AND EMERGENCY REASONS.

19  
20 **SUP. KNABE, CHAIRMAN:** OKAY. THANK YOU. NEXT?

21  
22 **TIM WALSH:** MY NAME IS TIM WALSH. I'M ALSO HERE ON BEHALF OF  
23 THE PROPERTY OWNER AND THE PROJECT MANAGEMENT TEAM. I JUST  
24 WANTED TO STATE QUICKLY THAT THE OWNER AND THE PROJECT  
25 MANAGEMENT TEAM PRIDES THEMSELVES ON BEING COMMUNITY-ORIENTED



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1 DEVELOPERS. THEY'VE MET WITH THE TOWN COUNCIL AT LEAST THREE  
2 TIMES IN MY RECOLLECTION AND I'VE HAD MULTIPLE CONVERSATIONS  
3 WITH THE PRESIDENT AND ONE OR TWO OTHER MEMBERS OF THE TOWN  
4 COUNCIL. AND WE'VE DEFINITELY DONE OUR BEST ON BEHALF OF THE  
5 COUNCIL TO ENSURE THAT THEIR DESIRES AND WANTS IN THIS PROJECT  
6 WERE MET. AS STATED BEFORE, THE REGIONAL PLANNING COMMISSION  
7 DID APPROVE THE PROJECT. THERE WERE TWO MINOR MODIFICATION  
8 THAT THE OWNER WOULD HOPE TO HAVE, AS MR. RAMIREZ JUST STATED.  
9 THE OPERATING HOURS, WHICH I BELIEVE THE REGIONAL PLANNING  
10 COMMISSION MENTIONED WAS SOMETHING THAT THEY WERE WILLING TO  
11 DO DURING OUR HEARING, AND WE DIDN'T TAKE ADVANTAGE OF THAT AT  
12 THAT TIME. SOMETIMES THESE THINGS MOVE QUICKLY. IT WOULD  
13 SIMPLY MIRROR OTHER OPERATING HOURS OF OTHER FACILITIES, NOT  
14 JUST DOWN 50TH, WHICH THERE IS ONE DIRECTLY DOWN 50TH THAT  
15 WOULD HAVE MORE EXTENDED OPERATING HOURS THAN THIS ONE,  
16 DISADVANTAGING OUR TENANTS, BUT ALSO OTHER ONES THROUGHOUT THE  
17 ANTELOPE VALLEY THAT HAVE THE OPERATING HOURS WE'RE  
18 REQUESTING, AS WELL AS THE VEHICULAR ACCESS AS MENTIONED. THE  
19 FIRE DEPARTMENT DID SAY AT MINIMUM THEY WOULD HAVE PEDESTRIAN  
20 ACCESS. WE BELIEVE AN EMERGENCY GATE, A LARGE ROLLING GATE,  
21 THE SAME HEIGHT OF THE WALL WOULD PREVENT ANY VEHICULAR LIKE  
22 TRAVELING THROUGH WOULD BE JUST AS BENEFICIAL TO THE LOCAL  
23 COMMUNITY BUT ALSO ALLOW US ADDITIONAL OPTIONS IF NEEDED.  
24 THANK YOU.

25



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1    **SUP. KNABE, CHAIRMAN:** THANK YOU. NEXT?

2

3    **VERONICA BERTELL:** MY NAME IS VERONICA BERTELL. I'M A RESIDENT  
4    OF THE NEIGHBORHOOD. AND I WOULD LIKE TO THANK THE BOARD OF  
5    SUPERVISORS FOR HEARING OUR CONCERNS. OUR BIGGEST CONCERN IS  
6    THE VEHICULAR ACCESS THAT HAS BEEN MENTIONED ON L-2. WHEN WE  
7    WENT TO THE PLANNING COMMISSION, IT WAS PROMISED IT WOULD BE A  
8    PEDESTRIAN, GATED ACCESS ONLY. AND NOW THEY WANT TO PUT A  
9    LARGER DRIVEWAY IN THERE THAT VEHICLES CAN GO IN AND OUT OF.  
10    THIS DRIVEWAY IS DIRECTLY ACROSS FROM MY HOME. THIS IS A  
11    RESIDENTIAL STREET. AND NOW THEY WOULD BE ALLOWING TRUCKS OF  
12    ALL SIZES TO ENTER THAT DRIVEWAY DIRECTLY ACROSS FROM MY HOME  
13    ALL DAY AND NIGHT. AND I JUST FEEL THAT THIS WOULD BE VERY  
14    LARGE IMPACT ON OUR NEIGHBORHOOD, AND PARTICULARLY ON MYSELF.  
15    IF WE EXTEND THE HOURS, THAT WOULD MEAN HEADLIGHTS WOULD BE  
16    CONSTANTLY COMING INTO MY HOME, AS AGAIN I'M DIRECTLY ACROSS  
17    FROM THIS DRIVEWAY. IT HAS BEEN-- WE'VE WORKED WITH THE  
18    DEVELOPER ON A LOT OF THINGS, AND THESE TWO ISSUES SEEM TO BE  
19    THE MAIN STICKLING POINTS. THIS AGAIN IS A RESIDENTIAL  
20    NEIGHBORHOOD. AND THIS DRIVEWAY WOULD ALLOW FOR DELIVERY  
21    TRUCKS TO GO IN THROUGH OUR NEIGHBORHOOD. IT WOULD ALSO ALLOW  
22    THOSE TRYING TO ESCAPE THE HORRENDOUS TRAFFIC ON 50TH AND L TO  
23    GO THROUGH OUR NEIGHBORHOODS AND ACCESS THE STRIP MALL THROUGH  
24    THE L-2 ACCESS. SO I WOULD ASK THAT THIS BE DECLINED AND THAT



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1 THE ORIGINAL PEDESTRIAN ACCESS BE ACCEPTED THAT WAS PROMISED  
2 AT THE COMMISSION MEETING.

3

4 **SUP. KNABE, CHAIRMAN:** OKAY. WOULD STAFF LIKE TO ADDRESS THAT  
5 ISSUE?

6

7 **DEAN EDWARDS:** WELL, THE ACCESS ORIGINALLY WAS FOR VEHICLES.  
8 THE TOWN COUNCIL DID CONTACT ME. THEY WERE CONCERNED ABOUT  
9 TRAFFIC AND ALSO THE SAFETY OF PETS AND CHILDREN ALONG THAT  
10 ROAD. SO WE DID TAKE A LOOK AT IF IT WAS NECESSARY TO KEEP A  
11 VEHICLE ACCESS ON THERE. WE CONTACTED PUBLIC WORKS AND THE  
12 FIRE DEPARTMENT. PUBLIC WORKS ORIGINALLY SAID IT SHOULD BE  
13 KEPT OPEN BECAUSE OF THE FLOODING. AND THEN LATER THEY TOOK A  
14 SECOND LOOK AT THAT ISSUE AND SAID FLOODING WOULDN'T BE A  
15 PROBLEM. AND WE'RE OKAY WITH THE PEDESTRIAN ACCESS, AS WAS THE  
16 FIRE DEPARTMENT.

17

18 **SUP. KNABE, CHAIRMAN:** OKAY. MIKE?

19

20 **SUP. ANTONOVICH:** DID THE REGIONAL PLAN COMMISSION CONSIDER THE  
21 TESTIMONY RELATIVE TO THE TWO ITEMS IN THE APPLICANT'S APPEAL?

22

23 **DEAN EDWARDS:** YES, IT DID.

24



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1   **SUP. ANTONOVICH:** WAS THE PUBLIC TESTIMONY OR HAVE YOU RECEIVED  
2   LETTERS, EMAILS OR TELEPHONE CALLS OPPOSED TO THE DRIVEWAY ON  
3   L-2?

4

5   **DEAN EDWARDS:** YES, FOUR PEOPLE, INCLUDING THE TOWN COUNCIL,  
6   TESTIFIED AGAINST THE DRIVEWAY ON AVENUE L-2. 19 LETTERS  
7   EXPRESSING OPPOSITION TO THE AVENUE L-2 DRIVEWAY WERE  
8   RECEIVED.

9

10   **SUP. ANTONOVICH:** AND SO THE TOWN COUNCIL HAS OPPOSED THAT  
11   PROPOSED DRIVEWAY?

12

13   **DEAN EDWARDS:** THE TOWN COUNCIL IN ITS LETTER DATED MARCH 23RD,  
14   2009 REQUESTED THAT THE DRIVE WAY BE REPLACED WITH A WALL AND  
15   EMERGENCY SERVICES ACCESS. I SPOKE TO THE TOWN COUNCIL  
16   REPRESENTATIVE AGAIN LAST WEEK, WHO SAID THE COUNCIL DISCUSSED  
17   THE PROJECT AGAIN AT THEIR AUGUST MEETING AND VOTED NOT TO  
18   SUPPORT THE APPLICANT'S REQUEST FOR CHANGES TO THE APPROVED  
19   CONDITIONS.

20

21   **SUP. ANTONOVICH:** AND THE 6:00 CLOSING TIME, IS THAT MORE  
22   RESTRICTIVE THAN ANY OTHER PROJECTS THAT THE COUNTY  
23   TRADITIONALLY IMPOSES SUCH A TIME FOR?

24





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1   **DEAN EDWARDS:** WELL, IN REGARDS TO A CAR WASH, WE HAVEN'T  
2   RECEIVED A LOT OF APPLICATIONS FOR PROJECTS THAT INCLUDE A CAR  
3   WASH. BUT 6 P.M. CLOSING TIME IS MORE RESTRICTIVE THAN WE  
4   WOULD EXPECT TO SEE.

5

6   **SUP. ANTONOVICH:** AND AT THE HEARING, WHAT WAS THE VOTE AT THE  
7   REGIONAL PLANNING COMMISSION?

8

9   **DEAN EDWARDS:** I'M SORRY, WHAT WAS THAT?

10

11   **SUP. ANTONOVICH:** WHAT WAS THE VOTE ON THIS PROPOSAL.

12

13   **DEAN EDWARDS:** IT WAS 5-0.

14

15   **SUP. ANTONOVICH:** 5-0. AND DID ANYONE COMPLAIN ABOUT THE 6:00  
16   CLOSING TIME AT THAT TIME?

17

18   **DEAN EDWARDS:** THEY WERE CONCERNED ABOUT THE HOURS, YES.

19

20   **SUP. ANTONOVICH:** MR. CHAIRMAN, MEMBERS, THE PROPOSAL BEFORE US  
21   TODAY, RESIDENTS HAVE VOICED CONCERNS ON THE PROJECT'S IMPACT.  
22   AND THE QUARTZ HILL TOWN COUNCIL HAS DISCUSSED THE PROJECT  
23   ALONG WITH THE REGIONAL PLANNING COMMISSION'S REVIEWING BOTH  
24   WRITTEN COMMENTS AND PUBLIC TESTIMONY. AFTER THE PUBLIC  
25   DEBATE, THE COMMISSION APPROVED THE PROJECT AND IMPOSED



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1 REASONABLE CONDITIONS RELATIVE TO THE HOURS OF OPERATION AND  
2 THE DRIVEWAY AND AVENUE L-2. CHANGES TO THESE CONDITIONS WOULD  
3 NOT BE WARRANTED AS INDICATED. THE DRIVEWAY, AVENUE L-2, IS  
4 NOT NEEDED FOR EMERGENCY PURPOSES AND WOULD ADVERSELY IMPACT  
5 RESIDENTS ON THE LOCAL-SERVING STREET. THE CLOSING TIME OF  
6 6:00 IS A COMPROMISE BETWEEN THE APPLICANT'S REQUEST AND THE  
7 POTENTIAL IMPACTS UPON THE SURROUNDING RESIDENTS. SO I'D MOVE,  
8 MR. CHAIRMAN, THAT THE BOARD WOULD CLOSE THE PUBLIC HEARINGS,  
9 DENY THE APPLICANT'S APPEAL.

10

11 **LARRY HAFETZ, COUNSEL:** SUPERVISOR. IT ALSO WOULD BE  
12 APPROPRIATE TO DIRECT COUNTY COUNSEL TO COME BACK WITH

13

14 **SUP. ANTONOVICH:** AND DIRECT COUNTY COUNSEL TO COME BACK WITH  
15 THE ADDITIONAL LANGUAGE.

16

17 **LARRY HAFETZ, COUNSEL:** AND THE CONDITIONS FOR APPROVAL.

18

19 **SUP. ANTONOVICH:** AND THE CONDITIONS FOR APPROVAL, MR.  
20 CHAIRMAN, THAT'S THE MOTION.

21

22 **SUP. KNABE, CHAIR:** OKAY, MOVED AND SECONDED. ANY OBJECTION? SO  
23 ORDERED. THANK YOU.

24



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1 **CLERK SACHI HAMAI:** ITEM NO. 9. THIS IS THE HEARING ON  
2 EXCLUSION OF PARCEL W213-09 FROM THE CONSOLIDATED SEWER  
3 MAINTENANCE DISTRICT LOCATED WITHIN THE CITY OF LA PUENTE AND  
4 THE CONTINUANCE AND RE-ESTABLISHMENT OF THE CONSOLIDATED SEWER  
5 MAINTENANCE DISTRICT. THERE IS A DEPARTMENT STATEMENT ON THIS,  
6 AND NO CORRESPONDENCE WAS RECEIVED.

7

8 **NICHOLAS AGBGBU:** MY NAME IS NICHOLAS AGBOBU. I AM A SENIOR  
9 CIVIL ENGINEER FOR THE DEPARTMENT OF PUBLIC WORKS. I AM  
10 FAMILIAR WITH THESE PROCEEDINGS FOR THE EXCLUSION OF PARCEL  
11 W213-09 FROM THE CONSOLIDATED SEWER MAINTENANCE DISTRICT.  
12 PARCEL W213-09 COMPRISES ALL PORTIONS OF THE CITY OF LA  
13 PUENTE, WHICH ARE CURRENTLY WITHIN THE DISTRICT. THE EXCLUSION  
14 WAS REQUESTED BY THE CITY. IN MY OPINION, THE AREA SOUGHT TO  
15 BE EXCLUDED WILL NOT BE BENEFITED BY REMAINING IN THE  
16 DISTRICT, AND THE AREAS REMAINING IN THE DISTRICT FOLLOWING  
17 THE EXCLUSION WILL BENEFIT FROM CONTINUING TO BE INCLUDED  
18 WITHIN THE DISTRICT. UPON EXCLUSION OF THIS AREA FOR THE  
19 DISTRICT, ALL PROPERTY ACQUIRED FOR THE DISTRICT SHALL REMAIN  
20 VESTED IN THE COUNTY AND BE USED FOR THE PURPOSES OF THE  
21 DISTRICT.

22

23 **SUP. KNABE, CHAIRMAN:** OKAY. QUESTIONS OF STAFF? ANYONE SIGNED  
24 UP TO SPEAK FOR OR AGAINST? OKAY. OPEN THE PUBLIC HEARING.  
25 CLOSE THE PUBLIC HEARING. THE ITEM IS BEFORE US. MOVED BY



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1 SUPERVISOR ANTONOVICH. SECONDED BY SUPERVISOR YAROSLAVSKY.

2 WITHOUT OBJECTION, SO ORDERED. THANK YOU.

3

4 **CLERK SACHI HAMAI:** THAT COMPLETES THE PUBLIC HEARING ITEMS.

5

6 **SUP. KNABE, CHAIRMAN:** OKAY. BACK TO YOU, SUPERVISOR

7 YAROSLAVSKY. YOU'RE STILL UP IF YOU'D LIKE TO CALL ANYTHING

8 FORWARD.

9

10 **SUP. YAROSLAVSKY:** ON PUBLIC COMMENT. DO YOU WANT TO TAKE THOSE

11 UP FIRST? YOU HAVE ITEM 19 AND 24-A? I'LL TAKE UP ITEM NO. 19.

12

13 **SUP. KNABE, CHAIRMAN:** ITEM 19, THAT WAS HELD FOR A MUST BE OF

14 THE PUBLIC AND SUPERVISOR MOLINA. ITEM 19. MR. SACHS, DO YOU

15 WANT TO COME UP ON ITEM 19, PLEASE?

16

17 **ARNOLD SACHS:** GOOD MORNING, COUNTY BOARD OF SUPERVISORS.

18 ARNOLD SACHS. MY QUESTION REGARDING ITEM 19, THE SERVICE

19 AGREEMENTS, AND I'M REALLY CONCERNED ABOUT THREE YEARS. WILL

20 THE SERVICE AGREEMENTS INCLUDE ANY INVESTIGATION, ANALYSIS AND

21 TESTING REQUIRED THAT RESULT FROM A CRIME SCENE, BASICALLY, IF

22 THEY WILL, HAVE THEY BEEN INCLUDED IN THE PREVIOUS CONTRACTS?

23 MY POINT OF CONTENTION HERE AGAIN IS TO MAKE SURE THAT THE

24 BACKLOG WITH D.N.A. INVESTIGATIONS DOESN'T INCREASE, THE

25 BURDEN IS NOT UNFAIRLY PUT ON THE SHERIFF'S DEPARTMENT, WITH



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1 THE CONTRACTING CITIES. AND JUST TO MAKE SURE THAT THAT PART  
2 IS COVERED; AND CONVERSELY, IF IT HAS BEEN COVERED OR IT HAS  
3 BEEN INCLUDED IN PREVIOUS CONTRACTS, THEN THE BACKLOG THAT  
4 EXISTS, IS THAT INCLUSIVE OF CASES THAT WOULD COME FROM THESE  
5 CONTRACT CITIES. AND ARE OR ARE THEY NOT GETTING THE SERVICES  
6 THAT THEY'RE PAYING FOR? THAT WOULD BE PRETTY MUCH WHAT I'M  
7 LOOKING FORWARD TO FIND OUT ABOUT? THANK YOU.

8

9 **SUP. KNABE, CHAIRMAN:** ALL RIGHT. SUPERVISOR MOLINA?

10

11 **SUP. MOLINA:** THANK YOU. WELL I'M GLAD THAT AFTER A VERY, VERY  
12 LONG PERIOD OF TIME AND ALL THE PENDING ISSUES, THAT WE'RE  
13 FINALLY AT A POINT SOMEWHAT WITH RESOLVING THE ISSUES WITH THE  
14 CONTRACT CITIES. HOWEVER, I AM DISAPPOINTED THAT IT TOOK SO  
15 LONG AND AN AWFUL LOT OF ENERGY TO HAMMER OUT WHAT I THINK IS  
16 A FINAL PRODUCT, WHICH CERTAINLY AT THE END OF THE DAY IS NOT  
17 EXACTLY WHAT THE BOARD HAD APPROVED IN CONCEPT. AND I'M NOT  
18 SURE AS THIS CONTRACT MOVES FORWARD FOR THE NEXT FIVE YEARS,  
19 WHAT KIND OF OTHER ISSUES WILL ARISE AND HOW, IN FACT, WE'RE  
20 GOING TO RESOLVE THEM WITH THE ASSOCIATION. I NEED A  
21 CLARIFICATION AS TO WHEN ISSUES ARISE, IN PARTICULAR WITH  
22 SERVICE OR INDEMNIFICATION, WHO WILL BE RESPONSIBLE FOR IT?  
23 NOW I KNOW NORMALLY IT'S BEEN THE SHERIFF, BUT AS WE KNOW, THE  
24 SHERIFF PLAYED NO ROLE WHATSOEVER IN THESE NEGOTIATIONS.

25



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1   **ROBERT KALUNIAN, COUNSEL:** EXCUSE ME. SUPERVISOR. WELL, I THINK  
2   YOU'RE TALKING ABOUT TWO DIFFERENT THINGS. DISPUTES WITH  
3   REGARD TO SERVICES WOULD BE PART OF THE CONTRACT AND BASED ON  
4   THE REQUESTED SERVICE BY THE INDIVIDUAL CITY RESOLVED BY THE  
5   SHERIFF UNDER THE CONTRACT. AS FAR AS DISPUTES WITH REGARD TO  
6   INDEMNIFICATION OR LIABILITY, I BELIEVE THE ULTIMATE  
7   DETERMINATION WOULD BE YOUR BOARD.

8

9   **SUP. MOLINA:** AND HOW WOULD THAT BE DONE AS FAR AS MONITORING?

10

11   **ROBERT KALUNIAN, COUNSEL:** ANY SETTLEMENTS WOULD STILL COME  
12   THROUGH YOUR BOARD.

13

14   **SUP. MOLINA:** NO, THAT'S NOT WHAT I'M TALKING ABOUT. THE ISSUE  
15   IS: HOW WILL WE KNOW? HOW WILL WE KNOW, IN THE PROCESS WHO  
16   WILL BE RESPONSIBLE TO, AS NO ONE WAS INITIALLY ON THIS, TO  
17   REVIEW SOME OF THE ISSUES WHEN IT COMES TO THE PROBLEMS THAT  
18   OCCURRED LASTED I THINK MARCH, LAST JULY, LAST SEPTEMBER AND  
19   LAST DECEMBER. AND THAT WE DIDN'T START ADDRESSING UNTIL  
20   SOMETIME EARLY THIS YEAR IN THE SPRING. SO WHO WILL BE  
21   RESPONSIBLE FOR THAT ASPECT?

22

23   **ROBERT KALUNIAN, COUNSEL:** I'M NOT SURE WHAT PROBLEMS YOU'RE  
24   MAKING REFERENCE TO, SUPERVISOR.

25





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1   **SUP. MOLINA:** WHEN THERE ARE QUESTIONS ABOUT LIABILITY AND WHO  
2   IS RESPONSIBLE FOR LIABILITY.

3

4   **ROBERT KALUNIAN, COUNSEL:** , FOR EXAMPLE, ARE YOU ASKING WHO IS  
5   GOING TO MAKE A DETERMINATION OF THE CONTRACT CITIES CASE?

6

7   **SUP. MOLINA:** YES. BECAUSE AGAIN WHEN THESE ISSUES WERE BEING  
8   RAISED LAST YEAR, IT WAS UNDERSTOOD-- I MEAN I DON'T KNOW THAT  
9   ANYONE DID UNDERSTAND WHERE THIS WAS GOING TO GET RESOLVED. IT  
10  CERTAINLY WASN'T RESOLVED IN THE SHERIFF'S DEPARTMENT. AND  
11  WHILE IT WAS BASICALLY AN ISSUE BEFORE, THERE WAS NO ONE HERE.  
12  THE C.E.O. WASN'T INVOLVED IN RESOLVING THESE ISSUES. SO I'D  
13  LIKE TO KNOW IF ISSUES ARISE, WHO IS RESPONSIBLE FOR RESOLVING  
14  THEM. I KNOW THAT THE BOARD IS, BUT IS IT MY OFFICE THAT WILL  
15  GET INVOLVED DIRECTLY IN MONITORING AND LOOKING AT HOW THESE  
16  ISSUES WILL GET RESOLVED?

17

18  **ROBERT KALUNIAN, COUNSEL:** WELL, I THINK WITH REGARD TO WHETHER  
19  A CLAIM OR A LITIGATION IS A CONTRACT CITY'S OR TRUST FUND  
20  WOULD BASICALLY THE INITIAL DETERMINATION WOULD BE BY THE  
21  SHERIFF, WOULD BE REVIEWED BY OUR OFFICE, AND IF THERE IS SOME  
22  POTENTIAL FOR LITIGATION, IT WOULD PROBABLY BE BROUGHT TO THE  
23  BOARD.

24

25  **SUP. MOLINA:** ALL RIGHT.



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1

2 **C.E.O. FUJIOKA:** IF I CAN INTERJECT. KNOWING YOUR CONCERNS, I  
3 THINK AS PART OF THE MOTION, WE SET UP A FORMAL STRUCTURE SO  
4 THAT IF THERE IS AN ISSUE, IT WOULD COME NOT ONLY TO THE  
5 SHERIFF'S DEPARTMENT BUT ALSO TO MY OFFICE AND YOU'D HOLD ME  
6 RESPONSIBLE FOR ENSURING THAT THAT INFORMATION IS SHARED WITH  
7 BOTH COUNTY COUNSEL AND THIS BOARD.

8

9 **SUP. MOLINA:** BECAUSE AGAIN IF YOU REMEMBER CORRECTLY, AND  
10 MAYBE YOU DON'T, THAT WHEN THE ISSUE OF QUESTION OF THE  
11 GONZALEZ CASE, THERE WAS NO ONE HANDLING IT. SO I JUST WANT TO  
12 MAKE SURE.

13

14 **C.E.O. FUJIOKA:** OH ABSOLUTELY. SO MAYBE THROUGH THAT STRUCTURE  
15 I'M RECOMMENDING, THEN YOU PUT THE RESPONSIBILITY ON NOT ONLY  
16 THE SHERIFF BUT THEN EQUALLY IMPORTANT OUR OFFICE. REQUIRE THE  
17 SHARING OF INFORMATION WITH US AND WE'LL ENSURE THAT COUNTY  
18 COUNSEL IS THERE TO HELP WITH THE DECISION AND HOW WE MOVE  
19 FORWARD.

20

21 **SUP. MOLINA:** I THINK IT NEEDS TO BE CLARIFIED THAT COUNTY  
22 COUNSEL MUST INFORM THE C.E.O. OF THESE ISSUES, OTHERWISE IF  
23 IT GOES THROUGH A PROCESS AS IT DID LAST YEAR, IT JUST WENT  
24 AROUND IN DIFFERENT PLACES.

25



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1    **SUP. KNABE, CHAIRMAN:** YEAH, THE ONE WAY WE FOUND OUT WAS  
2    THROUGH CONTRACT CITIES, YOU'RE RIGHT.

3

4    **SUP. MOLINA:** I DIDN'T FIND OUT THROUGH CONTRACT CITIES.

5

6    **SUP. KNABE, CHAIRMAN:** WE ASKED QUESTIONS ABOUT IT AFTER THEY  
7    RAISED THE ISSUE. NOT THE DETAILS OF IT.

8

9    **C.E.O. FUJIOKA:** WE CAN FORMALIZE THAT NOTIFICATION PROCESS.

10

11    **SUP. MOLINA:** ALL RIGHT. SO IN ORDER FOR ME TO UNDERSTAND THIS  
12    AGREEMENT SINCE THERE'S BEEN MISUNDERSTANDINGS IN THE PAST,  
13    I'M GOING TO ASK YOU, MR. KALUNIAN, TO WALK US THROUGH WHAT  
14    WE'RE APPROVING TODAY. RIGHT NOW WE'RE APPROVING BOTH THE  
15    CONTRACTS AND THE AMENDMENT WHICH IS TO THE JOINT  
16    INDEMNIFICATION AGREEMENTS, CORRECT?

17

18    **ROBERT KALUNIAN, COUNSEL:** THAT'S CORRECT. YOU'RE APPROVING THE  
19    JOINT INDEMNITY AGREEMENT AS WELL AS THE MUNICIPAL LAW  
20    ENFORCEMENT SERVICE CONTRACT. WE'RE ASKING FOR APPROVAL ON  
21    BOTH.

22

23    **SUP. MOLINA:** OKAY. AND AGAIN THE PURPOSE OF THE JOINT  
24    INDEMNITY AGREEMENT IS ONLY TO ADDRESS THE ISSUE OF WHO SHOULD  
25    BE RESPONSIBLE FOR SEXUAL MISCONDUCT CLAIMS AND DOES NOT



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1 AFFECT ANY OTHER ASPECT OF THE JOINT INDEMNITY AGREEMENT, IS  
2 THAT CORRECT?

3

4 **ROBERT KALUNIAN, COUNSEL:** THAT'S CORRECT AND IT SO SAID SO.

5

6 **SUP. MOLINA:** ALL RIGHT. ACCORDING TO OUR CURRENT-- OUR JOINT  
7 INDEMNITY AGREEMENT, WHO DO THE FUNDS IN THE LIABILITY TRUST  
8 FUND BELONG TO?

9

10 **ROBERT KALUNIAN, COUNSEL:** IT DEPENDS ON THE JOINT INDEMNITY  
11 AGREEMENT. I BELIEVE THERE ARE SEVERAL. ALMOST ALL OF THEM, IN  
12 THE EVENT OF THE TERMINATION OF THE CONTRACT WITHOUT  
13 CONTINUING, I BELIEVE THAT THE MONEY REVERTS TO THE COUNTY IN  
14 MOST OF THE CONTRACTS OR MOST OF THE AGREEMENTS.

15

16 **SUP. MOLINA:** SO WHO DOES THE MONEY BELONG TO?

17

18 **ROBERT KALUNIAN, COUNSEL:** I DON'T UNDERSTAND WHAT YOU MEAN BY  
19 BELONG TO.

20

21 **SUP. YAROSLAVSKY:** WHOSE MONEY IS IT? THAT'S WHAT SHE'S ASKING.  
22 WHOSE MONEY IS IT? THAT'S NOT THE FIRST TIME THE QUESTION'S  
23 COME UP. IS IT OUR MONEY? IS IT THE CONTRACT CITIES' MONEY?  
24 ISN'T THAT THE QUESTION YOU'RE ASKING.

25



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1     **SUP. MOLINA:** A SIMPLE QUESTION.

2

3     **ROBERT KALUNIAN, COUNSEL:** I THINK THE MONEY IS FOR AN  
4     EARMARKED PURPOSE.

5

6     **SUP. YAROSLAVSKY:** WE'VE ALWAYS BEEN ADVISED THAT IT'S OUR  
7     MONEY.

8

9     **ROBERT KALUNIAN, COUNSEL:** NOTHING HAS CHANGED.

10

11    **SUP. MOLINA:** I JUST NEED A CLARIFICATION, BECAUSE AS YOU KNOW,  
12    THERE HAVE BEEN ISSUES THAT HAVE BEEN RAISED BY THE CONTRACT  
13    CITIES THAT THIS MONEY BELONGS TO THEM.

14

15    **ROBERT KALUNIAN, COUNSEL:** WELL, THE COUNTY HAS CONTROL OVER  
16    THE MONEY, SUPERVISOR.

17

18    **SUP. MOLINA:** WHO DOES THE MONEY BELONG TO?

19

20    **ROBERT KALUNIAN, COUNSEL:** I BELIEVE IT WOULD BELONG TO THE  
21    COUNTY.

22

23    **SUP. MOLINA:** WE DON'T KNOW?

24

25    **ROBERT KALUNIAN, COUNSEL:** I BELIEVE IT DOES, SUPERVISOR.



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1

2 **SUP. MOLINA:** I THINK THAT'S WHAT WE NEED TO CLARIFY. WE NEED  
3 TO CLEARLY STATE THAT THIS MONEY BELONGS TO THE COUNTY.

4

5 **ROBERT KALUNIAN, COUNSEL:** WELL, THE COUNTY HAS CONTROL OVER  
6 THE MONEY.

7

8 **SUP. MOLINA:** IT BELONGS TO THE COUNTY. WHY IS THIS A DIFFICULT  
9 PART?

10

11 **ROBERT KALUNIAN, COUNSEL:** IT'S NOT A DIFFICULT PART.

12

13 **SUP. MOLINA:** I KNOW WE HAVE CONTROL OVER IT. BUT IT BELONGS TO  
14 THE COUNTY.

15

16 **ROBERT KALUNIAN, COUNSEL:** THE COUNTY HOLDS THE ACCOUNT SO IT  
17 BELONGS TO THE COUNTY.

18

19 **SUP. MOLINA:** WHEN THE BANK HOLDS MY ACCOUNT, DOES THE MONEY  
20 BELONG TO ME OR TO THE BANK.

21

22 **ROBERT KALUNIAN, COUNSEL:** YOU CONTROL YOUR ACCOUNT WITH THE  
23 BANK.

24

25 **SUP. MOLINA:** DOES IT BELONG TO ME OR TO ME.





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1

2 **ROBERT KALUNIAN, COUNSEL:** IT BELONGS TO YOU.

3

4 **SUP. MOLINA:** DOES THE MONEY BELONG TO THE COUNTY?

5

6 **SUP. YAROSLAVSKY:** HE JUST SAID IT DID.

7

8 **ROBERT KALUNIAN, COUNSEL:** I BELIEVE IT DOES, SUPERVISOR.

9

10 **SUP. MOLINA:** I THINK IT DOES. AND AGAIN THAT'S WHY I'M ASKING  
11 FOR THE CLARIFICATION. BECAUSE I THINK THERE ARE ISSUES OUT  
12 THERE WITH THE CONTRACT CITIES THAT HAVEN'T BEEN FULLY  
13 RESOLVED. AND I WANT TO MAKE SURE THAT THIS BOARD, AT LEAST  
14 THIS BOARD UNDERSTANDS THOSE ISSUES.

15

16 **ROBERT KALUNIAN, COUNSEL:** WELL THEY'RE OBVIOUSLY ON NOTICE OF  
17 THE BOARD'S POSITION.

18

19 **SUP. MOLINA:** I HOPE SO. THAT'S WHY I'M MAKING THESE  
20 CLARIFICATION. SO, AGAIN, JUST TO BE CLARIFYING ON THOSE  
21 ISSUES, RIGHT NOW I UNDERSTAND THAT ONE CITY HAS VOTED NOT TO  
22 RENEW THEIR CONTRACT. CORRECT?

23

24 **ROBERT KALUNIAN, COUNSEL:** THAT'S MY UNDERSTANDING.

25



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1    **SUP. MOLINA:** AND THERE ARE OTHER CITIES, THREE OTHER CITIES  
2    THAT HAVE YET TO VOTE.

3

4    **ROBERT KALUNIAN, COUNSEL:** THAT'S MY UNDERSTANDING ALSO.

5

6    **SUP. MOLINA:** ALL RIGHT. THEN OUR BOARD LETTER RIGHT NOW  
7    CONTAINS ALL 40 CITIES, INCLUDING THE CITY THAT VOTED NO. WHY  
8    WOULD WE DO THAT? WHY DIDN'T WE JUST HAVE THE BOARD LETTER BE  
9    INCLUSIVE OF AGREEING WITH JUST THOSE THAT HAVE VOTED FOR IT.

10

11    **ROBERT KALUNIAN, COUNSEL:** WELL, THE REQUEST IS TO AUTHORIZE  
12    THE CHAIR TO THE INDEMNITY AGREEMENT ON SEPTEMBER 1ST,  
13    ASSUMING NO LAWSUITS HAVE BEEN FILED REGARDING PRIOR CLAIMS AS  
14    WELL AS AUTHORIZING THE CHAIR TO SIGN THE MUNICIPAL SERVICE  
15    LAW ENFORCEMENT AGREEMENT IF THAT CITY HAS SIGNED THE SPECIAL  
16    JOINT INDEMNITY AGREEMENT.

17

18    **SUP. MOLINA:** SO RIGHT NOW THIS IS DOING A BLANKET  
19    AUTHORIZATION.

20

21    **ROBERT KALUNIAN, COUNSEL:** WELL, WE'RE REQUESTING DELEGATION  
22    FOR THE CHAIR TO SIGN BASED ON THESE CONDITIONS FOR ANY CITY  
23    THAT SIGNED. IF A CITY DOES NOT SIGN, THEN THE BOARD'S NOT  
24    GOING TO SIGN AS TO THAT CITY.

25



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1    **SUP. MOLINA:** SO WHAT ARE YOU GOING TO DO IF THE CITIES CHOOSE  
2    NOT TO RENEW?

3

4    **ROBERT KALUNIAN, COUNSEL:** WELL PURSUANT TO THE PREVIOUS  
5    DIRECTION OF THE BOARD, THE CONTRACT FOR CITIES THAT DO NOT  
6    RENEW WOULD EXPIRE THE END OF AUGUST. AND WE WOULD THEREFORE  
7    SUBMIT A LETTER AND EXPECT THAT LAW ENFORCEMENT SERVICES WOULD  
8    TERMINATE TO THAT CITY SIX MONTHS FROM THAT DATE, WHICH WOULD  
9    BE THE END OF FEBRUARY. SO EVEN THOUGH WE HAD PASSED THAT  
10    BEFORE, YOU ARE NOW GOING TO DO IT?

11

12    **ROBERT KALUNIAN, COUNSEL:** PASSED WHAT?

13

14    **SUP. MOLINA:** WE HAD PASSED IN CLOSED SESSION THAT IF THEY HAD  
15    NOT SIGNED ON BY AUGUST THE 15TH, THAT THAT LETTER WOULD BE  
16    SENT.

17

18    **ROBERT KALUNIAN, COUNSEL:** WELL, THE LETTER HASN'T BEEN SENT.

19

20    **SUP. MOLINA:** I UNDERSTAND IT HASN'T.

21

22    **ROBERT KALUNIAN, COUNSEL:** EXCUSE ME. ><OVERLAPPING  
23    CONVERSATION>

24



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1   **SUP. MOLINA:** EXCUSE ME. THIS BOARD HAD APPROVED THAT BY AUGUST  
2   15TH, THOSE LETTERS WOULD BE SENT. AND SO NOW YOU'RE TELLING  
3   ME, EVEN THOUGH THEY WEREN'T SENT, SO NOW YOU'RE TELLING ME  
4   THAT THEY WILL BE SENT IF THEY DO NOT SIGN BY AUGUST, WHAT?  
5   THE 30TH? THIRTY-FIRST.

6

7   **ROBERT KALUNIAN, COUNSEL:** I BELIEVE THEY'RE REQUESTING THE  
8   AUTHORITY-- I MEAN WE'RE ALLOWING THEM 60 DAYS TO SIGN THE  
9   MUNICIPAL COURT-- THE LAW ENFORCEMENT AGREEMENT AS WE'RE  
10   REQUESTING. WE'RE ASKING YOUR BOARD TO APPROVE THE LAW  
11   ENFORCEMENT SERVICE AGREEMENT FOR THE CITIES TO THEN APPROVE  
12   AND GIVING THEM 60 DAYS TO APPROVE IT.

13

14   **SUP. MOLINA:** I'M SORRY?

15

16   **SUP. KNABE, CHAIRMAN:** THERE'S TWO AGREEMENTS THEY HAVE TO  
17   SIGN. THE FIRST ONE WAS THE JOINT LIABILITY ISSUE IN WHICH 37  
18   OF 40 CITIES. THE SECOND, ONCE THEY SIGN THAT, THEN THEY'RE  
19   ELIGIBLE FOR THE LAW ENFORCEMENT SERVICES AGREEMENT. AND THEY  
20   HAVE 60 DAYS TO SIGN THAT NOW.

21

22   **SUP. MOLINA:** THEY HAVE 60 DAYS?

23

24   **SUP. KNABE, CHAIRMAN:** NOT THE LIABILITY ISSUE. THE SERVICES  
25   AGREEMENT.



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1

2 **SUP. MOLINA:** ON THE SERVICES AGREEMENT, FROM WHEN?

3

4 **SUP. KNABE, CHAIRMAN:** WHEN THEY SIGN THE LETTER. WHEN THEY  
5 PASS THE ORDINANCE.

6

7 **ROBERT KALUNIAN, COUNSEL:** NO, FROM TODAY.

8

9 **SUP. MOLINA:** THEY HAVE 60 DAYS IN WHICH TO SIGN THEIR SERVICES  
10 CONTRACT?

11

12 **ROBERT KALUNIAN, COUNSEL:** THEY HAVE HAD NOTHING TO SIGN YET  
13 BECAUSE YOUR BOARD HASN'T APPROVED IT. AND IT'S BEFORE YOUR  
14 BOARD TO APPROVE TODAY.

15

16 **SUP. MOLINA:** SO NOW WE WOULD APPROVE THE CONTRACTS THAT WOULD  
17 GO TO THE CITIES. AND THEY GET 60 DAYS. SO WHAT IS THE  
18 EFFECTIVE DATE OF THE CONTRACT?

19

20 **ROBERT KALUNIAN, COUNSEL:** IT WOULD BE SEPTEMBER 1ST.

21

22 **SUP. MOLINA:** SO THE SERVICE CONTRACT IS FROM SEPTEMBER 1ST?  
23 NOT JULY 1ST?

24

25 **ROBERT KALUNIAN, COUNSEL:** YES.



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1

2 **C.E.O. FUJIOKA:** IT IS MY UNDERSTANDING FOR THE VAST MAJORITY  
3 OF THE CITIES, IN TALKING WITH SAM OLIVIDO, WITH THE EXCEPTION  
4 OF THE THREE IN QUESTION, THEY ARE POISED AND READY TO SIGN  
5 THOSE AGREEMENTS NOW. SO IF ACTION WAS TAKEN TODAY, THIS  
6 SHERIFF'S CONTRACT CITY STAFF WOULD GET THE AGREEMENTS OUT TO  
7 THESE CITIES TO EXECUTE THEM AS QUICKLY AS POSSIBLE.

8

9 **SUP. MOLINA:** AND SO AGAIN ON THOSE CITIES, THE ONE THAT HAS  
10 VOTED NO WOULD BE SENDING OUT THE LETTER THAT THERE WILL NOT  
11 BE A RENEWAL OF THE CONTRACT, CORRECT?

12

13 **C.E.O. FUJIOKA:** WELL, I WOULD IMAGINE IT WOULD BE YES. BUT I  
14 WOULD IMAGINE THAT GIVEN THEIR ACTION TO VOTE NO, NOT TO RENEW  
15 THE CONTRACT, THEN YOU'RE RIGHT. THEY'VE MADE THAT DECISION.  
16 IT WASN'T SOMETHING IMPOSED UPON THEM BY OUR COUNTY.

17

18 **ROBERT KALUNIAN, COUNSEL:** THEY VOTED NO TO APPROVE THE SPECIAL  
19 INDEMNITY AGREEMENT. SO WITHOUT THAT, WITHOUT APPROVING THAT  
20 UNDER THE CURRENT PROPOSAL, THERE WOULD BE NO AUTHORITY TO  
21 SIGN THE LAW ENFORCEMENT SERVICE AGREEMENT.

22

23 **SUP. MOLINA:** IN THE PROCESS OF THIS AGREEMENT, ON THE  
24 NOTIFICATION ISSUE, AND IF YOU LOOK AT THIS PROCESS AND HOW  
25 THE PROCESS GOT TANGLED INITIALLY WAS ON THE ISSUE OF NOTICE.





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1 AND SO IN THIS PROCESS AS YOU HAVE NOW, THE DOCUMENTS STATE  
2 THAT NOTICES GIVEN TO THE LIABILITY TRUST FUND OVERSIGHT  
3 COMMITTEE AND THE C.E.O. OF THE CALIFORNIA JOINT POWERS  
4 INSURANCE AUTHORITY AND THE EXECUTIVE DIRECTOR OF THE CONTRACT  
5 CITIES ASSOCIATION IN WRITING, AGAIN THIS PROCESS ON THE  
6 NOTICE ASPECT SEEMS TO BE A LITTLE CONVOLUTED. IT REQUIRES  
7 THAT WE GIVE NOTICE TO THE OVERSIGHT COMMITTEE, BUT THEN  
8 DEFINES NOTICE AS NOTIFICATION TO THE C.E.O. AND AGAIN THE  
9 CALIFORNIA JOINT POWERS AND THE EXECUTIVE DIRECTOR OF THE C.A.  
10 WHY ISN'T NOTICE TO THE OVERSIGHT COMMITTEE SUFFICIENT? I MEAN  
11 DO WE HAVE A CONTRACT WITH THE OTHERS IN ANY WAY WHATSOEVER?

12

13 **ROBERT KALUNIAN, COUNSEL:** I CAN'T-- WELL, I DON'T BELIEVE WE  
14 HAD A CONTRACT WITH THE ASSOCIATION ITSELF. THE CONTRACTS ARE  
15 WITH THE INDIVIDUAL CITIES. BUT THE CONTRACT CITIES  
16 ASSOCIATION HAS BEEN INVOLVED AND BEEN BASICALLY A  
17 SPOKESPERSON OR A CONDUIT FOR COMMUNICATION WITH THE CONTRACT  
18 CITIES.

19

20 **SUP. MOLINA:** I UNDERSTAND. BUT IN THIS LANGUAGE THAT THEIR  
21 LAWYERS WROTE FOR US, IT STATES CLEARLY THAT NOTIFICATION HAS  
22 TO BE DONE IN THIS PROCESS.

23

24 **ROBERT KALUNIAN, COUNSEL:** THAT'S CORRECT.

25



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1   **SUP. MOLINA:** AND YET AT THE SAME TIME, WE KNOW FROM THE  
2   INCIDENT THAT OCCURRED LAST YEAR, THAT THE OVERSIGHT COMMITTEE  
3   CAN REFUSE TO ACCEPT NOTICE.

4

5   **ROBERT KALUNIAN, COUNSEL:** I DO NOT BELIEVE THAT-- IF YOU'RE  
6   REFERRING TO THE GONZALEZ CASE, I DO NOT BELIEVE IT WAS FORMAL  
7   NOTICE IN WRITING. IT WAS NOTICED ON THE AGENDA AND THERE WAS  
8   ATTEMPT TO MAKE AN ORAL PRESENTATION, WHICH WAS REFUSED TO BE  
9   HEARD. THIS CLARIFIES THAT IT IS FORMAL NOTIFICATION, NOTICE  
10   IN WRITING. SO I DON'T SEE HOW THEY CAN REFUSE TO ACCEPT IT.  
11   I'M INFORMED THAT WE DID GIVE THEM NOTICE AND THEY CLAIMED TO  
12   HAVE REFUSED NOTICE.

13

14   **SUP. MOLINA:** I KNOW.

15

16   **ROBERT KALUNIAN, COUNSEL:** WELL, SUPERVISOR, THAT'S WHAT  
17   LAWSUITS ARE ABOUT. YOU CAN CLAIM SOMETHING, BUT THE FACT THAT  
18   NOTICE IS GIVEN, IT'S GIVEN.

19

20   **SUP. MOLINA:** WELL, AGAIN, THIS WAS ONE OF THE ISSUES THAT WAS  
21   RAISED THE LAST TIME, IS ABOUT NOTIFICATION. IT'S LIKE WHEN  
22   YOU SERVE SOMEONE. THERE IS A PROCESS OF SERVICE. HERE, IF WE  
23   PROVIDE NOTICE, THAT SHOULD BE ACCEPTABLE AND NOT THAT THEY  
24   HAVE AN OPPORTUNITY. IT SHOULD HAVE BEEN WRITTEN IN THERE. IT  
25   SHOULD HAVE BEEN SOME PROCESS THAT ONCE GIVEN NOTICE, BECAUSE



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1    THEY CREATED A PROCESS-- IS A LITTLE DIFFERENT THIS TIME THAN  
2    LAST TIME.

3

4    **ROBERT KALUNIAN, COUNSEL:** I DON'T BELIEVE THERE WAS ANY NOTICE  
5    LANGUAGE IN THE PREVIOUS, IN ANY OF THE AGREEMENTS.

6

7    **SUP. MOLINA:** I THINK THERE WAS WAS.

8

9    **ROGER GRANVILLE:** HI SUPERVISOR, I'M ROGER GRANVILLE FROM THE  
10    COUNTY COUNSEL'S OFFICE. THE NOTICE PROBLEM THAT YOU WERE  
11    TALKING ABOUT EARLIER IN THE PREVIOUS CASES, WE GAVE THEM  
12    FORMAL WRITTEN NOTICE, AS YOU KNOW, AND I PRESENTED THE CASES  
13    TO THEM. THEY REFUSED TO CONSIDER THE CASES. THEY WOULD HAVE A  
14    HARD TIME TO SAY THEY WEREN'T GIVEN NOTICE BECAUSE WE'VE GOT A  
15    BUNCH OF WRITINGS PUTTING THEM ON NOTICE. WHAT THEY DID WAS  
16    THEY REFUSED TO CONSIDER THE CLAIMS. BUT THEY WOULD NOT BE  
17    ABLE TO ESTABLISH THEY WEREN'T PUT ON NOTICE.

18

19    **SUP. MOLINA:** IF YOU REMEMBER CORRECTLY, THAT WAS A BIG PART OF  
20    THE ARGUMENT.

21

22    **ROGER GRANVILLE:** AND AS YOU REMEMBER, WE HAD THE BETTER PART  
23    OF THAT ARGUMENT. AND WE WROTE TO YOU IN OUR LEGAL POSITION,  
24    WE WOULD HAVE PREVAILED ON THAT.

25



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1   **SUP. MOLINA:** WHICH IS WHAT I INSISTED ON. WHICH IS WHY WE  
2   WROTE THE LETTER IN NOVEMBER TO MAKE THAT CLARIFICATION.

3

4   **ROGER GRANVILLE:** ABSOLUTELY.

5

6   **SUP. MOLINA:** AND WHAT'S FASCINATING HERE NOW IS THEY CHANGED  
7   THE NOTIFICATION HERE IN THE PROCESS A LITTLE BIT DIFFERENT. I  
8   WANT TO MAKE SURE THAT WE UNDERSTAND CLEARLY, AND THAT'S WHY  
9   I'M ASKING THESE QUESTIONS OF CLARIFICATION BECAUSE THERE WAS  
10  A LITTLE BIT OF CONFUSION LAST TIME.

11

12  **ROGER GRANVILLE:** UNDERSTOOD.

13

14  **SUP. MOLINA:** SO THAT IF EVERYBODY UNDERSTANDS THAT NOTICE IS  
15  WHEN NOTICE IS GIVEN. AGAIN, THEY REFUSED. AND IT TOOK US A  
16  LONG TIME TO ESTABLISH THAT THEY WERE REFUSING TO ACCEPT. I  
17  MEAN IF THEY REFUSED TO HEAR IT, IT'S A REFUSAL. AGAIN, I  
18  THINK WE COULD HAVE GONE TO COURT AND ONE ON THAT ASPECT OF IT  
19  BECAUSE I THOUGHT IT WAS CLEAR. IT ISN'T QUITE ANY CLEARER IN  
20  THIS CONTRACT, EITHER. SO I GUESS IT IS ISSUES THAT COULD BE--  
21  WE COULD SUE EACH OTHER ON WHEN WE HAD AN OPPORTUNITY TO  
22  CLARIFY WHAT NOTICE IS. BUT THAT'S WHY I WANT US TO BE CLEAR  
23  AS WE MOVE FORWARD. THE OTHER PART OF IT IS THAT I ALSO WANT  
24  US TO BE CLEAR THAT THIS APPLIES TO TOTALLY ON A GOING FORWARD  
25  BASIS. SO THAT IT'S HARD TO UNDERSTAND WHEN WE HAVE THE TWO



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1 EFFECTIVE DATES, BUT I THINK THAT'S BEEN CLARIFIED, RIGHT?  
2 EVERYTHING, INDEMNITY LANGUAGE AS WELL AS CONTRACTS ARE ALL ON  
3 THE EFFECTIVE DATE OF SEPTEMBER; IS THAT CORRECT?

4

5 **ROGER GRANVILLE:** I THINK THE LANGUAGE IN THE INDEMNITY  
6 AGREEMENT RELATES BACK TO JULY 1ST. AND THAT'S WHAT WE  
7 PRESENTED TO YOU IN THE BOARD LETTER AND IN THE INDEMNITY  
8 AGREEMENT.

9

10 **SUP. MOLINA:** SO THAT THE INDEMNITY LANGUAGE IS EFFECTIVE ON  
11 JULY 1ST.

12

13 **SUP. KNABE, CHAIRMAN:** SERVICE AGREEMENT SHOULD BE IN EFFECT  
14 THE SAME TIME. THE DIFFERENCE WAS WE GAVE THEM AN EXTENSION,  
15 WE VOTED THE EXTENSION.

16

17 **ROGER GRANVILLE:** CORRECT. AND THAT'S WHY SEPTEMBER 1ST.

18

19 **SUP. KNABE, CHAIRMAN:** BUT SHE'S CORRECT. BOTH ITEMS IT WILL BE  
20 JULY 1ST, IS THAT CORRECT?

21

22 **ROGER GRANVILLE:** WELL, THE LAW ENFORCEMENT SERVICES AGREEMENT,  
23 BECAUSE WE GAVE THEM AN EXTENSION, THE OLD CONTRACT WAS IN  
24 EFFECT UNTIL SEPTEMBER 1ST.

25



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1    **SUP. KNABE, CHAIRMAN:** ALL RIGHT.

2

3    **SUP. MOLINA:** AGAIN, GIVEN THAT WE'VE ALL AGREED THAT IN THE  
4    PAST IS THE PAST, IS IT ACCURATE TO SAY THIS AGREEMENT APPLIES  
5    ONLY TO THOSE INCIDENTS THAT OCCUR AFTER JULY 1ST?

6

7    **ROGER GRANVILLE:** NO.

8

9    **SUP. MOLINA:** WHY NOT?

10

11    **ROGER GRANVILLE:** I'D REFER TO MR. MR. KALUNIAN, WHO WAS  
12    INVOLVED IN THOSE NEGOTIATIONS.

13

14    **ROBERT KALUNIAN, COUNSEL:** THE INDEMNITY AGREEMENT BEFORE YOU  
15    INDICATES THAT IT IS EFFECTIVE JULY 1ST REGARDLESS OF THE DATE  
16    OF THE OCCURRENCE OF THE ALLEGED INCIDENT.

17

18    **SUP. MOLINA:** AGAIN REGARDING WHAT?

19

20    **SUP. KNABE, CHAIRMAN:** YOU'RE TALKING ABOUT GOING FORWARD.

21

22    **SUP. MOLINA:** RIGHT. FROM JULY 1ST.

23

24    **ROBERT KALUNIAN, COUNSEL:** NOTICE RECEIVED FROM JULY 1ST  
25    REGARDLESS OF THE DATE OF OCCURRENCE, YES.



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1

2 **SUP. MOLINA:** SO NOW ON THIS ASPECT OF IT, CHANGING THE  
3 AGREEMENT NOW CHANGES IT TO THE DATE OF OCCURRENCE, CORRECT?  
4 EVEN THOUGH THE BOARD HAD NOT AGREED TO THAT IN THE PAST THE?

5

6 **ROBERT KALUNIAN, COUNSEL:** THAT'S CORRECT, SUPERVISOR. SO  
7 SOMETIMES WE HAVE LAWSUITS THAT OCCUR, STATUTE OF LIMITATIONS  
8 RUNS FOR HOW LONG ON SOME OF THESE INCIDENTS?

9

10 **ROBERT KALUNIAN, COUNSEL:** IN FEDERAL COURT, TWO YEARS.

11

12 **SUP. MOLINA:** SO WE COULD GET SUED FOR SOMETHING, AND WE WOULD  
13 BE FULLY RESPONSIBLE AS COMPARED TO EVEN THOUGH IT'S UNDER A  
14 CONTRACT THAT REQUIRES INDEMNIFICATION FROM THE CITIES, UNDER  
15 THIS LANGUAGE, IT WOULD BE FROM THE DATE OF OCCURRENCE, NOT  
16 THE DATE OF THE CLAIM THAT WE HAD AGREED TO AS A BOARD.

17

18 **ROBERT KALUNIAN, COUNSEL:** WHEN YOU SAY FULLY RESPONSIBLE,  
19 YOU'D BE RESPONSIBLE PURSUANT TO THE INDEMNITY AGREEMENT,  
20 WHICH WOULD BE 50 PERCENT RESPONSIBLE, SUPERVISOR. BUT OTHER  
21 THAN THAT, YES.

22

23 **SUP. MOLINA:** SO IF IN FACT THERE WAS AN EVENT ON JUNE THE 29TH  
24 AND THEY SUE US, THEY SUE US.

25





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The Los Angeles County Board of Supervisors**

1     **ROBERT KALUNIAN, COUNSEL:** WHO'S THEY?

2

3     **SUP. MOLINA:** WHOEVER IS INVOLVED.

4

5     **ROBERT KALUNIAN, COUNSEL:** A LAWSUIT IS FILED AGAINST THE  
6     COUNTY. THE SPECIAL INDEMNITY AGREEMENT WOULD APPLY. AND IT  
7     WOULD BE-- ASSUMING IT WAS A TYPE OF SUIT THAT IS COVERED BY--

8

9     **SUP. MOLINA:** BUT ON JUNE 29TH--

10

11    **ROBERT KALUNIAN, COUNSEL:** EXCUSE ME. CAN I FINISH, SUPERVISOR?

12

13    **SUP. MOLINA:** IT WOULD HAVE BEEN COVERED BY THE OTHER, RIGHT?

14

15    **ROBERT KALUNIAN, COUNSEL:** I'M SORRY. I LOST MY TRAIN OF  
16    THOUGHT.

17

18    **SUP. MOLINA:** JUNE THE 29TH, NOT JULY 1ST.

19

20    **ROBERT KALUNIAN, COUNSEL:** I UNDERSTAND.

21

22    **SUP. MOLINA:** OKAY.

23

24    **ROBERT KALUNIAN, COUNSEL:** IF WE RECEIVE THE CLAIM AFTER JULY  
25    1ST REGARDING THE INCIDENT AND IT WAS AN OFFENSE COVERED BY



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 THE SPECIAL INDEMNITY AGREEMENT, THE SPECIAL INDEMNITY  
2 AGREEMENT WOULD APPLY.

3

4 **SUP. MOLINA:** BUT IF IN FACT-- AND THAT WOULD BE THAT WE WOULD  
5 SPLIT THE COST.

6

7 **ROBERT KALUNIAN, COUNSEL:** YES.

8

9 **SUP. MOLINA:** AND AGAIN IF THE INCIDENT OCCURRED, IN JUNE, AND  
10 THE CLAIM WAS MADE ON JULY THE 31ST-- 30TH, THEN WHAT?

11

12 **ROBERT KALUNIAN, COUNSEL:** ASSUMING IT WAS AN OFFENSE COVERED,  
13 ENUMERATED IN THE AGREEMENT, IT WOULD BE COVERED WHICH THE  
14 AGREEMENT, IT WOULD BE A 50/50 SPLIT.

15

16 **SUP. MOLINA:** SO RIGHT NOW THE PART THAT WAS CHANGED BY THE  
17 CONTRACT CITIES THAT THEY APPROVE WITHOUT OUR KNOWLEDGE WAS  
18 THAT THEY CHANGED NOT FROM THE DATE OF OCCURRENCE, BUT THEY  
19 CHANGED IT TO THE DATE OF THE CLAIM, CORRECT?

20

21 **ROBERT KALUNIAN, COUNSEL:** YES.

22

23 **SUP. MOLINA:** AND SO AS WE MOVE FORWARD WITH THIS DELEGATED  
24 AUTHORITY, AS WE MOVE FORWARD FROM THIS POINT ON IN DELEGATED



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The Los Angeles County Board of Supervisors**

1 AUTHORITY, WHAT IF THE CONTRACT CITIES CHANGED THE LANGUAGE  
2 AGAIN?

3

4 **ROBERT KALUNIAN, COUNSEL:** MY UNDERSTANDING THAT THEY HAVE  
5 SIGNED THIS LANGUAGE AND IT IS BEFORE YOUR BOARD TO APPROVE  
6 AND DELEGATE TO THE AUTHORITY TO THE CHAIR TO SIGN SIGN. SO  
7 THAT I DON'T SEE HOW THEY COULD CHANGE IT.

8

9 **SUP. MOLINA:** SO RIGHT NOW AS THESE CITIES HAVE APPROVED THIS  
10 LANGUAGE, IT IS UNDERSTOOD THAT THEY HAVE SIGNED ONTO THIS  
11 LANGUAGE?

12

13 **ROBERT KALUNIAN, COUNSEL:** THAT'S MY UNDERSTANDING.

14

15 **SUP. MOLINA:** SO THEY COULD NOT CHANGE THAT.

16

17 **ROBERT KALUNIAN, COUNSEL:** NO.

18

19 **SUP. MOLINA:** NO?

20

21 **ROBERT KALUNIAN, COUNSEL:** NO.

22

23 **SUP. MOLINA:** AND THEY CAN'T CHANGE THE CONTRACT EITHER,  
24 CORRECT? BECAUSE WE'RE APPROVING THEM.

25



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1     **ROBERT KALUNIAN, COUNSEL:** THAT'S CORRECT.

2

3     **SUP. MOLINA:** AND WE WOULD BE NOTIFIED IF THERE WAS ANY CHANGE  
4     WHATSOEVER?

5

6     **ROBERT KALUNIAN, COUNSEL:** YES.

7

8     **SUP. MOLINA:** THANK YOU.

9

10    **SUP. KNABE, CHAIRMAN:** AFTER THOSE CLARIFICATIONS, THE ITEM IS  
11    BEFORE US. THE CHAIR WILL MOVE IT. SECONDED BY SUPERVISOR  
12    RIDLEY-THOMAS. ANY OBJECTIONS?

13

14    **SUP. MOLINA:** NONE.

15

16    **SUP. KNABE, CHAIRMAN:** SO ORDERED.

17

18    **SUP. MOLINA:** NOT WITH THOSE CLARIFICATIONS.

19

20    **SUP. KNABE, CHAIRMAN:** ALL RIGHT. SUPERVISOR YAROSLAVSKY? STILL  
21    UP. YES, WE DID. THANK YOU. COULD YOU HOOK HIM UP?

22

23    **SUP. YAROSLAVSKY:** I'M ON. MR. CHAIRMAN, ON THE LAST ITEM, I  
24    WANTED TO SAY I THINK WE WORKED OUT A REALLY GOOD COMPROMISE  
25    THAT GETS US OUT OF THIS MORASS. AND I WANT TO THANK YOU, MR.



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1 MR. CHAIRMAN, MYSELF AND THE C.E.O. MR. FUJIOKA AND THE COUNTY  
2 COUNSEL FOR HELPING NARROW THIS THING DOWN TO THE POINT WHERE  
3 I THINK EVERYBODY CAN WALK AWAY KNOWING WHAT THE PATH FORWARD  
4 IS AND QUIT FIGHTING.

5

6 **SUP. KNABE, CHAIRMAN:** A COUPLE OF YOUR CITY MANAGERS, TOO.

7

8 **SUP. YAROSLAVSKY:** AS WELL I WANT TO COMPLIMENT THE SEVERAL  
9 CITY MANAGERS AND THE CONTRACT CITY ASSOCIATION PEOPLE WHO--

10

11 **SUP. KNABE, CHAIRMAN:** COOLER HEADS PREVAILED.

12

13 **SUP. YAROSLAVSKY:** COOLER HEADS, AND THEY KNOW WHO THEY ARE. WE  
14 DON'T NEED TO SINGLE THEM OUT, BUT I THINK THIS IS A GOOD  
15 RESULT. AND I WANT TO THANK EVERYBODY WHO IS PART OF IT. ALL  
16 RIGHT. WE HAD-- I HAD THESE CARDS AND I DON'T KNOW WHAT I DID  
17 WITH THEM. 12 AND 13.

18

19 **SUP. KNABE, CHAIRMAN:** ITEM 12, CARL BERQUIST, ITEM 12?

20

21 **CARL BERQUIST:** MY NAME IS CARL BERQUIST, I REPRESENT  
22 C.H.I.R.L.A., THE COALITION FOR HUMANE IMMIGRANT RIGHTS OF LOS  
23 ANGELES. AND WE'RE AWARE THAT THIS IS JUST AN ADMINISTRATIVE  
24 MATTER. IT'S A REQUEST FOR A REPORT. WE WANTED TO MAKE SURE  
25 THAT A COUPLE OF ITEMS WERE INCLUDED IN THIS REPORT WHEN IT



**The Meeting Transcript of  
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1 PASSES THE BOARD. THE RECOMMENDATION BY A SUPERVISOR  
2 ANTONOVICH TO LOOK INTO THE E-VERIFY SYSTEM. WE WANTED TO  
3 HIGHLIGHT A COUPLE OF ISSUES WITH THE E-VERIFY SYSTEM AS IT  
4 NOW EXISTS AS IMPLEMENTED ACROSS THE COUNTRY. THE E-VERIFY  
5 SYSTEM WILL AFFECT BOTH THE CONSTITUENTS AS INDIVIDUALS AND AS  
6 BUSINESS OWNERS IN LOS ANGELES COUNTY IF THIS IS IMPLEMENTED.  
7 I JUST WANT TO EMPHASIZE ALSO THAT THE E-VERIFY SYSTEM IS  
8 VOLUNTARY AS BY LAW RIGHT NOW IN THE COUNTRY. AND TO MAKE IT  
9 REQUIRED ADDS TO THE POTENTIAL PROBLEM THAT I'M ABOUT TO  
10 HIGHLIGHT. SO FOR INDIVIDUALS, IT AFFECTS DISPROPORTIONATELY  
11 NATURALIZED CITIZENS, LEGAL RESIDENTS, PERMANENT RESIDENTS DUE  
12 TO THE HIGH ERROR RATE IN THE DATABASE THAT THIS CHECKS THE  
13 INDIVIDUAL AGAINST. EVEN IF THIS ERROR RATE IS ONLY A COUPLE  
14 OF PERCENT, WE ARE TALKING ABOUT TENS TO HUNDREDS OF THOUSANDS  
15 OF PEOPLE THAT ARE AFFECTED CONSTITUENTS OF THE LOS ANGELES  
16 COUNTY. AND ONCE THIS ERROR COMES INTO EFFECT, IT'S DIFFICULT  
17 FOR THE INDIVIDUAL TO APPEAL THIS. IT'S COMPLICATED. EVEN  
18 STAFFERS OF MEMBERS OF THE HOUSE OF REPRESENTATIVES IN  
19 WASHINGTON HAVE A DIFFICULTY NAVIGATING THIS. IT IS VERY  
20 COMPLICATED FOR THEM. IN ADDITION, EMPLOYERS TEND TO  
21 PRESCREEN, WHICH IS IN VIOLATION OF THE LAW. THEY CHECK THE  
22 INDIVIDUAL FOR THEIR STATUS BEFORE THEY'VE BEEN OFFERED A JOB.  
23 AND THE LAW STATES THEY CAN ONLY BE DO THAT AFTER THEY HAVE  
24 BEEN OFFERED THE JOB. IN A TIME WHERE THIS CALIFORNIA STATE  
25 COURT SYSTEM AND VARIOUS DEPARTMENTS ARE EXPERIENCING A



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1 FINANCIAL CRISIS IN TERMS OF THE BUDGET AND THERE'S A HUGE  
2 BACKLOG OF ETHNIC RACIAL PROFILING CASES IN THE SYSTEM, THIS  
3 IS LIKELY TO EXACERBATE THAT BECAUSE THERE ARE MANY DOCUMENTED  
4 CASES OF RACIAL PROFILING THAT COME AS A CONSEQUENCE OF USING  
5 THE E-VERIFY SYSTEM. IT WILL ALSO AFFECT THE BUSINESSES IN  
6 TERMS OF MAKING IT DIFFICULT TO FIND EMPLOYEES. AND LITIGATION  
7 ENSUES. AND SUPERVISOR ANTONOVICH STATES THAT THIS IS A FREE--  
8 IT IS TECHNICALLY FREE, BUT THERE ARE ADMINISTRATIVE COSTS  
9 ASSOCIATED WITH IMPLEMENTING THIS SYSTEM. IN CONCLUSION, I  
10 WOULD LIKE TO SAY THAT WE SEE THIS AS PROBLEMATIC, NOT JUST  
11 FOR THESE TECHNICAL REASONS, BUT ALSO BECAUSE IT IS PART OF  
12 THE ENFORCEMENT FIRST OR ONLY APPROACH TO IMMIGRATION REFORM  
13 AND WE BELIEVE IN A COMPREHENSIVE APPROACH TO RESOLVE THE  
14 ENTIRE ISSUE RATHER THAN FOCUSING ON THIS. AND WE THINK IT  
15 SOUNDS THE WRONG SIGNAL. SO I WANT TO THANK THE BOARD. AND I  
16 HOPE THEY CONSIDER ALL THESE ITEMS THAT WE HAVE MENTIONED.  
17 THANK YOU.

18  
19 **SUP. KNABE, CHAIRMAN:** THANK YOU. THE ITEMS BEFORE US WITH THE  
20 ADDITION OF COUNTY COUNSEL.

21  
22 **SUP. MOLINA:** MR. CHAIRMAN, I JUST WANTED-- I HAVE NO PROBLEM  
23 WITH MOVING FORWARD TO GET THIS REPORT, BUT I WANT TO MAKE  
24 SURE THAT WE HAVE A CLEAR UNDERSTANDING OF WHAT WE ARE ASKING  
25 HERE. RIGHT NOW, I HOPE IT WILL BE POINTED OUT THAT THE E-





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1    VERIFY SYSTEM IS STILL A VOLUNTARY SYSTEM FOR EMPLOYERS AND  
2    THAT THERE HAVE BEEN QUESTIONS THAT ARE RAISED AND IT'S NOW  
3    PENDING, AS I UNDERSTAND, BEFORE THE SUPREME COURT ON CERTAIN  
4    ASPECTS OF STATES IMPOSING IT. SO FAR NO LOCAL JURISDICTIONS,  
5    AS I KNOW. BUT I WANT TO CLARIFY ONE PART OF MR. ANTONOVICH'S  
6    MOTION, BECAUSE I HOPE IT IS MY UNDERSTANDING, AS I READ IT,  
7    IT SAYS REQUIRING PARTICIPATION BY ALL FUTURE CONTRACTORS THAT  
8    DO BUSINESS WITH THE COUNTY OF LOS ANGELES. SO IF WE WERE TO  
9    HAVE PARSONS ENGINEERING DO ONE OF OUR BUILDINGS, WE CONTRACT  
10    WITH THEM. WOULD IT INCLUDE THAT EMPLOYER MAKING SURE THAT HE  
11    IS UTILIZING E-VERIFY?

12

13    **ROBERT KALUNIAN, COUNSEL:** I'M SORRY. IT WOULD DEPEND ON THE  
14    WORDING. BUT IT WOULD APPEAR THAT IT WOULD.

15

16    **SUP. MOLINA:** OKAY, THAT'S WHY I WANTED TO MAKE SURE. BECAUSE  
17    IT SAYS PARTICIPATION BY ALL FUTURE CONTRACTORS. THANK YOU.

18

19    **SUP. KNABE, CHAIRMAN:** ALL RIGHT. THE ITEM IS BEFORE US AS  
20    AMENDED BY SUPERVISOR ANTONOVICH TO INCLUDE COUNTY COUNSEL.  
21    MOVED BY SUPERVISOR ANTONOVICH. SECONDED BY SUPERVISOR  
22    YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED. ITEM 13? ITEM 13,  
23    ALSO AS IT RELATES TO MY MOTION ON 24-A IN THE GREEN SHEET. I  
24    WOULD LIKE TO CONSOLIDATE THAT WITH ITEM 13. AND COMBINE THEM  
25    TOGETHER. I THINK IT WOULD BE MORE EFFICIENT INSTEAD OF TWO



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1 SEPARATE EFFORTS THERE. WE'LL COMBINE 24-A WITH ITEM 13. WE'LL  
2 ASK DIANE BOUDREAUX AND ARNOLD SACHS WHO SIGNED UP. DIANE  
3 SIGNED UP ON ITEM 13 AND ARNOLD SIGNED UP ON ITEM 24-A. WE  
4 WERE COMBINING THOSE TWO.

5

6 **DIANE BOUDREAUX:** GOOD MORNING, COUNTY BOARD. MY NAME IS DIANE  
7 BOUDREAUX, I'M A JOB STEWARD, I'M AN ELECTED REP WITH  
8 CALIFORNIA CORRECTIONAL PEACE OFFICERS ASSOCIATION. I'M PAROLE  
9 AGENT 1 OUT OF THE INGLEWOOD COMPLEX. WE SERVE WHAT'S CALLED  
10 REGION 3, WHICH IS YOUR AREA, THIS COUNTY AREA. BASICALLY I'M  
11 ALSO A CALIFORNIA NATIVE WITH ROOTS TO GO BACK FROM SAN  
12 GABRIEL TO LA PLACITA, 1781. SO IT'S BEEN AN INTERESTING  
13 GENEALOGY. REGARDING THIS MATTER, DEFINITELY THERE'S GOING TO  
14 BE A TIDAL WAVE READY TO HIT OUR MEMBERS. THIS AREA ARE HIT  
15 WITH EMPLOYMENT LAYOFF NOTICES. AND THIS CAME OUT YESTERDAY.  
16 IT IS DESIGNATED BY COUNTY. WE ARE STATE WORKERS. WE ARE NOT  
17 HIRED BY THE COUNTY. OUR HIRING AUTHORITY IS NOT THE COUNTY.  
18 HOWEVER, THE STATE HAS CHOSEN TO DO A LAYOFF NOTICE ACCORDING  
19 TO COUNTY. LOS ANGELES IS ONE OF THOSE THAT WILL BE HIT.  
20 PAROLE AGENTS IN LOS ANGELES DO A TREMENDOUS JOB SERVING THIS  
21 COMMUNITY. FOR YEARS, THEY HAVE BEEN UNDERSTAFFED AND  
22 OVERWHELMED. FOR YEARS THEY HAVE BEEN FACING THE SAME  
23 CHALLENGES THAT LOCAL LAW ENFORCEMENT AND SOCIAL SERVICES  
24 FACE. THEY DO A REMARKABLE JOB IN THIS COMMUNITY. YOU DO WELL  
25 IN NOTICING WHAT THE IMPACT, THE CRISIS IS GOING TO HIT THIS



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1 COMMUNITY. A QUESTION WOULD BE WHY WAS YOUR COUNTY SINGLED  
2 OUT? AS ONLY A FEW OTHERS INSTEAD OF ACROSS-THE-BOARD STATE  
3 CUTS. THE UNION HAS PROPOSED CHOP AT THE TOP. LEAVE YOUR  
4 WORKFORCE ALONE WHERE THEY PROVIDE A VITAL SAFETY SERVICE TO  
5 YOUR CONSTITUENTS. LEAVE THE WORKFORCE ALONE. THAT IS IN  
6 COMPLETE DISAGREEMENT WITH THE GOVERNOR'S OFFICE. WE VALUE  
7 OURSELVES. WE CONSIDER OURSELVES VITAL TO PUBLIC SAFETY. THOSE  
8 DRILLS IN REGARD TO FURLOUGHS, ET CETERA, USUALLY DO NOT  
9 CONCERN YOUR PUBLIC SAFETY OFFICERS AT THIS STATE AT THE TIME  
10 THEY ARE. THE GOVERNOR HAS CHOSEN NOT TO NEGOTIATE IN A STATE  
11 THAT RECOGNIZES COLLECTIVE BARGAINING AGREEMENTS AGREEMENTS.  
12 THERE ARE MANY ASPECTS THAT ARE GOING TO HIT REAL QUICK,  
13 SHOULD THIS COUNTY NOT REMAIN VIGILANT IN REGARD TO THEIR  
14 PERSONNEL AND SERVICES. THE PAROLE AGENTS THAT COMPRISE THE  
15 SERVICE TO YOUR COUNTY, MOST OF WHOM COME FROM THE  
16 INSTITUTIONS, BUT OF COURSE WE HAVE YOUR COUNTY PROBATION, AS  
17 WELL. THOSE OFFICERS ARE ASKING AT THE SAME TIME FOR YOU TO  
18 TAKE A LOOK; AND AS YOUR RECOMMENDATIONS ARE CONSIDERED, THAT  
19 YOU WOULD HIGHLY REGARD PUBLIC SAFETY, THAT YOU WOULD HIGHLY  
20 REGARD THE PEOPLE THAT SERVE THIS COMMUNITY. AND ALL  
21 CONSIDERATIONS THAT ARE TO BE MADE WILL BE WITH THE  
22 CONSIDERATION OF SERVICES INTO COMMUNITIES THAT ARE REALLY  
23 HARD HIT. PAROLE AGENTS AND REGION 3, YOUR AREA DO NOT RETURN  
24 PAROLE VIOLATORS LIKE THE REST OF THE STATE. ACTUALLY, OUR  
25 STATISTICS PROVE DIFFERENT. WE WORK WITH OUR OFFENDERS. AND I



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1 CAN'T SPEAK FOR THE JUDGES, FOR THE JUDGE IS PRETTY MUCH THE  
2 SAME. THIS IS NOT THE COUNTY THAT THROWS THEM TO STATE FIRST,  
3 SECOND OFFENSE. WE WORK WITH THEM. THANK YOU SO MUCH, COUNTY  
4 BOARD.

5

6 **SUP. KNABE, CHAIRMAN:** THANK YOU. THANK YOU FOR TAKING THE TIME  
7 TO COME DOWN. ARNOLD?

8

9 **ARNOLD SACHS:** I JUST WANT TO SAY THAT I AGREE. THANK YOU.

10

11 **SUP. KNABE, CHAIRMAN:** WOW, I'D BE NERVOUS IF I WERE YOU. HE  
12 AGREED WITH YOU. OKAY. ITEM'S BEFORE US. AND WE ARE COMBINING  
13 ITEM 13 WITH ITEM 24-A. MOVED BY SUPERVISOR ANTONOVICH. THE  
14 CHAIR WILL SECOND. WITHOUT OBJECTION. SO ORDERED. WE JUST  
15 COMBINED THAT WITH 12. ALL RIGHT. I HAVE SOME ADJOURNMENTS,  
16 THEN. FIRST OF ALL THAT WE ADJOURN IN MEMORY OF MARY LEE  
17 PERKINS, THE MOTHER OF MY WIFE'S COUSIN. WILL BE MISSED BY HER  
18 FAMILY AND FRIENDS. ALSO THAT WE ADJOURN IN MEMORY OF JAY  
19 GENDREAU, FORMER BELLFLOWER SCHOOL BOARD MEMBER WHO PASSED  
20 AWAY WHILE ON VACATION WITH HIS WIFE. HE WAS JUST 51 YEARS  
21 OLD. HE WAS AT ONE TIME THE YOUNGEST ELECTED SCHOOL BOARD  
22 MEMBER IN THE COUNTRY. AND HE REMAINED ON THE BOARD FOR 18  
23 YEARS. VERY ACTIVE IN THE CITY OF BELLFLOWER AND WITH THE  
24 Y.M.C.A. SURVIVED BY HIS WIFE OF 27 YEARS, TERRY. SISTER  
25 JOANNE, TWO NEPHEWS AND THREE GREAT NEPHEWS. ALSO ADJOURN IN



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1 MEMORY OF KIRK HAWKINS, LONG TIME RESIDENT OF MANHATTAN BEACH  
2 IN PALOS VERDES PASSED AWAY SURROUNDED BY HIS FAMILY ON AUGUST  
3 4TH. HE WAS ONLY 55. HE ATTENDED PALOS VERDES HIGH SCHOOL AND  
4 U.C. SANTA BARBARA. VERY INVOLVED WITH THE MANHATTAN BEACH  
5 EDUCATION FOUNDATION AND SCHOOLS. HE HAD A SUCCESSFUL CAREER  
6 IN THE COMPUTER SOFTWARE INDUSTRY. SURVIVED BY HIS WIFE OF 21  
7 YEARS, TERI, AND THEIR THREE BOYS, CHASE, TANNER AND BROOKS.  
8 ALSO WE ADJOURN IN MEMORY OF BARBARA ROBINSON, A LONG-TIME  
9 RESIDENT IN HERMOSA BEACH WHO, AS WELL, PASSED AWAY AT THE  
10 VERY YOUNG AGE OF 54. SHE GRADUATED FROM ROLLING HILLS HIGH  
11 SCHOOL. SHE PLAYED A VERY INTEGRAL PART, SUCCESS IN THE  
12 ROBINSON HELICOPTER COMPANY. SHE FOUNDED THE BARBARA K.  
13 ROBINSON BREAST CANCER RESEARCH FOUNDATION AND GENEROUSLY  
14 SUPPORTED OTHER CANCER ORGANIZATIONS. SHE ALSO OPENED PINK, A  
15 WOMEN'S CLOTHING STORE WHICH ALL PROFITS WENT TO CANCER  
16 RESEARCH. SHE IS SURVIVED BY HER SON MARK AND DAUGHTER CINDY.  
17 FINALLY THAT WE ADJOURN IN MEMORY OF HENRY SILVA, BORN IN LOS  
18 ANGELES. PASSED AWAY PEACEFULLY SURROUNDED BY HIS FAMILY. HE  
19 SERVED HIS COUNTRY IN THE UNITED STATES NAVY DURING WORLD WAR  
20 II, AND FOR OVER 25 YEARS OWNED THE FAMOUS BILL'S TACO HOUSE  
21 RESTAURANT IN LOS ANGELES. VERY INVOLVED IN THE COMMUNITY.  
22 ENJOYED HIS FAMILY AND FRIENDS. HE IS SURVIVED BY HIS WIFE OF  
23 62 YEARS, LUPE, TWO CHILDREN, OLIVIA AND KARL, FOUR  
24 GRANDCHILDREN AND MANY COUSINS, NIECES AND NEPHEWS. THOSE ARE  
25 MY ADJOURNMENTS. SO ORDERED. OKAY. ITEM 23? ITEM 23 IS A



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1 REPORT BY THE C.E.O. ITEM 23, PLEASE? AND WE HAVE A COUPLE OF  
2 MEMBERS OF THE PUBLIC. OKAY. ITEM 23? STAFF'S COMING, OKAY.  
3 AND WE HAVE A COUPLE MEMBERS OF THE PUBLIC.

4

5 **SUP. KNABE, CHAIRMAN:** GO AHEAD.

6

7 **TRISH PLOEHN:** GOOD MORNING, SUPERVISORS. ON ITEM 23, YOU  
8 REQUESTED INFORMATION ON OUR STRUCTURED DECISION MAKING TOOLS  
9 THAT WE USE IN THE DEPARTMENT OF CHILDREN AND FAMILY SERVICES.  
10 STRUCTURED DECISION MAKING HAS BEEN AROUND FIVE YEARS IN OUR  
11 DEPARTMENT. IT IS BASICALLY ONE OF THE FIVE CORE STRATEGIES  
12 THAT WE USE TO ENSURE THAT A CHILD IS PROTECTED WHEN COMING  
13 INTO CONTACT WITH OUR DEPARTMENT. IT'S A SERIES OF FIVE OR SIX  
14 DIFFERENT TOOLS, THREE THAT ARE USED IN THE FRONT END OF OUR  
15 INVESTIGATION AND THREE THAT ARE USED THROUGH THE PERIOD OF  
16 TIME THAT A CHILD IS SERVED BY OUR DEPARTMENT. THE FIRST THREE  
17 TOOLS, ONE IS A HOTLINE TOOL, ONE IS A SAFETY TOOL, AND ONE IS  
18 A RISK ASSESSMENT TOOL. THE HOTLINE TOOL IS USED TO DETERMINE  
19 WHETHER OR NOT WE ARE GOING TO ACCEPT A REFERRAL AND MAKE AN  
20 IN-PERSON RESPONSE. THE SAFETY TOOL IS USED TO DETERMINE  
21 WHETHER THERE IS IMMEDIATE DANGER TO A CHILD. AND THAT'S THE  
22 TOOL THAT WAS USED TO HELP GUIDE A SOCIAL WORKER'S DECISION AS  
23 TO WHETHER OR NOT THAT CHILD NEEDS TO BE REMOVED FROM THEIR  
24 FAMILY. THE RISK ASSESSMENT TOOL IS USED IF THERE IS NOT  
25 IMMEDIATE RISK OR IF THERE'S NOT IMMEDIATE SAFETY CONCERNS,





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1 BUT THERE IS A CONCERN THAT THERE COULD BE A POTENTIAL FOR A  
2 FUTURE DANGER TO THAT CHILD. THE RISK TOOL IS USED TO  
3 DETERMINE WHETHER OR NOT WE ARE GOING TO OPEN A CASE AND  
4 WHETHER OR NOT WE ARE GOING TO OFFER SERVICES AND WHAT TYPE OF  
5 SERVICES. BUT THE SAFETY TOOL IS THE ONE THAT DETERMINES  
6 WHETHER WE ARE GOING TO ACTUALLY REMOVE THAT CHILD FROM THEIR  
7 HOME. THE OTHER THREE TOOLS LOOKS AT A FAMILY'S STRENGTHS AND  
8 NEEDS AND HOW WE CAN OFFER BETTER SERVICES TO THEM IN ORDER TO  
9 HOPEFULLY REUNIFY THEM WITH THEIR CHILDREN MUCH MORE QUICKLY  
10 OR KEEP THAT CHILD SAFELY IN THAT HOME. AND THE LAST TWO ARE  
11 RISK ASSESSMENT TOOL AND A REUNIFICATION ASSESSMENT TOOL WHICH  
12 LOOKS AT OVER THE PERIOD OF TIME THAT A CHILD AND FAMILY IS  
13 BEING SERVED BY OUR DEPARTMENT, ARE THERE ONGOING RISKS? IS  
14 THERE MITIGATION TO THAT RISK? AND CAN THAT CHILD INDEED BE  
15 RETURNED SAFELY HOME? THE TOOLS WERE A CREATION OF CHILDREN'S  
16 RESOURCE CENTER. THEY'RE RESEARCH-BASED. THEY'RE USED IN 27  
17 STATES IN OUR NATION, THE MAJORITY OF COUNTIES IN CALIFORNIA  
18 AND PARTS OF CANADA AND AUSTRALIA. THE RISK ASSESSMENT TOOL,  
19 WHICH I THINK IS PERHAPS THE ONE YOU HAVE THE MOST INTEREST  
20 IN, IS ONE THAT HAS FOUR DIFFERENT OUTCOMES. A FAMILY WILL BE  
21 DEEMED TO BE EITHER AT LOW, MODERATE RISK OR VERY HIGH RISK.  
22 AND THAT INFORMATION IS USED TO GUIDE THAT SOCIAL WORKER'S  
23 DECISION ON HOW TO SERVE THEM. THERE ARE EXCEPTIONS. MAJORITY  
24 OF THE TIME FOR HIGH AND VERY HIGH RISK. WE DO OPEN A CASE AND  
25 PROVIDE SERVICES. THERE ARE SOME EXCEPTIONS TO WHY WE WOULD





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1 NOT DO THAT. PART OF THOSE EXCEPTIONS INCLUDE IF THE CASE WAS  
2 ALREADY OPENED TO OUR DEPARTMENT AND THIS WAS A SECOND  
3 REFERRAL. WE ALREADY HAVE AN OPEN CASE, SO WE WOULDN'T OPEN A  
4 NEW ONE. IT ALSO COULD BE OPEN TO THE PROBATION DEPARTMENT AND  
5 ALREADY RECEIVING SERVICES THROUGH PROBATION SO THERE WOULD BE  
6 NO NEED TO OPEN A SECOND CASE WITH D.C.F.S. AND THEN MOST  
7 IMPORTANTLY, WE WOULD NOT OPEN ONE IF WE HAD THE ABILITY TO  
8 MITIGATE SAFETY TO THAT CHILD OR THE SAFETY THREAT TO THAT  
9 CHILD. SO THIS IS THE MAJORITY OF THE REASONS THAT WE WOULDN'T  
10 OPEN A HIGH RISK OR A VERY HIGH RISK. WE ALSO OPEN, UNDER  
11 CERTAIN CIRCUMSTANCES, LOW AND MODERATE RISK CASES. WE TRY NOT  
12 TO DO THAT. WE TRY TO OFFER THEM SERVICES AND SUPPORT SO THAT  
13 WE DO NOT HAVE TO BRING THEM IN THROUGH EITHER THE COURT  
14 SYSTEM OR INTO OUR CHILD WELFARE SYSTEM, BUT THERE ARE CERTAIN  
15 CIRCUMSTANCES WHERE WE FEEL THAT THEY DO NEED THE PROTECTION  
16 OF OUR DEPARTMENT, AND WE DO THAT, AS WELL. THE UTILIZATION ON  
17 THESE TOOLS FOR THE THREE TOOLS THAT ARE USED IN THE FRONT END  
18 OF THE SYSTEM, WE UTILIZE THEM APPROXIMATELY 94 TO 99 PERCENT  
19 OF THE TIME. THE LAST THREE TOOLS ARE THE ONES THAT ARE USED  
20 THROUGH THE LIFE OF THE CASE. AND OUR PERFORMANCE ON THAT IS A  
21 LITTLE BIT LOWER. ABOUT 63 TO 65 PERCENT. BUT THAT'S A LITTLE  
22 MISLEADING BECAUSE THAT PERCENTAGE IS BASED ON THE TOOL BEING  
23 COMPLETED IN A TIMELY MANNER. THAT INCLUDES NOT ONLY THE TOOL  
24 BEING COMPLETED BUT THE SUPERVISOR SIGNING OFF. THOSE TOOLS  
25 HAVE TO BE COMPLETED EVERY SIX MONTHS SO THAT PERCENTAGE DOES



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1 NOT INCLUDE THOSE THAT WERE COMPLETED BUT WERE COMPLETED LATE  
2 OR AFTER THE SIX-MONTH PERIOD. WE BELIEVE THAT PERCENTAGE  
3 RANGES BETWEEN 10 AND 20 PERCENT. AND ON ALL OF OUR TOOLS,  
4 EVEN WITHOUT THAT MITIGATION, WE ARE PERFORMING ABOVE THE  
5 STATEWIDE AVERAGE. IF THERE ARE ANY QUESTIONS, I'LL BE HAPPY  
6 TO ANSWER THEM.

7

8 **SUP. KNABE, CHAIRMAN:** WE HAD SOME MEMBERS OF THE PUBLIC SIGNED  
9 UP, BUT I HAVE ONE. AND OBVIOUSLY PART OF THE REPORT INDICATES  
10 THAT THIS TOOL IS BEING UTILIZED BUT ALSO MAKES A REFERENCE  
11 THAT IT IS NOT BEING USED AT ALL TIMES. OBVIOUSLY I'M  
12 ENCOURAGED WITH THIS S.D.M. IN THIS COUNTY IS MUCH HIGHER THAN  
13 IN THE STATE LEVEL. BUT WOULD IT NOT BE REQUIRED IN EACH AND  
14 EVERY CASE?

15

16 **TRISH PLOEHN:** ACTUALLY IT IS REQUIRED AND IT SHOULD BE 100  
17 PERCENT OF THE TIME FOR ALL THOSE TOOLS. IN ADDITION TO WHAT I  
18 JUST MENTIONED ABOUT THE FACT THAT THE PERCENTAGES ARE A  
19 LITTLE BIT OFF BECAUSE IT DOESN'T COUNT IF THEY WERE LATE, I  
20 THINK THE OTHER MAJOR FACTOR IN THAT IS, YOU CAN SEE WE HAVE A  
21 MUCH HIGHER PERCENTAGE OF USE AT THE FRONT EBBED. I THINK  
22 THAT'S WHEN THE SOCIAL WORKERS HAVE VERY LITTLE INFORMATION  
23 WITH WHAT'S GOING ON WITH THAT FAMILY, THEY RELY ON THAT TOOL  
24 TO HELP GUIDE THEIR DECISIONS. THE THREE TOOLS AT THE END ARE  
25 USED AFTER THEY HAVE HAD AN ONGOING RELATIONSHIP WITH THAT



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1 FAMILY. AND EVEN THOUGH THEY SHOULD BE USING IT AND IT IS  
2 MANDATED FOR USE, I KNOW THAT THE SOCIAL WORKER AT THAT POINT  
3 IN TIME IS RELYING UPON THEIR OWN JUDGMENT, THEIR OWN  
4 RELATIONSHIP WITH THAT CHILD AND FAMILY AND FEELS THAT THEY  
5 ALREADY KNOW THE CORRECT DECISION TO MAKE AND SO HAVE A  
6 TENDENCY NOT TO ACTUALLY THEN USE THE TOOL.

7

8 **SUP. KNABE, CHAIRMAN:** BUT WOULDN'T IT BE BETTER AS KIND OF A  
9 FAILSAFE KIND OF SITUATION TO BACK UP WHAT THEIR INSTINCTS MAY  
10 BE?

11

12 **TRISH PLOEHN:** YES, 100 PERCENT YOU'RE CORRECT. AND IN THIS NEW  
13 ACADEMY THAT WE'RE JUST ROLLING OUT, THE EMERGENCY RESPONSE  
14 ACADEMY, THAT'S BEING REINFORCED.

15

16 **SUP. KNABE, CHAIRMAN:** OKAY. MIKE?

17

18 **SUP. ANTONOVICH:** MR. CHAIRMAN, IN LOS ANGELES COUNTY SYSTEM'S  
19 IMPROVEMENT PLAN TO THE STATE, IT REVEALED THE NEED TO IMPROVE  
20 ON RE-ENTRY RATES. HOW WOULD WE INCREASE REUNIFICATION  
21 ASSESSMENT TOOL IMPACT THE COUNTY'S PERFORMANCE MEASUREMENT?

22

23 **TRISH PLOEHN:** OVER THE LAST FEW YEARS, AS WE HAVE STARTED TO  
24 UNITY MORE OF OUR FAMILIES, OUR RECIDIVISM RATE, OR THE RETURN  
25 INTO THE SYSTEM HAS INCREASED. IT'S STILL BELOW THE FEDERAL



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1 STANDARD BUT IT HAS GONE UP. ABOUT FIVE OR SIX YEARS AGO OR  
2 PERHAPS EVEN CLOSER TO 10 WHEN WE WEREN'T RETURNING HARDLY ANY  
3 CHILDREN TO THEIR FAMILIES. WE ALWAYS GOT A LOT OF ACCOLADES  
4 ON WHAT A GREAT LOW PERCENTAGE WE HAD ON RECIDIVISM. BUT IT  
5 REALLY WASN'T ANYTHING TO BE PROUD ABOUT, BECAUSE YOU DON'T  
6 HAVE RECIDIVISM IF YOU DON'T RETURN CHILDREN TO THEIR  
7 FAMILIES. I THINK IT PERCENTAGE HAS INCREASED AS IT WOULD BE  
8 EXPECTED TO, AS WE HAVE REUNIFIED MORE CHILDREN. BUT I AGREE  
9 WITH YOU. I THINK UTILIZING THAT TOOL AND MAKING SURE IT IS  
10 UTILIZED AT 100 PERCENT AND THEN BEING ABLE TO LOOK AT THOSE  
11 FAMILIES WHERE THE TOOL WAS NOT USED TO SEE IF WE HAVE A  
12 BETTER DECISION MAKING BY USING THE TOOL WOULD BE OUTSTANDING.  
13 AND I THINK WE'LL LOOK AT THAT RIGHT AWAY AS WELL AS  
14 REINFORCING THE USE OF THAT TOOL.

15

16 **SUP. ANTONOVICH:** THE BOARD MEMORANDUM STATES IN MOST INSTANCES  
17 A CASE OPENED, REFERRALS ARE VERY HIGH OR HIGH RISK FOR CHILD  
18 MALTREATMENT. SINCE 2005, THE DEPARTMENT HAS RECEIVED OVER  
19 12,000 CASES TO ALTERNATIVE RESPONSE PROVIDERS COUNTYWIDE. AND  
20 THEN CLOSED THOSE REFERRALS WITHOUT OPENING A CASE. QUESTION.  
21 WHAT IS THE DEPARTMENT'S RISK ASSESSMENT PROCEDURE UP THE  
22 CHAIN OF COMMAND TO DETERMINE IF THOSE FAMILIES WHO ARE  
23 APPROPRIATE FOR ALTERNATIVE RESPONSE RATHER THAN THE  
24 DEPARTMENT'S SERVICES?

25



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1   **TRISH PLOEHN:** IT IS IMPORTANT FOR EVERYONE TO UNDERSTAND THE  
2   ALTERNATIVE SERVICES RESPONSE IS AN ADDITIONAL SERVICE. IT'S  
3   NOT A MANDATED SERVICE. AND BEFORE WE HAD A.R.S., WE WOULD  
4   SIMPLY MAKE A DECISION WHAT WE WERE GOING TO BE ABLE TO OFFER  
5   SERVICES. AND IF WE COULD NOT, IF THE SITUATION DIDN'T RISE TO  
6   THE LEVEL TO MEET OUR NEEDS, WE SIMPLY HAD TO CLOSE AND THERE  
7   WAS NO ADDITIONAL SERVICES OFFERED. WITH A.R.S., WE ARE ABLE  
8   TO EVEN THOUGH THE FAMILY, THERE'S NO SAFETY ISSUE, AND THERE  
9   IS NO NEED FOR DEPARTMENTAL INTERVENTION, WE ARE STILL ABLE TO  
10   CONNECT THEM WITH SERVICES. THE THINGS THAT WE LOOK AT AND THE  
11   WAY THE POLICY IS WRITTEN IS THAT THERE CANNOT BE ANY SAFETY  
12   ISSUES. THERE HAS TO HAVE BEEN ONE, AT LEAST ONE PRIOR  
13   REFERRAL TO D.C.F.S. THE ALLEGATIONS HAVE TO HAVE BEEN EITHER  
14   SUBSTANTIATED OR INCONCLUSIVE. THIS IS A VOLUNTARY PROGRAM, SO  
15   WE HAVE TO SOLICIT THE FAMILIES' AGREEMENT TO ENTER INTO THIS  
16   PROGRAM SO THAT WE CAN MAKE THAT REFERRAL.

17

18   **SUP. ANTONOVICH:** IN YOUR ESTIMATION, HOW MANY OF THESE 12,000  
19   PLUS CASES WERE VERY HIGH OR HIGH RISK.

20

21   **TRISH PLOEHN:** NONE. OUR POLICY INDICATES THAT THE ONLY  
22   FAMILIES THAT CAN BE REFERRED TO A.R.S. ARE EITHER LOW OR  
23   MODERATE RISK FAMILIES. VERY HIGH AND HIGH RISK HAVE TO BE  
24   DEALT WITH BY THE DEPARTMENT OR THROUGH ANOTHER METHOD.

25



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1    **SUP. ANTONOVICH:** THANK YOU.

2

3    **SUP. KNABE, CHAIRMAN:** ANY OTHER QUESTIONS? IF NOT, THEN I  
4    WOULD ASK ARNOLD SACHS AND BRETT PIERCE IF THEY WOULD COME  
5    FORWARD, PLEASE?

6

7    **BRETT PIERCE:** HELLO, SUPERVISORS, THANK YOU FOR HEARING ME. MY  
8    NAME IS BRETT PIERCE. I'M WITH THE ON DECK FOUNDATION. 10  
9    YEARS AGO I WAS INVOLVED IN PROFESSIONAL BASEBALL UNTIL I  
10    WALKED ON MY FIRST FOSTER CARE FACILITY. IT ONLY TOOK ME 15  
11    MINUTES BEFORE I REALIZED THAT THESE KIDS NEEDED ME MORE THAN  
12    BASEBALL. FOR THE PAST 10 YEARS, I'VE HELD POSITION AS  
13    CHILDCARE WORKER, INSTRUCTIONAL AIDE, RESIDENTIAL COORDINATOR,  
14    MENTAL HEALTH COORDINATOR, MENTAL HEALTH THERAPIST. I'VE WOKEN  
15    THESE KIDS UP AND PUT THEM TO BED ONCE THE SYSTEM HAS THEM. AS  
16    OF TODAY, WE CAN NITPICK ALL THE DIFFERENT AREAS OF THIS  
17    SYSTEM, BUT AT THE END OF THE DAY, THE BOTTOM LINE IS IT'S  
18    FAILING AS A WHOLE. 80 PERCENT OF THESE KIDS ARE ENDING UP IN  
19    PRISON. MOST OF THE PRISON POPULATION ARE EX FOSTER CHILDREN.  
20    AT 18, THERE'S A REVERSAL OF REVENUE TAKING PLACE. AND WHAT  
21    THAT IS, IS COLLEGE IS AVAILABLE FOR ALL THESE CHILDREN. 3  
22    PERCENT ARE GRADUATING. THE OTHER 97 PERCENT DON'T EVEN KNOW  
23    IT'S AN OPTION. SOCIAL WORKERS, THEIR CASELOADS ARE WAY TOO  
24    BIG. THESE CHILDREN OVER THE YEARS TRY TO GET A HOLD OF THEIR  
25    SOCIAL WORKERS, THEY CAN'T. WHEN THEY DO, THESE CHILDREN, DUE



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1 TO THEIR SURVIVAL SKILLS, BASICALLY TURN THEIR MEETINGS TO GET  
2 WHAT THEY WANT OUT OF IT, WHERE IT'S ALMOST PART OF THE TIME,  
3 WHO'S THE SOCIAL WORKER? I DON'T REALLY KNOW EXACTLY HOW TO  
4 FIX THIS. THIS ISN'T MY JOB. I'M HERE ON BEHALF OF ALL THESE  
5 CHILDREN. I KNOW THAT OVER THE YEARS, WHAT I'VE SEEN, AND I'VE  
6 HEARD IT 1,000 TIMES, THERE IS NO PROGRAM IF THERE IS NO  
7 MARGIN. WELL THAT'S COMPLETELY UNACCEPTABLE. AND WHATEVER IS  
8 HAPPENING, WHATEVER HAS HAPPENED IS UNACCEPTABLE. THE NUMBERS  
9 DON'T LIE. SOME OF THESE CHILDREN ARE SOME OF THE BRAVEST  
10 YOU'LL EVER MEET. MOST TALENTED. BUT THEY DON'T HAVE SERVICES  
11 WHERE THEY CAN EXPLORE THOSE. WE HAVE ARTISTS. WE HAVE  
12 ATHLETES. WE HAVE SOME OF THE MOST SPECIAL CHILDREN YOU'RE  
13 EVER GOING TO MEET. BUT THEY HAVE NO PLACE TO GO, NO PLACE TO  
14 USE THESE. RIGHT NOW THEY ARE A NUMBER AND THAT IS STRICTLY  
15 IT. SOME OF THESE FACILITIES, THEY DON'T KNOW ANY OF THESE  
16 CHILDREN'S NAMES. THEY ONLY KNOW THEM AS NUMBERS. WHAT I'M  
17 DOING IS ASKING FOR HELP. I THINK THAT THE BOARD HERE, I THINK  
18 EVERYONE KNOWS THE SYSTEM IS A LITTLE BIT FLAWED. BUT IN  
19 GENERAL, WHEN THE TERM WARD OF THE STATE IS SPOKEN IN PUBLIC,  
20 MOST PEOPLE ASSOCIATE THAT WITH THE DELINQUENCY SYSTEM. AND  
21 THEY DON'T UNDERSTAND THAT WE HAVE ORPHANS AND ABUSED CHILDREN  
22 HERE IN THE UNITED STATES. I'M HERE TO DO WHATEVER IS ASKED OF  
23 ME. WHATEVER I CAN DO TO HELP THESE CHILDREN. BUT FOR THE PAST  
24 10 YEARS, I HAVE BEEN IN THE SYSTEM. I'VE WOKE THESE CHILDREN  
25 UP AND PUT THEM TO BED AND I KNOW EXACTLY WHAT THEY GO





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1 THROUGH. I KNOW WHERE THE SYSTEM IS WORKING AND WHERE THE  
2 SYSTEM IS NOT. THANK YOU FOR YOUR TIME.

3

4 **ARNOLD SACHS:** GOOD AFTERNOON. THANK YOU. ARNOLD SACHS. FIRST  
5 I'D LIKE TO READ SOMETHING SOMETHING FROM A COUNTY PRINTOUT.  
6 THIS IS IN ORDER TO REPLACE AN ANTIQUATED INFORMATION  
7 MAINFRAME APPLICATION. INTEGRATE SEVERAL STAND-ALONE SYSTEMS.  
8 PROVIDE BETTER DATA FOR SPECIFIC DECISION MAKING. AND ENHANCE  
9 SERVICE DELIVERY THAT WAS ON A GREEN SHEET FROM THE COUNTY  
10 BOARD OF SUPERVISORS REGARDING THE JUSTICE SYSTEM AND THE  
11 COMMUNICATIONS WITH THE JAILS. I DON'T SEE WHY YOU HAD  
12 PREVIOUS ITEMS REGARDING D.C.F.S. OVER THE LAST MONTH. I DON'T  
13 SEE WHY SPEAKERS HAVE COME UP AND SAID THERE'S A PROBLEM  
14 SHARING INFORMATION. SPEAKERS COME UP AND SAY, "WE'VE HAD  
15 CHILDREN DYING OVER 12 YEARS AND STILL SHARING INFORMATION  
16 SEEMS TO BE THE NUMBER ONE CONCERN." NUMBER ONE PROBLEM.  
17 NUMBER ONE OBSTACLE FOR THE WORKERS AND D.C.F.S. AND THERE'S  
18 AN ARTICLE IN THE TIMES. AGENCY FAILS TO SHARE THEIR DATA IN  
19 ABUSE CASES. SO WHEN YOU STEP UP AND SAY WE NEED A STANDARD TO  
20 SET TO SHARE THE INFORMATION REGARDING D.C.F.S. AND CHILD  
21 CASES, THEN PEOPLE WILL HAVE A PROGRAM THEY CAN FOLLOW. BUT  
22 UNTIL YOU HOLD THAT PART OF THE PROGRAM ACCOUNTABLE, THEN  
23 THERE'S NO SHARING OF THE INFORMATION IS WHAT IT BASICALLY  
24 COMES DOWN TO. SET SOME STANDARDS. SET A LEVEL OF EXPECTATIONS  
25 AND MAINTAIN IT. HOLD PEOPLE ACCOUNTABLE TO IT. BECAUSE



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1 PUTTING IN DIFFERENT LEVELS OF SUPERVISION DOESN'T ADDRESS  
2 THAT PROBLEM. THANK YOU.

3

4 **SUP. KNABE, CHAIRMAN:** THANK YOU. THERE IS NO ACTION ON THIS  
5 ITEM. RECEIVE AND FILE. LET'S CALL UP 24-B.

6

7 **C.E.O. FUJIOKA:** DIRECTOR OF PUBLIC WORKS IS COMING UP RIGHT  
8 NOW. GAIL FARBER'S COMING--

9

10 **SUP. KNABE, CHAIRMAN:** MAKE THE PRESENTATION, PLEASE. AND WE DO  
11 HAVE SOME MEMBERS OF THE PUBLIC SIGNED UP. WHOEVER WOULD LIKE  
12 TO, BILL OR GAIL, WHOEVER WOULD LIKE TO GO FIRST.

13

14 **GAIL FARBER:** THANK YOU, CHAIRMAN. GAIL FARBER, DIRECTOR OF  
15 PUBLIC WORKS. I'LL GIVE A BRIEF PRESENTATION. THE CHRONOLOGY  
16 OF EVENTS. ON OCTOBER 5TH, 2006, PUBLIC WORKS WAS DIRECTED TO  
17 ESTABLISH A FULL-TIME IN-HOUSE CUSTODIAL PILOT PROGRAM AT OUR  
18 ALHAMBRA HEADQUARTERS BUILDING TO REPLACE SERVICES PROVIDED BY  
19 A PROP A CONTRACT. THIS PILOT WAS BASED ON AN AGREEMENT WITH  
20 S.E.I.U., LOCAL 660, NOW 721 THAT AN IN-HOUSE PROGRAM MIGHT  
21 PROVIDE BENEFITS SUCH AS BETTER SECURITY, CLOSER OVERSIGHT AND  
22 SOCIAL BENEFITS THAT WOULD OUTWEIGH THE COSTS BENEFITS  
23 PROVIDED BY A PROP A CONTRACT. IN JUNE 2007, PUBLIC WORKS  
24 INITIATED A 12-MONTH PILOT PROGRAM WITH 36 CUSTODIAL  
25 POSITIONS. THE PROGRAM EXPERIENCED SOME SIGNIFICANT



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1 CHALLENGES, MOST NOTABLY SERVICE QUALITY AND STAFFING. THE  
2 PROGRAM EXPERIENCED HIGH EMPLOYEE TURNOVER, REQUIRING  
3 SIGNIFICANT ADMINISTRATIVE OVERSIGHT AND RECRUITMENT EFFORT.  
4 IN ADDITION, THERE WAS A LARGE NUMBER OF COMPLAINTS AND ISSUES  
5 IN MEETING PERFORMANCE STANDARDS AND EXPECTATIONS. FOR  
6 EXAMPLE, AS DETAILED IN THE STAFF REPORT, ALTHOUGH PUBLIC  
7 WORKS RECRUITED A HIGH NUMBER OF APPLICANTS, OVER 2,000 FOR 36  
8 POSITIONS, ONLY 63 CANDIDATES ACTUALLY WERE APPOINTED. IN  
9 ADDITION, THERE WAS A VERY HIGH DISCHARGE RATE OF 30 PERCENT  
10 DUE TO POOR PERFORMANCE AND HIGH RESIGNATION RATE OF 20  
11 PERCENT, RESULTING IN A TURNOVER RATE OF OVER 80 PERCENT OVER  
12 THE PILOT PROGRAM LIFETIME. PUBLIC WORKS WORKED HAND-IN-HAND  
13 AND MET FREQUENTLY WITH THE UNION AND THE C.E.O. TO ADDRESS  
14 THE PROGRAM AND ADDRESS THESE CHALLENGES. FOR EXAMPLE, LOCAL  
15 721 SUGGESTED WE WORK WITH THE CITY OF LOS ANGELES TO  
16 INCORPORATE SUCCESSFUL ELEMENTS OF THEIR CUSTODIAL PROGRAM,  
17 INCLUDING ADOPTING AREA UNIFIED SCHOOL DISTRICTS CUSTODIAL  
18 TRAINING CERTIFICATION, INTO OUR HIRING REQUIREMENTS TO  
19 IMPROVE THE APPLICANT POOL. IN ADDITION, PUBLIC WORKS  
20 DISTRIBUTED JOB BULLETINS TO THE UNION, LOCAL ADULT SCHOOLS,  
21 EAST LOS ANGELES SKILL CENTER AND LOCAL CHURCHES TO IMPROVE  
22 OUR OUTREACH EFFORTS. TO ADDRESS SERVICE QUALITY AND  
23 PERFORMANCE STANDARDS, WE STEPPED UP OUR SUPERVISORY STAFFING,  
24 UTILIZING PERMANENT PUBLIC WORKS EMPLOYEES AND MANAGERS TO  
25 COACH AND GUIDE THE CUSTODIAL EMPLOYEES IN MEETING PERFORMANCE



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1 EXPECTATIONS AND TO ADDRESS OPERATIONAL AND EMPLOYEE CONCERNS.  
2 AGAIN, MANAGEMENT OF THE PILOT PROGRAM WAS A COLLABORATIVE  
3 EFFORT WITH THE C.E.O. AND THE UNION AND IT WAS MUTUALLY  
4 AGREED TO EXTEND THE PILOT PROGRAM FOUR TIMES OVER THE LAST  
5 THREE YEARS TO FULLY EVALUATE THE MERITS OF THESE IMPROVEMENT  
6 EFFORTS AND THE PILOT OVERALL. HOWEVER, THE VERY NATURE OF A  
7 PILOT PROGRAM IS TO EVALUATE A NEW PROGRAM, BUT AT SOME POINT  
8 MAKE A DECISION ON HOW BEST TO PROCEED BASED UPON THE FINDINGS  
9 OF THE PILOT EXPERIENCE. WHICH BRINGS US TO THIS JUNCTURE.  
10 PUBLIC WORKS HAS MET EXTENSIVELY WITH THE C.E.O. AND I.S.D. TO  
11 OUTLINE A RANGE OF OPTIONS ON MOVING FORWARD. THOSE OPTIONS  
12 RANGE FROM CONTINUING TO PROVIDE CUSTODIAL SERVICES IN-HOUSE,  
13 TO CONTRACTING THEM OUT, AND TO A COMBINATION THEREOF AND A  
14 COMBINATION OF IN-HOUSE CONSOLIDATING THE MANAGEMENT OF THE  
15 PROGRAM UNDER ONE DEPARTMENT, OR TO CONTRACT IT OUT PERHAPS  
16 FOR NIGHTTIME SERVICES. DO YOU WISH TO ADD, BILL?

17

18 **SUP. KNABE, CHAIRMAN:** WAS THAT THE HYBRID OPTION? WHERE WE  
19 KEPT THE AS-IS IN-HOUSE DURING THE DAY AND THEN WE DID A PROP  
20 A IN THE EVENING?

21

22 **C.E.O. FUJIOKA:** YES, THAT IS THE HYBRID OPTION. AT MINIMUM,  
23 WHAT I THINK I WOULD RECOMMEND IS THAT THE CUSTODIAL SERVICES  
24 FOR PUBLIC WORKS, AT LEAST THE HEADQUARTERS IN PUBLIC WORKS,  
25 BE CONSOLIDATED UNDER I.S.D. WHAT WE HAVE-- WHAT WAS SUBMITTED



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1 TO YOUR OFFICES ARE THE FIVE OPTIONS WITH THE COSTS ASSOCIATED  
2 WITH THOSE OPTIONS. IF WE WENT TO A COMPLETE PROP A CONTRACT  
3 AT D.W.P., THAT COST WOULD BE ABOUT 1.1 MILLION. THE HYBRID  
4 OPTION WE'RE REFERRING TO, WE WOULD MAINTAIN COUNTY STAFF FOR  
5 THE DAY SERVICES AND CONTRACTS FOR THE NIGHT SERVICES WOULD  
6 HAVE AN APPROXIMATE COST OF \$1.7 MILLION. MOVING EVERYTHING TO  
7 I.S.D. WOULD HAVE AN APPROXIMATE COST OF 2.5. I NEED TO  
8 QUALIFY THAT. THAT LAST COST ESTIMATE, BECAUSE WE'RE STILL  
9 WORKING WITH I.S.D. TO REFINE IT. THE MAINTAIN THE STATUS QUO  
10 IS ABOUT 1.6. THIS DEPARTMENT HAS WORKED ON THIS PILOT PROGRAM  
11 FOR NOW JUST ABOUT A LITTLE OVER THREE YEARS, RIGHT, GAIL? A  
12 LITTLE OVER THREE YEARS. AND DESPITE REPEATED ATTEMPTS, THEY  
13 CONTINUE TO STILL HAVE PROBLEMS, PRINCIPALLY WITH THE  
14 PERFORMANCE OF THE NIGHT CREW. IT'S RECOGNIZED THAT THE  
15 DAYTIME STAFF IS DOING A COMPETENT JOB. THAT'S WHY WE'RE  
16 RECOMMENDING THE HYBRID AT THIS POINT.

17

18 **SUP. KNABE, CHAIRMAN:** ALL RIGHT. ANYTHING ELSE? ANY QUESTIONS?  
19 SUPERVISOR MOLINA, YOU ASKED FOR THIS. ANY QUESTIONS? THE  
20 HYBRID? WE HAVE TESTIMONY, BUT I GUESS BEFORE I'D DO THAT I'D  
21 ASK IF THERE ARE ANY QUESTIONS. OKAY. ALL RIGHT. I WOULD ASK  
22 THAT BART DIENER JOIN US, JUDY BUTCHER AND MICHAEL MITCHELL?

23

24 **BART DIENER:** JULIE BUTCHER IS UNABLE TO BE WITH US. MY NAME IS  
25 BART DIENER. I'M ASSISTANT TO THE EXECUTIVE DIRECTOR OF



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1 S.E.I.U. LOCAL 721. I THINK THE REPORT YOU JUST GOT FROM THE  
2 DEPARTMENT WAS ACCURATE. I'M JUST GOING TO EMPHASIZE A COUPLE  
3 OF THE POINTS THAT WERE MADE THERE AND MAKE A COUPLE OF OTHERS  
4 THAT WERE NOT MADE. FIRST OF ALL, WHEN THE PILOT PROJECT AT  
5 D.P.W. HEADQUARTERS WAS ESTABLISHED IN 2007, IT WAS IN  
6 RECOGNITION OF WHAT THEN C.E.O. DAVID JANSSEN REFERRED TO AS  
7 THE BENEFITS OF PROP A. SAVINGS TO THE COUNTY THAT MAY BE  
8 OUTWEIGHED BY OTHER FACTORS INCLUDING THE SOCIAL COSTS  
9 ASSOCIATED WITH THE USE OF CONTRACT EMPLOYEES. THOSE ARE HIS  
10 WORDS. THOSE SOCIAL COSTS THAT JANSSEN REFERRED TO WERE THE  
11 COSTS OF SUPPLANTING DECENT COUNTY JOBS WITH LOW PAYING JOBS  
12 WITHOUT THE BASIC ELEMENTS OF EMPLOYMENT THAT MANY OF US TAKE  
13 FOR GRANTED, THINGS LIKE PAID HOLIDAYS, SICK DAYS, FAMILY  
14 HEALTHCARE. IT WAS UNDERSTOOD FROM THE START THAT BRINGING THE  
15 WORK IN-HOUSE WOULD MEAN THAT THE COUNTY'S LABOR COSTS WOULD  
16 BE HIGHER. BUT THIS WOULD BE CONSIDERED ACCEPTABLE AS LONG AS  
17 THE COUNTY COULD DELIVER THE SERVICE EFFECTIVELY AND  
18 EFFICIENTLY. UNFORTUNATELY, THE EXPERIENCE AT PUBLIC WORKS  
19 HEADQUARTERS OVER THE PAST TWO YEARS, IT'S ACTUALLY TWO YEARS,  
20 HAS BEEN PLAGUED BY CHRONIC RECRUITMENT PROBLEMS AS OUTLINED  
21 BY THE DEPARTMENT, INEXPERIENCED MANAGEMENT, AND WHAT MIGHT BE  
22 CALLED THE DISECONOMIES OF SCALE OF RUNNING A STAND-ALONE 36-  
23 PERSON CUSTODIAL OPERATION. AND IT'S DESCRIBED IN A REPORT  
24 THAT S.E.I.U. PUT OUT IN MAY, WHICH I HAVE HERE AND CAN  
25 DISTRIBUTE. WHY CAN'T L.A. COUNTY CLEAN AN OFFICE BUILDING?





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1 WHICH IS, I THINK, THE RELEVANT QUESTION HERE. D.P.W. WAS  
2 NEVER ABLE TO RECRUIT AND RETAIN A FULL NIGHT CREW THROUGHOUT  
3 THE DURATION OF THE PILOT. DURING THE SPRING OF 2008, THE  
4 VACANCY RATE PEAKED AT A HIGH OF 44 PERCENT. NOW, THE NIGHT  
5 CREW THAT THE MUCH MALIGNED NIGHT CREW IS WITH US TODAY.  
6 THEY'RE IN THE AUDIENCE AND THEY'RE WITH ME HERE, AS WELL.  
7 [APPLAUSE.] AND IT SHOULD BE POINTED OUT THAT FOR 17 OF THE 24  
8 MONTHS OF THIS PILOT, THERE WAS NO NIGHT SHIFT SUPERVISOR.  
9 THERE WAS A LEAD CUSTODIAN. BUT WE'RE TALKING ABOUT A 12-STORY  
10 BUILDING. AND THE IDEA OF HAVING AN AFTER-WORK SHIFT WITHOUT A  
11 SUPERVISOR FOR THAT LENGTH OF TIME IS PUZZLING. I ALSO WANT TO  
12 POINT OUT THAT IN THIS CASE, YOU CAN'T REALLY BLAME THE UNION  
13 OR THE WORKERS THE WAY SOMETIMES SOME FOLKS LIKE TO BECAUSE IN  
14 THIS CASE, THESE WERE TEMPORARY WORKERS WHO COULD BE RELEASED  
15 AT ANY TIME AND WERE. IN FACT, THE TWO UNION STEWARDS THAT  
16 WERE ELECTED WERE BOTH RELEASED. THE UNION DID NOT OBJECT. DID  
17 NOT RAISE A PEEP ABOUT IT, BECAUSE WE KNEW THAT OUR FIRST--  
18 OUR MISSION WAS TO MAKE THIS PROJECT WORK AND NOT TO FIGHT  
19 WITH THE DEPARTMENT OVER PERSONNEL MATTERS. IN HINDSIGHT, THE  
20 IDEA OF PUTTING THIS PROJECT IN PUBLIC WORKS THAT HAS NO  
21 EXPERIENCE, REALLY, RUNNING CUSTODIAL OPERATIONS, THESE ARE  
22 ENGINEERS, BUT THEY'RE NOT CUSTODIAL MANAGERS, WAS PROBABLY A  
23 MISTAKE. THE WOMAN WHO WAS PUT IN CHARGE OF THE PROJECT HAD NO  
24 PRIOR EXPERIENCE RUNNING A CUSTODIAL OPERATION. PERFECTLY FINE  
25 PERSON, BUT NO PRIOR EXPERIENCE. AND UNFORTUNATELY, IN THIS





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1 SILOED COUNTY, THE DEPARTMENTS DON'T TALK TO MUCH OTHERS. SO  
2 THEY WERE NOT GETTING MUCH ADVICE FROM THOSE DEPARTMENTS LIKE  
3 I.S.D. OR D.H.S. THAT DO RUN THESE PROGRAMS. AND THAT'S WHY  
4 721 STEPPED IN AND TRIED TO HELP BY BRINGING IN AN EXPERIENCED  
5 GENERAL MANAGER FROM THE CITY OF L.A., WHO BY THE WAY IN 1994,  
6 WHEN MAYOR REARDEN HAD PROPOSED CONTRACTING OUT CUSTODIAL  
7 SERVICES IN THE CITY, WAS ABLE, THROUGH A LABOR MANAGEMENT  
8 INITIATIVE, TO TURN THAT SERVICE AROUND SO THAT NOW IT IS  
9 COMPETITIVE BOTH IN TERMS OF QUALITY AND COST WITH CONTRACT  
10 AGENCIES. SO WE SUPPORT THE IDEA OF TRANSFERRING THIS SERVICE  
11 TO I.S.D. THAT'S PROBABLY WHERE IT BELONGED IN THE FIRST  
12 PLACE. BUT WE SHOULDN'T JUST TRANSFER IT. WE OUGHT TO REALLY  
13 WORK WITH I.S.D. TO IMPROVE THE COST, QUALITY AND EFFICIENCY  
14 OF THEIR OVERALL CUSTODIAL DEPARTMENT, WHICH WE BELIEVE NEEDS  
15 IMPROVEMENT. YES, THERE ARE ADDITIONAL COSTS--

16  
17 **SUP. KNABE, CHAIRMAN:** WANT TO WRAP IT UP?

18  
19 **BART DIENER:** I'M ALMOST THERE. BUT SOME OF THESE COSTS ARE  
20 GOOD COSTS. THEY'RE THE COSTS ASSOCIATED WITH DECENT JOBS,  
21 WITH HEALTHCARE, WITH PAID HOLIDAYS, WITH PAID SICK LEAVE. THE  
22 KINDS OF THINGS WE BELIEVE YOU, AS EMPLOYERS, ALL WANT TO SEE  
23 IN THE EMPLOYEES WHO ARE CLEANING YOUR BUILDINGS. WE'VE  
24 INITIATED DISCUSSIONS WITH I.S.D. DIRECTOR TOM TINDALL AND  
25 H.R. DIRECTOR MARK COLTON. WE BELIEVE THERE IS STRONG INTEREST



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1 IN ENGAGING IN THAT KIND OF A LABOR MANAGEMENT INITIATIVE. AND  
2 THAT'S WHERE WE THINK WE OUGHT TO GO. THANK YOU.

3

4 **SUP. KNABE, CHAIRMAN:** THANK YOU. [APPLAUSE.]

5

6 **MICHAEL MITCHELL:** GOOD MORNING. MY NAME IS MICHAEL MITCHELL.  
7 AND I'M AN EMPLOYEE OF THE PUBLIC WORKS PILOT NIGHT CUSTODIAL  
8 PROGRAM. I'VE WORKED A LONG TIME WITHOUT BENEFITS. I WORKED A  
9 LONG TIME WITHOUT DECENT HEALTHCARE. AND COMING TO THIS  
10 CUSTODIAL PILOT PROGRAM HAS BROUGHT ME DECENT HEALTHCARE. IT'S  
11 BROUGHT ME BENEFITS THAT I'M ABLE TO PROVIDE FOR MY 11-YEAR-  
12 OLD DAUGHTER, THAT I'M ABLE TO DO SOME THINGS THAT I COULDN'T  
13 DO. AND THOSE NIGHT CUSTODIANS THAT SHOW UP FOR WORK EVERY  
14 NIGHT, THEY COME IN WITH PRIDE, THEY COME IN AND TRY TO DO THE  
15 BEST THAT THEY COULD NIGHT IN AND NIGHT OUT. YES, THERE ARE  
16 SOME THINGS THAT WE COULD DO BETTER, AND WE WORK AT IT EVERY  
17 DAY THAT WE COME TO WORK. WE TRY TO DO WHAT WE CAN. AND WE DO  
18 IT WITH ALL OUR HEART. AND ON BEHALF OF THE SUPERVISORS, WE  
19 THE NIGHT CUSTODIANS WOULD JUST LIKE TO SAY WE THANK YOU GUYS  
20 FOR ALLOWING THIS PROGRAM TO GO FORWARD AND WE APPRECIATE IT  
21 VERY MUCH IF YOU'D TAKE INTO CONSIDERATION TO KEEP THE NIGHT  
22 PROGRAM GOING AND TO TRY TO MAKE US PERMANENT, THAT WE COULD  
23 PROVIDE A BETTER LIFE FOR OURSELVES AND OUR FAMILIES. THANK  
24 YOU. [APPLAUSE.]

25



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1    **SUP. KNABE, CHAIRMAN:** THANK YOU. THE ITEM IS BEFORE US.

2    SUPERVISOR RIDLEY-THOMAS?

3

4    **SUP. RIDLEY-THOMAS:** THANK YOU, MR. CHAIRMAN. MEMBERS OF THE  
5    BOARD.

6

7    **SPEAKER:** THERE WERE TWO OTHERS WHO HAD SIGNED UP.

8

9    **SUP. KNABE, CHAIRMAN:** NO ONE SIGNED UP. I ONLY HAD THREE  
10    MEMBERS SIGNED UP. SORRY. I WAS GOING BY WHAT WAS GIVEN TO ME.

11

12    **SPEAKER:** THEY SIGNED UP IN THE LOBBY WITH THE HELP FROM THE  
13    STAFF. ALL RIGHT.

14

15    **SUP. MOLINA:** [INAUDIBLE].

16

17    **ARTHUR MCCLAIN:** HI, GOOD AFTERNOON. THANK YOU FOR HEARING ME  
18    TODAY. MY NAME IS ARTHUR MCCLAIN. I RESIDE IN THE COUNTY OF  
19    L.A. AND LIVE IN ALTADENA. I'VE BEEN EMPLOYED WITH THE COUNTY  
20    FOR ALMOST TWO YEARS. UNDER THE PILOT PROGRAM, MY CO-WORKERS  
21    HAVE WORKED UNDER EXTREME CONDITIONS LIKE WORKING ON SUNDAYS  
22    WITH NO AIR. AT TIMES, WE ALL STRUGGLE BUT ARE VERY COMMITTED  
23    TO OUR WORK. I HAVE A FAMILY TO SUPPORT, BILLS TO PAY. AND THE  
24    COUNTY HAS GIVEN US THIS CHANCE WITH THE HEALTH INSURANCE WE  
25    NEEDED. THAT'S WHY WE'RE ALL HERE. HELP US CONTINUE WORKING



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1 HARD AS THE COUNTY EMPLOYEES. THANK YOU VERY MUCH FOR ALLOWING  
2 ME TO SPEAK. PLEASE KEEP THE NIGHT SHIFT AS COUNTY EMPLOYEES.

3

4 **SUP. KNABE, CHAIRMAN:** THANK YOU. [APPLAUSE.] ALL RIGHT, NEXT?

5

6 **SPEAKER (VIA INTERPRETER):** MY NAME IS TOMAS ALTAMIRANO. I HAVE  
7 WORKED TWO YEARS AND TWO MONTHS IN THE OFFICE OF THE BUILDING  
8 OF PUBLIC WORKS. WE HAVE WORKED, MY CO-WORKERS AND I, VERY  
9 HARD TO MAKE THIS PLAN AND PROGRAM A SUCCESS. AND WE WORK VERY  
10 HARD, OUR CO-WORKERS, JUST TO MAKE SURE THAT WE CAN CONTINUE  
11 DOING OUR JOB. WE HAVE WORKED FOR OVER TWO YEARS AND HOPE AND  
12 AWAIT THE NEWS OF BECOMING COUNTY WORKERS. TO BECOME PERMANENT  
13 COUNTY EMPLOYEES, MY CO-WORKERS AND MYSELF HAVE WORKED VERY  
14 HARD AND DILIGENTLY TO MAKE SURE THAT THE JOB WILL COME OUT OF  
15 THE BEST WAY POSSIBLE, EVEN THOUGH WE HAVE BEEN VERY SHORT OF  
16 PERSONNEL ALWAYS. BUT WE HAVE WORKED VERY HARD TOGETHER TO  
17 MAKE SURE THAT THE PROGRAM WILL WORK IN OUR FAVOR, TO BECOME  
18 COUNTY EMPLOYEES, PERMANENT. IT WOULD BE DISASTROUS FOR US NOT  
19 TO HAVE A JOB, BECAUSE FROM THAT WE DEPEND ON OUR DAILY LIVES.  
20 IN MY CASE I DEPEND ON MY WORK 100 PERCENT, AND FROM THAT ALSO  
21 MY WIFE, WHO IS DEPENDENT OF THE BENEFITS BECAUSE SHE IS BEING  
22 TREATED OF CANCER, THAT AT THIS TIME SHE IS FIGHTING. THANKS  
23 TO OUR JOBS, OUR LIVES ARE EASIER, WORKING WITH A LOT OF  
24 PRIDE. THANK YOU, MR. AND MRS. SUPERVISORS. PLEASE LET US



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1 CONTINUE DOING OUR WORK WITH MY CO-WORKERS AT NIGHT. THANK YOU  
2 VERY MUCH. [APPLAUSE.]

3

4 **C.E.O. FUJIOKA:** IF I CAN ADD ONE LAST COMMENT. I DID RECOMMEND  
5 THAT WE GO FORWARD WITH WHAT WE HAVE CHARACTERIZED AS A  
6 HYBRID. WHICH WOULD BE TO MAINTAIN THE DAY SHIFT WOULD BE  
7 MAINTAINED BY COUNTY STAFF AND NIGHT SHIFT WOULD BE HANDLED  
8 THROUGH A CONTRACT THAT I.S.D. WOULD MANAGE. THE ONE COMMITTAL  
9 WE DO HAVE, THOUGH, IS TO MINIMIZE THE IMPACT ON THE AFFECTED  
10 EMPLOYEES. WE'VE TALKED TO I.S.D. AND ALTHOUGH WE CAN'T MAKE  
11 ABSOLUTE COMMITMENTS, EVERYTHING REASONABLY POSSIBLE WILL BE  
12 MADE TO MOVE THESE INDIVIDUALS TO VACANT JOBS WE HAVE IN OTHER  
13 CUSTODIAL PROGRAMS IN THE COUNTY THAT ARE MANAGED BY NOT ONLY  
14 I.S.D. BUT ALSO THOSE THAT ARE FOUND IN OUR DEPARTMENT OF  
15 HEALTH SERVICES.

16

17 **SUP. KNABE, CHAIRMAN:** OKAY. SUPERVISOR RIDLEY-THOMAS?

18

19 **SUP. RIDLEY-THOMAS:** THANK YOU, MR. CHAIRMAN. IT OCCURS TO ME  
20 AS A RESULT OF HAVING HEARD A CONSIDERABLE AMOUNT OF THIS  
21 DISCUSSION BOTH LAST WEEK, CLOSED SESSION AND TODAY HERE,  
22 WHICH I THINK IS APPROPRIATE. THAT A LOT OF THE TESTIMONY DOES  
23 GO TO AN ACKNOWLEDGMENT OF AN EFFORT TO DO SOMETHING THAT  
24 WOULD BE USEFUL AND/OR HELPFUL TO THE CUSTODIAL WORKFORCE IN  
25 THE DEPARTMENT OF PUBLIC WORKS AND WHAT NEEDED TO BE DONE



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1    THEREIN. AND IT JUST DIDN'T WORK OUT WELL WELL. AND THE POINTS  
2    RAISED ABOUT THE DIFFERENT SHIFTS AND SOME OF THE DIFFICULTIES  
3    THAT ARE UNIQUE TO THE NIGHTTIME SHIFT OVER AGAINST THE  
4    EARLIER SHIFT, I THINK WE UNDERSTAND. WHAT DOESN'T BECOME AS  
5    CLEAR OR EASILY ACCEPTED IS THE ASPECTS RELATED TO  
6    SUPERVISION. AND WHY THAT WAS SO, FOR LACK OF A BETTER TERM,  
7    BROKEN. AND SOME OF THE CONCERN THAT WE ARTICULATE IS WORTH  
8    ARTICULATING HERE AGAIN, NAMELY WE DO NEED TO BE IN A POSITION  
9    OF COMPARING APPLES TO APPLES. IN OTHER WORDS, IF IN FACT WE  
10   ARE TO MAKE A SHIFT FROM ONE DEPARTMENT TO THE NEXT, PUBLIC  
11   WORKS TO I.S.D., THE RATIONALE FOR MOVING FROM A WORKFORCE  
12   INTACT TO A HYBRID SCENARIO POINTS UP A CERTAIN KIND OF  
13   DISSIMILARITY, WHICH I UNDERSTAND IS SIGNIFICANTLY INFORMED BY  
14   COST. THERE IS NO OTHER COMPELLING REASON THAT I CAN  
15   UNDERSTAND AND THE COST ASSOCIATED WITH THAT ARE JUST MORE IN  
16   I.S.D. THAN THEY ARE IN PUBLIC WORKS. WHICH IF I'M CORRECT AT  
17   THIS POINT, AM I NOT MR. FUJIOKA?

18

19   **C.E.O. FUJIOKA:** THERE IS A COST DIFFERENCE BETWEEN A PROGRAM  
20   THAT'S MANAGED BY D.W.P. VERSUS WHAT IS MANAGED BY I.S.D.  
21   THERE'S ALSO, GIVEN THE PAST EXPERIENCE FOR THE LAST, I  
22   THOUGHT IT WAS MORE, I APOLOGIZE FOR SAYING THREE YEARS, FOR  
23   THE PAST TWO YEARS, THERE IS ALSO A DIFFERENCE IN THE QUALITY  
24   OF WORK AS BEING PERFORMED. THE DAY SHIFT VERSUS THE EVENING



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1 SHIFT. THAT COULD BE DUE TO A HOST OF REASONS, INCLUDING WHAT  
2 WAS STATED EARLIER AS IT RELATES TO PROPER SUPERVISION.

3

4 **SUP. RIDLEY-THOMAS:** I THINK IT'S REASONABLY UNDERSTOOD, IF I'M  
5 TO ACCEPT THE RATIONALE AND ARGUMENT AND THE CONFESSION,  
6 QUOTE/UNQUOTE OF THE DEPARTMENTS THAT SAY WE DO SOME THINGS  
7 WELL. WE DON'T HAPPEN TO DO THIS PARTICULAR THING AS WELL AS  
8 PERHAPS THE OTHER DEPARTMENTS, THEREFORE PUBLIC WORKS PERHAPS  
9 HAS THE BETTER IDEA FOR ALL INVOLVED TO HAVE I.S.D. DO SO. I  
10 THINK THAT'S THE SUM AND SUBSTANCE OF MUCH OF WHAT HAS BEEN  
11 COMMUNICATED. AND THEREFORE THE SUGGESTION OF THAT WHICH IS  
12 BEING CALLED THE HYBRID MODEL OR SOLUTION HAS NO ENVIRONMENTAL  
13 IMPLICATIONS WHATSOEVER. WE'RE TALKING LABOR ISSUES HERE. AND  
14 SO I JUST HAVE SOME UNREADINESS AS TO HOW WE SHIFT FROM A  
15 WORKFORCE INTACT IN THE DEPARTMENT OF PUBLIC WORKS TO A  
16 DIFFERENT ARRANGEMENT IN INTERNAL SERVICES DIVISION. AND I  
17 ACKNOWLEDGE THAT THE COST IS A DRIVING CONSIDERATION. MR.  
18 FUJIOKA, SOME OF THE ISSUES IN TERMS OF THE LABOR MANAGEMENT  
19 QUESTIONS DON'T SEEM TO BE HUGE IN TERMS OF PROBLEMS. I DON'T  
20 KNOW IF I HEARD THAT IN TERMS OF PUBLIC WORKS AT ALL. WE KNOW  
21 THAT IT'S MOVING POTENTIALLY TO INTERNAL SERVICES DEPARTMENT.  
22 BUT I THINK THERE IS A CASE TO BE MADE FOR A COLLABORATIVE  
23 PURSUIT OF HOW SOME OF THE COSTS THAT ARE BEING RAISED AND WHY  
24 WE WOULD MOVE FROM ONE SCENARIO TO THE NEXT BEING ADDRESSED IN  
25 A WAY THAT IS HOPEFULLY TO THE BENEFIT OF ALL. AND I WOULD





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1 LIKE TO SUGGEST IN THE FORM OF A MOTION THAT THE APPROPRIATE  
2 TASKFORCE, LABOR MANAGEMENT ARRANGEMENT PURSUANT TO THE  
3 C.E.O.'S WORK WITH I.S.D. PUT SUCH A GROUP, A WORKING GROUP IN  
4 PLACE TO DEAL WITH SOME OF THOSE QUESTIONS. DEALING WITH COST  
5 REDUCTION ISSUES, INCREASING THE MATTER OF EFFICIENCY. AND TO  
6 DEAL WITH THE QUESTION OF WHAT IT MEANS TO HAVE IN-HOUSE  
7 CUSTODIAL SERVICES IN A SIGNIFICANT WAY. AND I'M PREPARED TO  
8 HEAR BACK FROM THE C.E.O. PURSUANT TO THE BOARD'S ADOPTION OF  
9 THIS MOTION AS IT IS DEEMED APPROPRIATE. EARLY 2010 WOULD BE  
10 SUFFICIENT. THEY'LL NEED TIME TO KIND OF STUDY THE PROCESS IS  
11 WHAT I'M ESSENTIALLY SAYING. SO THIS IS NOT A MATTER THAT HAS  
12 TO COME BACK IMMEDIATELY. BUT THIS IS A MATTER THAT'S UNDER  
13 REVIEW AS THE MATTER GOES FORTH. THIS IS ASSUMING THAT WE MAKE  
14 THE TRANSFER.

15  
16 **SUP. KNABE, CHAIRMAN:** (OFF MIC.) TO THE HYBRID?

17  
18 **SUP. RIDLEY-THOMAS:** YES.

19  
20 **SUP. KNABE, CHAIRMAN:** (OFF MIC.)THE MOTION DOESN'T READ THAT  
21 WAY.

22  
23 **SUP. MOLINA:** I KNOW IT DOESN'T CAN I HAVE A QUESTION ON THE  
24 HYBRID?



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1    **SUP. KNABE, CHAIRMAN:** SURE.

2

3    **SUP. MOLINA:** THE HYBRID ON OPTION THREE IS THAT I.S.D.  
4    EMPLOYEES ARE GOING TO CLEAN THE PUBLIC WORKS BUILDING. DURING  
5    THE DAY.

6

7    **C.E.O. FUJIOKA:** YES.

8

9    **SUP. MOLINA:** AND IN THE EVENING UNDER YOUR SCENARIO, YOU'RE  
10   GOING TO CONTRACT OUT THE CLEANING SERVICES FOR NIGHT?

11

12   **C.E.O. FUJIOKA:** YES. I.S.D. CURRENTLY HAS--

13

14   **SUP. MOLINA:** I UNDERSTAND, YOU'RE GOING TO CONTRACT OUT. SO  
15   YOU'RE SAYING-- AND YOU ADDED, ALTHOUGH RIGHT NOW IT IS NOT IN  
16   THE REPORT ANYWHERE, THAT ALL THE EMPLOYEES THAT ARE PRESENTLY  
17   WORKING THERE, HOW MANY ARE THERE AT NIGHT?

18

19   **BARBARA KNIGHT:** GOOD MORNING MY NAME IS BARBARA KNIGHT AND I'M  
20   H.R. MANAGER FOR DEPARTMENT OF PUBLIC WORKS. RIGHT NOW WE HAVE  
21   APPROXIMATELY 27 CUSTODIANS AND WORKING SUPERVISORS EMPLOYED.  
22   AND I THINK THE NIGHT CREW IS APPROXIMATELY 19?

23

24   **SUP. MOLINA:** 19 PEOPLE?

25



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1    **BARBARA KNIGHT:** I'M SORRY. 23 ON THE NIGHT CREW.

2

3    **SUP. MOLINA:** 23 PEOPLE.

4

5    **BARBARA KNIGHT:** 23 POSITIONS.

6

7    **SUP. MOLINA:** HOW MANY ON THE NIGHT?

8

9    **BARBARA KNIGHT:** 17 ON THE NIGHT SHIFT.

10

11    **C.E.O. FUJIOKA:** THEY'RE SAYING 23 POSITIONS. OUT OF 23, 17  
12    APPEARS WOULD BE FILLED. WHEN I MENTION THAT WE WOULD MAKE  
13    EVERY REASONABLE EFFORT. I'M NOT SAYING THAT WE WOULD  
14    ABSOLUTELY GUARANTEE JOBS, BECAUSE WE'D ALSO HAVE TO LOOK AND  
15    SEE IF BASED ON CURRENT PERFORMANCE ANYONE HAS ANY SIGNIFICANT  
16    DISCIPLINARY ISSUES. THAT WOULD COME INTO PLAY. OTHERWISE WE'D  
17    MAKE EVERY REASONABLE EFFORT TO MOVE THESE INDIVIDUALS TO  
18    VACANT POSITIONS NOT ONLY IN I.S.D. BUT OTHER CUSTODIAL  
19    PROGRAMS THAT WE HAVE IN THE COUNTY. BECAUSE WE HAVE SOME BY  
20    OUR DEPARTMENT OF HEALTH SERVICES IN ADDITION TO I.S.D.

21

22    **SUP. MOLINA:** BUT YOU WOULD MOVE THEM TO FULL-TIME OPEN  
23    CUSTODIAL POSITIONS THAT WOULD GET BENEFITS.

24

25    **C.E.O. FUJIOKA:** YES.



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1

2 **SUP. MOLINA:** COULD I ASK A COUPLE QUESTIONS? I KNOW YOU  
3 WEREN'T THERE FOR THE ENTIRE STUDY. AND AS YOU READ THROUGH  
4 THIS, WOULD YOU CLEARLY SAY THAT THERE WERE SOME MANAGEMENT  
5 ISSUES?

6

7 **GAIL FARBER:** I THINK IT'S CORRECT TO SAY IT BEING FRAMED THAT  
8 WE CAN'T DO IT I THINK IS A MISNOMER. I THINK WE CAN DO IT.  
9 AND I THINK AS SUPERVISOR RIDLEY-THOMAS SAID, IS THERE A  
10 BETTER WAY? I THINK IN LOOKING AT ALL THE DATA OVER THE PILOT  
11 PROGRAM, THE NUMBERS ARE WHAT THEY ARE. I THINK THERE IS A  
12 BETTER WAY.

13

14 **SUP. MOLINA:** LET ME JUST CLARIFY BECAUSE I DON'T THINK WE'RE  
15 GETTING THE FULL UNDERSTANDING HERE. WHEN THIS STARTED OUT AS  
16 A PILOT PROGRAM, THE PILOT GOALS WERE TO SEE IF IN FACT THE  
17 COUNTY COULD UNDERTAKE THIS RESPONSIBILITY AND THAT IT WOULD  
18 WORK TOGETHER TO MAKE SURE THAT WE WERE CREATING A PILOT TO  
19 TEST OUT OUR ABILITY TO HAVE THESE INDIVIDUALS AS COUNTY  
20 EMPLOYEES THAT WOULD ENJOY ALL THE FRINGE BENEFITS THAT ALL  
21 COUNTY EMPLOYEES HAVE AND THAT MOST EMPLOYERS HAVE. SO UNDER  
22 YOUR EVALUATION OR THE MANAGEMENT REPORT THAT WAS WRITTEN, THE  
23 PROBLEM SEEMS TO HAVE CONTINUED TO BE A MANAGEMENT ISSUE:  
24 HIRING, SUPERVISION, MANAGEMENT OVERALL OF THE CONTRACT. WOULD  
25 YOU NOT AGREE? IN READING YOUR OWN REPORT?



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1

2 **GAIL FARBER:** YEAH, I WOULD AGREE THERE WERE SUPERVISORY  
3 CHALLENGES.

4

5 **SUP. MOLINA:** SO THEN I THINK IT'S IMPORTANT TO CLARIFY WHEN  
6 YOU DO A PILOT AS TO WHAT THE END GOAL IS. AND I DON'T THINK  
7 WE HAVE A COMPLETE PILOT HERE. BECAUSE THE END GOAL DOESN'T  
8 ACKNOWLEDGE ALL OF THE PROBLEMS THAT OCCURRED. I MEAN IT'S  
9 VERY EASY TO CREATE-- HOW TO STYMIE A PILOT BY NOT DOING  
10 CERTAIN THINGS. I MEAN, IF YOU HAVE A RECRUITMENT PROBLEM--  
11 [APPLAUSE.] --IF YOU HAVE A RECRUITMENT PROBLEM, IT'S NOT THE  
12 EMPLOYEES WHO GO OUT LOOKING FOR OTHER JANITORS. IT'S USUALLY  
13 MANAGEMENT. IF YOU HAVE A SUPERVISION PROBLEM, IT'S NOT THE  
14 EMPLOYEES WHO HAVE A RESPONSIBILITY OR THE UNION TO GO AROUND  
15 AND IMPLEMENT THAT KIND OF SUPERVISION. SO I'M TRYING TO  
16 UNDERSTAND WHAT WITHIN THIS PILOT, WHAT DID NOT SUCCEED  
17 BECAUSE OF THE LACK OF SUPERVISION, THE LACK OF MANAGEMENT  
18 RESPONSIBILITY FROM PUBLIC WORKS. AND I WOULD SAY A GOOD DEAL  
19 OF IT. BECAUSE CLEARLY THE INDIVIDUALS THAT WERE WORKING  
20 DURING THE DAY WHO DID HAVE SUPERVISION DIDN'T HAVE A PROBLEM,  
21 FOR THE MOST PART. I MEAN THERE WERE SOME ISSUES, AND I'M NOT  
22 SO SURE IT'S CLEAR WHICH AS TO THE CLEANLINESS OF THE BUILDING  
23 BUT IT DOESN'T ATTRIBUTE IT TO ONE OVER THE OTHER BECAUSE I  
24 CAN'T TELL FROM THE REPORT. BUT I THINK THAT WE HAVE TO BE  
25 CAUTIOUS. IF WE ATTEMPTED TO PILOT SOMETHING, I THINK WE HAVE



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1 TO UNDERSTAND THAT WE DIDN'T DO IT HERE. AND SO TO SAY IT  
2 DIDN'T WORK AND TO SAY IT'S NOT COST-EFFECTIVE, WE ALWAYS KNOW  
3 THAT IF YOU CONTRACT OUT THOSE SERVICES, IT IS ALWAYS GOING TO  
4 BE CHEAPER, FOR THE MOST PART. BECAUSE THEY, FOR WHATEVER  
5 REASON, HAVE ALL KINDS OF WAYS THAT THEY DON'T HAVE TO ADHERE  
6 TO SOME BASIC EITHER FRINGE BENEFITS OF A TYPE BUT ALSO THE  
7 ISSUES OF HOW LONG A PERSON STAYS ON THE JOB, THEIR  
8 RESPONSIBILITY, THEIR SUPERVISION, AND SO ON. BUT I'M  
9 TROUBLED, ONE OF THE CONCLUSIONS, AT LEAST IN CLOSED SESSION,  
10 IS PEOPLE DIDN'T WANT TO WORK AT NIGHTS. I NEED TO LET YOU  
11 KNOW THAT I AM THE BENEFICIARY OF A PARENT WHO WAS A CUSTODIAN  
12 WHO WORKED NIGHTS AND LUCKILY WORKED FOR A SCHOOL DISTRICT  
13 THAT PROVIDED FRINGE BENEFITS, SO WE ALL HAD HEALTHCARE AND HE  
14 HAD VACATION DAYS AND TODAY ENJOYS RETIREMENT FROM THAT  
15 OPPORTUNITY. HAD HE WORKED AS A CUSTODIAN FOR A CONTRACTOR, I  
16 DON'T KNOW THAT MY FATHER WOULD HAVE HAD THOSE BENEFITS, AND  
17 IT WENT A LONG WAY TO HELP MY FAMILY. AND WHEN PEOPLE SAY THAT  
18 THERE ARE NOT PEOPLE WHO DO NOT WANT TO WORK GRAVEYARD, AS ONE  
19 OF THE CONCLUSIONS WAS MADE IN THIS REPORT, I'LL SHARE WITH  
20 YOU THAT I HAVE THREE SIBLINGS THAT WORK GRAVEYARD AND ENJOY  
21 THE WORK. IT GIVES THEM AN OPPORTUNITY TO SPEND MORE TIME  
22 DURING THE DAY WITH THEIR KIDS. THEY'RE TAKING THEIR KIDS TO  
23 SCHOOL OR OTHER KINDS OF ISSUES. GRANTED, I'M NOT ANYONE WHO  
24 WOULD WANT TO WORK GRAVEYARD. THAT DOESN'T SUIT ME. BUT IT  
25 DOES SUIT CERTAIN FAMILIES. SO THE STUDY AND THIS PILOT WAS



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1 NOT WELL DONE. AND THERE'S NOTHING WRONG WITH SAYING OKAY,  
2 PUBLIC WORKS CAN'T DO IT. BUT I DON'T THINK THE RESPONSE AND  
3 THE RESPONSIBILITY OF SAYING IT DIDN'T WORK, SO LET'S ABANDON  
4 IT, IS SUFFICIENT. AND I HAVE HAD CONCERNS WITH THIS FROM THE  
5 VERY BEGINNING. AND SO I'M NOT READY AT THIS POINT IN TIME,  
6 AND THAT'S WHY I NEED TO GET THE CLARIFICATION THAT I WANT TO  
7 UNDERSTAND HERE. I THINK THAT WHAT WE NEED TO DO IS GO BACK  
8 AND A.S.K. I.S.D., WHO MAY HAVE MORE EXPERIENCED MANAGEMENT  
9 AND HAS HAD THESE KIND OF THINGS TO CARRY OUT THE PILOT AGAIN.  
10 AND CREATE THE OPPORTUNITY AND LET'S EVALUATE COMPLETELY. NOW,  
11 AS FAR AS COST-EFFECTIVENESS, I THINK THAT IS ALWAYS GOING TO  
12 BE AN ISSUE WITH CONTRACTORS. IT IS GOING TO BE CHEAPER. BUT  
13 WE HAVE AN ISSUE TODAY WHERE YOU HAVE A CONTRACTOR WHO WENT  
14 BANKRUPT ON A LOT OF EMPLOYEES. AND THEY STILL HAVEN'T  
15 COLLECTED THEIR WAGES. AND WE AS A COUNTY STILL HAVE NOT TAKEN  
16 OWNERSHIP UNDER THAT BANKRUPTCY. AND AT THE END OF THAT DAY,  
17 WE PAID THAT EMPLOYER, THAT CONTRACT OR, THOSE WAGES, AND HE  
18 DID NOT PAY HIS EMPLOYEES. [APPLAUSE.] SO THESE ARE THE KINDS  
19 OF ISSUES THAT AS AN EMPLOYER WE SHOULD BE CONCERNED ABOUT, NO  
20 DOUBT. BUT AT THE SAME TIME, I THINK THERE IS AN OPPORTUNITY  
21 THAT WE SHOULD GIVE THIS PILOT A CHANCE TO SEE IF IN FACT IT  
22 CAN WORK. AND I DO BELIEVE THAT AS I READ THE REPORT, I SAW  
23 VARIOUS MANAGEMENT ISSUES THAT HADN'T BEEN PRESENTED HERE SO  
24 FAR. AND I DON'T KNOW THAT THE C.E.O., IN HIS RECOMMENDATION,  
25 READ THE REPORT AND LOOKED AT THOSE ISSUES OR ASKED PUBLIC





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1 WORKS TO GO BACK AND SAY WHAT'S WRONG IN H.R.? WHY CAN'T YOU  
2 HIRE PEOPLE? WHAT'S TAKING SO LONG? HOW CAN YOU HIRE PEOPLE  
3 WITHOUT THE PROPER DOCUMENTATION? HOW CAN YOU NOT FIND PEOPLE?  
4 ALL OF THESE ISSUES I THINK REQUIRE SOME KIND OF A RESPONSE  
5 OTHER THAN THE FACT THAT IT DIDN'T WORK. SO THE QUESTION THAT  
6 I HAVE UNDER SUPERVISOR RIDLEY-THOMAS'S MOTION IS WHETHER IN  
7 FACT IN THIS YOU ARE ASKING TO GO BACK AND ASK I.S.D. TO DO IT  
8 OR ARE YOU SAYING TO, WHEN THEY GO BACK UNDER THIS OPTION 3,  
9 THAT THEY DEVELOP A LABOR MANAGEMENT INITIATIVE AT REDUCING  
10 COSTS AND SO ON FOR NEW THINGS, BUT YOU WOULD GO AHEAD AND  
11 APPROVE OPTION 3? THAT'S WHY I DON'T THINK WE SHOULD APPROVE  
12 OPTION 3. I LIKE TRANSFERRING EVERYTHING OVER TO I.S.D. AND  
13 LET THEM DO IT. AND THEN PUT IN THE PILOT EXPECTATIONS AND  
14 CREATE THE LABOR MANAGEMENT ISSUE BECAUSE THERE ARE SOME  
15 ISSUES. FOR EXAMPLE, IT'S MY UNDERSTANDING THAT, FOR EXAMPLE,  
16 IF VACANCIES OCCUR OR THAT PEOPLE DON'T SHOW UP FOR WORK OR  
17 DISAPPEAR FOR SOME REASON, THAT IN ORDER TO GET THE JOB DONE,  
18 A CONTRACTOR CAN TAKE SOMEONE FROM THE FIRST FLOOR AND MOVE  
19 THEM UP TO THE THIRD FLOOR TO DO THE WORK. AND UNDER THE UNION  
20 ASPECT, THAT IS NOT PERMITTED. IS THAT CORRECT?

21

22 **C.E.O. FUJIOKA:** THAT'S MY UNDERSTANDING. AND IF I CAN OFFER A  
23 COUPLE OF THINGS. YOU'RE ABSOLUTELY RIGHT WHEN IT COMES TO  
24 SOME OF THE MANAGEMENT ISSUES. IN ADDITION TO SUPERVISION,  
25 THOUGH, THERE'S ALSO THAT ECONOMY OF SCALE WHEN TWO SEPARATE



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1 DEPARTMENTS ARE RUNNING AN EXAMINATION AND TO A LARGE EXTENT  
2 EXAMINING THE SAME INDIVIDUALS. WHEN YOU HAVE A SINGLE  
3 STRUCTURE SET UP, SUCH AS WHAT'S FOUND IN I.S.D. TO DO THIS  
4 WHO HAS SIGNIFICANT EXPERIENCE HANDLING A SERVICE OF THIS TYPE  
5 VERSUS A DEPARTMENT LIKE PUBLIC WORKS, WE WILL FIND SOME  
6 EFFICIENCIES THERE. WE'LL FIND SOME IMPROVEMENTS THERE. BUT  
7 I'M NOT GOING TO DISAGREE WITH ANYTHING YOU SAID BECAUSE  
8 YOU'RE RIGHT ON POINT WITH A LOT OF THESE THINGS. BUT ONE  
9 THING I WOULD LIKE TO EMPHASIZE IS THAT ALTHOUGH MANAGEMENT  
10 HAS THAT SIGNIFICANT RESPONSIBILITY, THE PRINCIPAL ONUS SHOULD  
11 ALSO BE ON THE EMPLOYEE. BECAUSE AS MANAGEMENT HAS THE  
12 RESPONSIBILITY TO PROVIDE THAT OVERSIGHT AND SUPERVISION, WHEN  
13 THE DAY IS OVER, IT'S THE EMPLOYEE DOING THE JOB. AND WE'VE  
14 HAD PROBLEMS IN A LOT OF OUR BUILDINGS. AND, YES, SUPERVISION  
15 CAN IMPROVE IT. I PUT MYSELF THROUGH COLLEGE FOR FOUR YEARS  
16 WORKING AS A CUSTODIAN OVERNIGHT. I HAD NO SUPERVISION AND I  
17 WAS PART OF A FAIRLY LARGE ORGANIZATION. SOMEONE DIDN'T HAVE  
18 TO COME AND TELL ME HOW TO DO THE JOB BECAUSE IT'S NOT OVERLY  
19 COMPLEX. BUT I WORKED A FIVE-HOUR SHIFT AT NIGHT. AND MY JOB  
20 WAS DONE. SO IT'S A SHARED RESPONSIBILITY. AND SO AS WE GO  
21 FORWARD, WE MAKE A DECISION. I HOPE THAT MESSAGE GOES OUT TO  
22 THESE INDIVIDUALS OUT HERE THAT THEY SHARE A HUGE PART OF THIS  
23 RESPONSIBILITY TO MAKE IT WORK.

24



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1    **SUP. MOLINA:** AND I WOULD AGREE WITH YOU. I WOULD AGREE WITH  
2    YOU. I KNOW THAT MY FATHER HAD NO SUPERVISION, EITHER, AND HE  
3    WAS A NIGHT CUSTODIAN WITH HIMSELF AND A TRAINEE AT A SCHOOL  
4    ALL NIGHT LONG. AND IT WAS HIS JOB TO CLEAN EVERY SINGLE ROOM  
5    WITH HIS ASSISTANT, AND THERE WAS NO SUPERVISION, SO THERE IS  
6    NO DOUBT THAT IT IS THE QUALITY OF THE PEOPLE WHO WORK THERE,  
7    AS WELL. AND THAT IS ONLY AS GOOD AS THE EVALUATIONS THAT ARE  
8    DONE IN LETTING PEOPLE KNOW WHAT THEY HAVE TO CARRY OUT. I  
9    THINK AGAIN ALL OF THIS COMES FROM VARIOUS MANAGEMENT ISSUES.  
10    BUT I WOULD HAVE TO SAY THAT UNDER THIS PILOT, THAT YOU CANNOT  
11    ABANDON IT OR SAY THIS WAS DONE, SO NOW HOW DO WE MOVE  
12    FORWARD? I WOULD SAY THAT IT WAS INCOMPLETE IN THAT REGARD. SO  
13    I GUESS WHAT I'M SAYING IS I WOULD AGREE THAT WE CAN MOVE IT  
14    OVER TO I.S.D. AND WE COULD CONTINUE THE PILOT AND THEN LOOK  
15    AT THE LABOR MANAGEMENT COMMITTEE IN ORDER TO FACILITATE SOME  
16    OF THESE ISSUES. I THINK IT'S LEGITIMATE TO SAY IF IN FACT YOU  
17    HAVE EMPLOYEES THAT ARE NOT SHOWING UP FOR WORK AND IT'S  
18    CREATING-- THAT'S WHAT HAPPENED WITH MY DAD WHEN HIS TRAINEE  
19    OR HIS ASSISTANT DIDN'T SHOW UP, THAT MEANT MORE WORK FOR HIM  
20    BECAUSE AT THE END OF THE DAY, EVERY ROOM HAD TO BE CLEANED.  
21    SO HOW DO YOU DEAL WITH THOSE ISSUES? CAN YOU TRANSFER SOMEONE  
22    FROM ONE FLOOR TO ANOTHER? I DON'T KNOW ALL THE UNION RULES.  
23    BUT I THINK THAT IN ORDER TO MAKE IT WORK, THERE MIGHT HAVE TO  
24    BE SOME FLEXIBILITY IN THAT REGARD. WE ARE IN FACT AN EMPLOYER  
25    WHO ARE LOOKING AT WAYS THAT WE CAN BRING DOWN COSTS IN ORDER



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1 TO MAKE SURE WE'RE PROVIDING SERVICES. BUT I HOPE THAT WE'RE  
2 NOT AN EMPLOYER WHO WE'RE SAYING, LET'S NOT PROVIDE THOSE  
3 FRINGE BENEFITS BECAUSE JANITORS, AFTER ALL, COME A DIME A  
4 DOZEN AND THEY DON'T NEED THAT. WE CAN CONTRACT OUT FOR IT.  
5 BECAUSE I JUST DON'T WANT TO BE IN THAT SITUATION. SO I'M NOT  
6 READY TO SAY THAT THIS IS A-- THAT THIS PILOT DIDN'T WORK, SO  
7 LET'S MOVE FORWARD AND LET'S DO SOMETHING ELSE. I'D RATHER  
8 THAT WE RESTRUCTURE IT IN A DEPARTMENT THAT CAN HANDLE IT IF  
9 IN FACT THERE WERE MANAGEMENT ISSUES WITHIN PUBLIC WORKS AND  
10 FIND A WAY TO MAKE IT WORK WITH THE MOTION THAT SUPERVISOR  
11 RIDLEY-THOMAS HAS PUT TOGETHER AS FAR AS CREATING A LABOR  
12 MANAGEMENT INITIATIVE AIMED AT REDUCING COSTS, INCREASING  
13 EFFICIENCY AND PUT THOSE THINGS ON THE TABLE. AND IF THAT'S  
14 AWKWARD AND THE UNION CAN'T AGREE TO IT AND IT'S MORE  
15 IMPORTANT FOR THE UNION TO DO IT THAT WAY BUT STILL DOESN'T  
16 MEET OUR STANDARDS OF CLEANLINESS AND EFFICIENCIES AND COST-  
17 EFFECTIVENESS, THEN I THINK THEY CAN DEAL WITH THAT BUT THEN  
18 IT MAKES IT A FAIR GAME. [APPLAUSE.]

19

20 **SUP. RIDLEY-THOMAS:** MR. CHAIRMAN, I THINK YOU'LL RECALL-- AND  
21 I APPRECIATE SUPERVISOR MOLINA'S AMPLIFICATION OF THE POINT  
22 THAT I MADE EARLIER; THAT IS, THE DISSIMILARITY BETWEEN WHAT  
23 IS BEING SUGGESTED IN BOTH DEPARTMENTS, DEPARTMENT OF PUBLIC  
24 WORKS OVER AGAINST I.S.D., NAMELY, THAT IN ONE INSTANCE THE  
25 WORKFORCE WAS INTACT. THE PROPOSAL NOW IS TO MOVE IT FORWARD,



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1 AFTER HAVING NOT EXPERIENCED THE BEST SET OF CIRCUMSTANCES  
2 FROM THE PERSPECTIVE OF PERFORMANCE, SUPERVISION AND WHATEVER  
3 OTHER FACTORS MAY APPROPRIATELY APPLY. I THINK THE POINT THAT  
4 I WAS ATTEMPTING TO CLARIFY AT THE TIME AND I'LL SAY IT AGAIN  
5 IS THIS IS NOT APPLES TO APPLES. MISS MOLINA PUTS IT IN  
6 DIFFERENT LANGUAGE. NAMELY, THAT THE PILOT IS NOT BEING  
7 CONTINUED AS A PILOT. IT IS ESSENTIALLY BEING CHANGED PURSUANT  
8 TO EXPERIENCES THAT WERE NOT PARTICULARLY GOOD, YOU MIGHT SAY.  
9 AND THEREFORE THERE'S AN EFFORT TO CHANGE IT, AND THE COSTS  
10 ARE NOT SIGNIFICANT AS FAR AS THE RATIONALE FOR WHY THE CHANGE  
11 IS BEING MADE. I WOULD MAINTAIN THAT THERE IS A CASE TO BE  
12 MADE FOR THE ARGUMENT SUSTAINED BY SUPERVISOR MOLINA. I HAVE  
13 NO DIFFICULTY WITH THAT. IF SHE WISHES TO THEN MOVE THE MOTION  
14 IN TERMS OF AMENDING THAT WHICH I PUT FORWARD AND BRING IT TO  
15 I.S.D. INTACT, I'M PREPARED TO SUPPORT. SHOULD THAT NOT BE  
16 SUCCESSFUL, I THINK YOU STILL HAVE TO HAVE A WORKING GROUP  
17 INITIATED BY THE C.E.O. AND I.S.D. TO GET TO SOME OF THESE  
18 MORE FUNDAMENTAL ISSUES THAT CONTRIBUTED TO WORKFORCE LACK OF  
19 PRODUCTIVITY, THE COST AND THE LIKE. AND SO WITH THAT, MR.  
20 CHAIR, I'LL CONCLUDE MY REMARKS PREPARED TO ACCEPT THE  
21 FRIENDLY AMENDMENT FROM THE SUPERVISOR SHOULD WE BE SO  
22 INCLINED AND I'M PREPARED TO GO FROM THAT POINT FORWARD.  
23  
24 **SUP. KNABE, CHAIRMAN:** I THINK THE ITEM BEFORE US IS THE  
25 RECOMMENDATION FOR THE HYBRID. THE SUBSTITUTE MOTION-- YOUR



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1 MOTION DOESN'T INDICATE-- I MEAN, WHAT'S BEFORE US I THINK IS  
2 A HYBRID. YOU'RE RECOMMENDING THE HYBRID PLUS THIS WORKING  
3 GROUP TO BE PUT TOGETHER, IS THAT CORRECT?

4

5 **SUP. RIDLEY-THOMAS:** WHICH SUPERVISOR MOLINA WISHES TO AMEND IN  
6 TERMS OF BRINGING TO I.S.D. INTACT. YES. THAT'S HER AMENDING  
7 MOTION.

8

9 **SUP. KNABE, CHAIRMAN:** WE CAN'T WALK AWAY FROM THE COST  
10 SAVINGS. AND HERE'S AN OPPORTUNITY-- TWO THINGS ARE HAPPENING.  
11 ONE IS TO CONTINUE THE DAYTIME OPERATION AND TO CONTRACT OUT  
12 NIGHT. AND MAKE SURE THESE EMPLOYEES GET POSITIONS WITHIN THE  
13 COUNTY THROUGH I.S.D. AND OTHER FULL-TIME BENEFIT POSITIONS. I  
14 UNDERSTAND THAT WE'RE CONCERNED ABOUT THE CONTRACTOR AND THE  
15 POTENTIAL CONTRACTOR. MY WIFE'S FATHER WAS IN THE JANITORIAL  
16 BUSINESS FOR OVER 40 YEARS, AND PROVIDED BENEFITS. HAD  
17 NUMEROUS EMPLOYEES WORKING FOR HIM FOR OVER 20 YEARS. SO I  
18 DON'T THINK IT'S FAIR TO DISRESPECT ALL CONTRACTORS. I MEAN  
19 THERE ARE SOME GOOD ONES, THERE ARE SOME BAD ONES OUT THERE.  
20 AND PROVIDING ADEQUATE LIVING FOR MY WIFE AND HER FAMILY AS  
21 WELL, TOO, IN THE JANITORIAL BUSINESS. SO I SUPPORT THE  
22 RECOMMENDATION OF THE HYBRID. I DO SUPPORT THE WORKING GROUP,  
23 THE LABOR MANAGEMENT INITIATIVE BECAUSE I THINK THAT'S  
24 IMPORTANT. IT HAS BEEN IN THE PAST, I CAN REMEMBER A COUPLE OF  
25 SITUATIONS IN DEALING WITH A LABOR MANAGEMENT GROUP WHERE THE





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1 UNION WAS ALLOWED TO BID. THEY WERE ALLOWED TO BID JUST LIKE  
2 UP AGAINST CONTRACTORS AND THE UNION CAME IN AT A LOWER COST  
3 THAN THE CONTRACTOR. AND THERE WAS THAT OPPORTUNITY. IT  
4 HAPPENED RIGHT HERE IN THE COUNTY OF L.A. IF YOU REMEMBER.  
5 IT'S BEEN ABOUT 10, 15 YEARS AGO. BUT THOSE ARE THOSE KINDS OF  
6 OPPORTUNITIES OUT THERE WHERE JUST BECAUSE YOU HAVE -- YOU'RE  
7 ASKING FOR CONTRACT KINDS OF SITUATIONS, YOU PUT THE UNION IN  
8 POSITION, AS WELL, TOO, BECAUSE THEY ALWAYS WANT TO WORK WITH  
9 US AND THEY DO A GOOD JOB OF THAT. BUT THEY SHOULDN'T BE  
10 EXEMPTED FROM BEING ABLE TO COMPETE, AS WELL, TOO. SO I WOULD  
11 SUPPORT THE HYBRID DURING THE DAY CONTRACTING OUT AT NIGHT AND  
12 PUTTING TOGETHER THIS LABOR MANAGEMENT INITIATIVE WITH A  
13 REPORT BACK IN MARCH OF 2010 BECAUSE IT MAY VERY WELL BE THAT  
14 THAT SITUATION DOESN'T WORK OUT AND WE WILL HAVE TO RE-VISIT  
15 IT.

16

17 **SUP. ANTONOVICH:** SECOND.

18

19 **SUP. RIDLEY-THOMAS:** SO, MR. CHAIRMAN, LET ME SEE IF I  
20 UNDERSTAND HOW WE PROCEED FROM A PARLIAMENTARY POINT OF VIEW.  
21 I'VE ACCEPTED THE AMENDMENT FROM SUPERVISOR MOLINA. WOULD IT  
22 NOT THEN BE APPROPRIATE TO DISPOSE OF THAT, SHOULD IT PASS?

23

24 **SUP. KNABE, CHAIRMAN:** IT'S AN AMENDMENT. IT'S NOT A MOTION.  
25 YOUR MOTION.





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1

2 **SUP. RIDLEY-THOMAS:** RIGHT. BUT I'VE ACCEPTED HER AMENDMENT. SO  
3 THAT BECOMES THE SUBSTITUTE MOTION. THEN WE DISPOSE OF THAT  
4 AND PROCEED ACCORDINGLY?

5

6 **SUP. MOLINA:** THAT'S CORRECT.

7

8 **SUP. KNABE, CHAIRMAN:** WELL YOURS IS AN AMENDMENT NOT A  
9 SUBSTITUTE MOTION.

10

11 **SUP. MOLINA:** BUT I'M AMENDING HIS MOTION.

12

13 **SUP. RIDLEY-THOMAS:** AMENDING MINE.

14

15 **SUP. KNABE, CHAIR:** SUPERVISOR MOLINA'S AMENDMENT TO SUPERVISOR  
16 THOMAS'S MOTION, RIDLEY-THOMAS'S MOTION IS TO BRING THE WHOLE  
17 PIECE IN-HOUSE TO I.S.D., IS THAT CORRECT?

18

19 **SUP. MOLINA:** NO. IT WOULD BE-- LET'S BE CLEAR. IT WOULD BE TO  
20 TRANSFER THE RESPONSIBILITIES OF THE THIS PILOT PROGRAM OVER  
21 TO I.S.D.

22

23 **SUP. KNABE, CHAIRMAN:** BUT KEEP IT ALL IN-HOUSE?

24



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1   **SUP. MOLINA:** BECAUSE THAT'S WHAT THE PILOT WAS ABOUT. THE  
2   PILOT WAS ABOUT-- YES, IT WOULD TRANSFER IT OVER TO CARRY OUT  
3   THE PILOT. I DON'T KNOW IF IT'S A ONE-YEAR TIMEFRAME WOULD BE  
4   A GOOD TIME TO DO THE EVALUATION. BUT I THINK THAT THIS SHOULD  
5   HAVE AN OPPORTUNITY TO SUCCEED. AND IF IT DOESN'T SUCCEED, I  
6   HOPE IT WILL COME BACK, FOR WHATEVER REASON IF THEY CAN'T  
7   REALLY RECRUIT PEOPLE, THEY REALLY CAN'T MANAGE PEOPLE, THEY  
8   REALLY CAN'T CLEAN A BUILDING, THEN THOSE ARE ISSUES. AGAIN,  
9   THE COSTS ARE ALWAYS GOING TO BE CHEAPER TO CONTRACT OUT.  
10  THAT'S KNOWN.

11

12  **SUP. KNABE, CHAIRMAN:** NOT NECESSARILY. MY FATHER-IN-LAW OWNED  
13  A JANITORIAL SERVICE. NOT NECESSARILY. THE AMENDMENT IS TO  
14  TRANSFER THE WHOLE RESPONSIBILITY TO I.S.D., TO KEEP THE PILOT  
15  PROGRAM AS IS BUT TRANSFER THE RESPONSIBILITY OF THE OPERATION  
16  TO I.S.D.

17

18  **SUP. MOLINA:** TO COMPLETE THE PILOT. AND HOPEFULLY COME BACK.  
19  AND WITHIN IT, DEVELOP, AS SUPERVISOR RIDLEY-THOMAS HAS  
20  MENTIONED, TO CREATE A LABOR MANAGEMENT COMMITTEE TO FIND  
21  THOSE OPPORTUNITIES FOR EFFICIENCIES, COST SAVINGS AND  
22  CERTAINLY THOSE KINDS OF ISSUES.

23

24  **SUP. KNABE, CHAIRMAN:** OKAY. THE AMENDMENT IS BEFORE US. ROLL  
25  CALL, PLEASE.



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1

2 **CLERK SACHI HAMAI:** SUPERVISOR MOLINA?

3

4 **SUP. MOLINA:** AYE.

5

6 **CLERK SACHI HAMAI:** SUPERVISOR RIDLEY-THOMAS?

7

8 **SUP. RIDLEY-THOMAS:** AYE.

9

10 **CLERK SACHI HAMAI:** SUPERVISOR YAROSLAVSKY?

11

12 **SUP. YAROSLAVSKY:** NO.

13

14 **CLERK SACHI HAMAI:** SUPERVISOR ANTONOVICH?

15

16 **SUP. ANTONOVICH:** NO.

17

18 **CLERK SACHI HAMAI:** SUPERVISOR KNABE.

19

20 **SUP. KNABE, CHAIRMAN:** NO.

21

22 **CLERK SACHI HAMAI:** MOTION FAILS. SO NOW WE HAVE THE

23 RECOMMENDATION FOR THE HYBRID WHICH KEEPS INTERNAL OPERATIONS-

24 - THE ONLY PIECE OF THIS THAT'S MISSING. NOW. WE HAVE THE

25 HYBRID WHICH KEEPS THE DAYTIME SERVICE IN-HOUSE WITH THE



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1 UNION, NIGHTTIME CONTRACTING OUT. AND THEN THE LABOR  
2 MANAGEMENT GROUP TOGETHER TO COME BACK. WAIT A MINUTE. SO MY  
3 QUESTION HERE IS: DO WE WANT TO TAKE THE PIECE OF THE HYBRID,  
4 THE HYBRID OPERATION, BOTH IN-HOUSE AND CONTRACT, AND MOVE IT  
5 TO I.S.D.? OR JUST KEEP IT AT PUBLIC WORKS. BASICALLY A  
6 RECOMMENDATION TO KEEP IT IN PUBLIC WORKS? IT IS NOT?

7

8 **SUP. RIDLEY-THOMAS:** NO. ALL I.S.D. ALL I.S.D. WITH THE LABOR  
9 MANAGEMENT.

10

11 **SUP. MOLINA:** I HAVE A CLARIFICATION. AGAIN, IN THE ISSUE THAT  
12 YOU MENTIONED EARLIER, YOU SAID THAT YOU WOULD MAKE EVERY  
13 EFFORT TO KEEP THESE EMPLOYEES?

14

15 **C.E.O. FUJIOKA:** YES. WE'LL MAKE EVERY EFFORT. WE HAVE  
16 POSITIONS NOW AT I.S.D. AND WE'LL BE WORKING WITH THE  
17 DEPARTMENT OF HEALTH SERVICES TO LOOK AT THEIR VACANT  
18 POSITIONS. I.S.D. DOES PROVIDE A CUSTODIAL SERVICE FOR A  
19 NUMBER OF OUR BUILDINGS INCLUDING THIS BUILDING WITH COUNTY  
20 EMPLOYEES. SO THAT'S OUR COMMITMENT.

21

22 **SUP. MOLINA:** I WOULD, AS THIS TRANSFER GOES ON, I WOULD JUST  
23 ASK FOR A REPORT BACK OF HOW MANY OF THE EMPLOYEES HAVE BEEN  
24 ABSORBED UNDER OUR I.S.D. EMPLOYEES.

25



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1    **C.E.O. FUJIOKA:** WE'LL DO THAT.

2

3    **SUP. KNABE, CHAIRMAN:** MONTHLY?

4

5    **SUP. MOLINA:** HOWEVER HE WANTS TO PROVIDE IT.

6

7    **C.E.O. FUJIOKA:** I'LL ALSO SUGGEST THAT AS WE ESTABLISH THE  
8    LABOR-MANAGEMENT COMMITTEE, THAT IT'S NOT JUST SPECIFIC TO  
9    THIS ONE PROGRAM. I THINK WE'D BE WELL-SERVED TO LOOK AT A  
10    PROCESS TO IMPROVE OUR STRUCTURE AND OUR CUSTODIAL SERVICES,  
11    PERIOD, IN-HOUSE SERVICES, AND LABOR COULD BE A GOOD PARTNER  
12    WITH THAT.

13

14    **SUP. RIDLEY-THOMAS:** ALL RIGHT. SO MOVED.

15

16    **SUP. YAROSLAVSKY:** MR. CHAIRMAN BEFORE WE GET TO THE FINAL  
17    THING, I JUST WANT TO BE CLEAR. I AM COUNTING ON YOUR FOLKS TO  
18    DO EVERYTHING POSSIBLE TO PROVIDE FOR JOBS FOR THESE FOLKS  
19    FOLKS. THOSE WHO ARE GOING TO HAVE TO BE REPLACE. I KNOW IT'S  
20    NOT. BECAUSE I THINK WE TALKED ABOUT IT. I THINK YOU'RE DEAD  
21    SERIOUS ABOUT THIS. BUT WE HAVE A CONSIDERABLE AMOUNT OF  
22    TURNOVER IN THIS AREA.

23

24    **C.E.O. FUJIOKA:** YOU'RE RIGHT.

25



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1    **SUP. YAROSLAVSKY:** AND I THINK THERE'S OPPORTUNITIES TO MAKE  
2    EVERY SINGLE ONE OF THESE EMPLOYEES WHOLE.

3

4    **SUP. RIDLEY-THOMAS:** WE DON'T HAVE TO MAKE IT DISCRETIONARY. WE  
5    CAN INSTRUCT THE C.E.O. TO DO IT. WE DON'T NEED TO GIVE LIP  
6    SERVICE TO IT. WE CAN INSTRUCT.

7

8    **SUP. YAROSLAVSKY:** THAT'S FINE. BUT I THINK I HAD THE FLOOR. I  
9    TAKE HIM AT HIS WORD THAT HE'S GOING TO DO THAT. BUT IF YOU  
10   WANT TO INSTRUCT THAT, THAT'S FINE WITH ME.

11

12   **SUP. RIDLEY-THOMAS:** SO MOVED.

13

14   **SUP. YAROSLAVSKY:** SECOND. AND THEY SHOULD BE GIVEN PRIORITY. I  
15   DO THINK IT'S CLEAR, EVERY TIME THERE'S AN ISSUE-- ALMOST  
16   EVERY TIME THERE'S AN ISSUE THAT COMES TO A HEAD, THE VARIOUS  
17   STAKEHOLDERS COME TO US AT THE LAST MINUTE AND SAY, "LET'S TRY  
18   SOMETHING ELSE. LET'S TRY A PILOT" WHATEVER IT IS. WHETHER  
19   IT'S THIS OR SOMETHING ELSE. IF THERE'S AN ISSUE AND THERE WAS  
20   AN ISSUE HERE AND THERE'S BEEN AN ISSUE HERE FOR QUITE A LONG  
21   TIME, AND APPARENTLY EVERYBODY KNEW IT, I DIDN'T. I DON'T KNOW  
22   IF THE REST YOU DID. BUT THERE WAS A PROBLEM IN PUBLIC WORKS.  
23   IF THERE'S A PROBLEM AND YOU KNOW IT, THEN LET'S TALK ABOUT A  
24   PILOT PROGRAM AT THE FRONT END, NOT AT THE 11TH HOUR WHEN  
25   C.E.O., STAFF HAS MADE A RECOMMENDATION, THE PUBLIC WORKS



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1 STAFF HAS MADE A RECOMMENDATION TO TRY TO RESOLVE THIS ISSUE.  
2 I THINK A LOT OF PEOPLE SAW THIS COMING FOR A WHILE. AND TO  
3 GET A CALL ON A FRIDAY AND SAY WAIT A MINUTE, WE WANT TO TRY  
4 TO SOLVE THIS PROBLEM, I COME BACK TO THE POINT THAT SOMEBODY  
5 MADE, MR. FUJIOKA MADE, IS THAT YOU CAN BLAME IT ON THE BOSS,  
6 YOU CAN BLAME IT ON THE MANAGEMENT, BUT AT THE END OF THE DAY,  
7 I THINK EVERYBODY KNOWS THAT YOU WORK FOR EIGHT HOURS, YOU GET  
8 PAID FOR EIGHT HOURS, YOU WORK FOR EIGHT HOURS. YOU SHOW UP TO  
9 WORK. YOU GET YOUR HOLIDAYS BUT SHOW UP ON THE DAYS THERE  
10 AREN'T HOLIDAYS. THE PROBLEMS WE HAD COULD BE ATTRIBUTED, I  
11 SUPPOSE, TO SUPERVISION. BUT I'VE LIVED MOST OF MY LIFE  
12 WITHOUT SUPERVISION. I SHOW UP ON TIME. I DO WHAT I NEED TO  
13 DO. I THINK SOMETIMES WE HAVE TO TAKE RESPONSIBILITY FOR THAT  
14 HEAD-ON. AND SO I HOPE THIS IS A-- I HOPE WE RESOLVE THIS  
15 WITHOUT ANY DISLOCATION TO ANY OF THE INDIVIDUALS. BUT I THINK  
16 THAT THEY'VE GOT TO LOOK AT THEMSELVES ALSO. UNION DOES. WE  
17 DO. WE ALL HAVE TO WORK TOGETHER. SO I'D LIKE MR. RIDLEY-  
18 THOMAS'S MOTION TO TRY TO WORK TOGETHER ON THIS AND SEE IF HE  
19 CAN REPLICATE WHAT HAS BEEN DONE IN THE CITY. BUT IT HASN'T  
20 BEEN REPLICATED YET. SO WE HAVE AN OPPORTUNITY TO DO THAT.

21

22 **SUP. MOLINA:** MR. CHAIRMAN?

23

24 **SUP. KNABE, CHAIRMAN:** YES.

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA:** YOU KNOW, AGAIN, SINCE WE'RE MAKING COMMENTS  
2    AFTER THE FACT, LET ME RAISE SOME ISSUES THAT WERE RAISED IN  
3    THE MANAGEMENT REPORT THAT WAS NOT. IT SEEMS AS THOUGH THERE  
4    WERE A LOT OF ISSUES WITHIN H.R. AS FAR AS HIRING FROM DAY  
5    ONE. YOU HAVE A LONG-WINDED PROCESS, I UNDERSTAND. HOW MANY  
6    EMPLOYEES APPLIED?

7

8    **BARBARA KNIGHT:** IF WE LOOK AT THE APPLICATIONS RECEIVED, WE  
9    RECEIVED OVER 2,000 APPLICATIONS.

10

11    **SUP. MOLINA:** 2,000 APPLICANTS. AND HOW MANY DID YOU HIRE?

12

13    **BARBARA KNIGHT:** FROM THAT GROUP WE MADE AN OFFER-- 73 OFFERS  
14    AND WE HIRED 63.

15

16    **SUP. MOLINA:** YOU HIRED 63, AND AMONGST THEM, THERE WERE PEOPLE  
17    WHO WERE UNDOCUMENTED THAT YOU HIRED.

18

19    **BARBARA KNIGHT:** NO, I BELIEVE WE SCREENED ALL THOSE OUT IN THE  
20    E-VERIFY SYSTEM.

21

22    **SUP. MOLINA:** NO.

23

24    **BARBARA KNIGHT:** ALSO LIVE SCAN.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA:** THEY WERE DISCHARGED BECAUSE OF THAT IN YOUR OWN  
2    REPORT.

3

4    **BARBARA KNIGHT:** CORRECT. I THINK THERE MAY BE ONE.

5

6    **SUP. KNABE, CHAIRMAN:** THE SYSTEM WORKED.

7

8    **SUP. MOLINA:** SO THE ISSUE IS THAT EVEN IF YOU LOOK AT EVERY  
9    ASPECT OF IT, SO YOU CAN'T SAY THAT IT IS LATE. THERE IS NO  
10   DOUBT THERE HAS BEEN THE IDEA THAT SOME OF THESE THINGS ARE  
11   GOING TO BE WORKED OUT. BUT I DON'T KNOW, WHEN THIS IS  
12   SOMETHING THAT SHOULD HAVE BEEN BROUGHT UP AS FAR AS THE PILOT  
13   NOT WORKING. BUT WHO'S RESPONSIBLE? IS IT THE EMPLOYEE'S  
14   RESPONSIBILITY TO COME IN AND TELL THE BOARD OF SUPERVISORS  
15   THERE'S A PILOT GOING ON AND IT DOESN'T WORK? IS IT MY  
16   RESPONSIBILITY TO GO INTO THE DEPARTMENT AND ASK HOW'S THIS  
17   PILOT GOING? IS THAT MY JOB? WHOSE JOB IS IT TO TELL US WHEN  
18   THE PILOT ISN'T WORKING, FOR WHATEVER REASON?

19

20   **SUP. YAROSLAVSKY:** ARE YOU FINISHED?

21

22   **SUP. MOLINA:** NO.

23

24   **C.E.O. FUJIOKA:** I'M ASKING JIM HOW MANY TIMES THIS ISSUE HAS  
25   BEEN RAISED. MAYBE THE DEPARTMENT DID HELP. THERE'S A



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1 GENTLEMAN IN THE BACK WHO MAY HAVE THAT INFORMATION. JUST COME  
2 ON FORWARD. BECAUSE IT HAS BEEN-- THIS IS NOT THE FIRST TIME  
3 IT'S BEEN RAISED TO THE BOARD. WE'VE HAD PROBLEMS WITH THIS  
4 OVER A PERIOD OF TIME. MAYBE YOU CAN HELP WITH THAT.

5

6 **JOSE CAVELA:** MY NAME IS JOSE CAVELA, DEPARTMENT OF PUBLIC  
7 WORKS. YES, SIR. WE HELD MEETINGS WITH THE UNION AND THE  
8 C.E.O. THOSE MEETINGS WERE SOMETIMES ON A QUARTERLY BASIS.  
9 THAT'S WHY WE PARTNERED WITH THE C.E.O. AND SPECIFICALLY 721  
10 TO DISCUSS THE RECRUITMENT ISSUES. AND THAT'S WHY THE REPORT  
11 FROM OUR DIRECTOR STATED THAT ABOUT A YEAR INTO THE PROGRAM,  
12 721 MADE A SUGGESTION TO GO WITH BRINGING IN CITY OF L.A. AND  
13 WE STARTED HIRING EMPLOYEES THAT HAD THE CERTIFICATION FROM  
14 THE L.A. UNIFIED SCHOOL DISTRICT. BUT THIS HAD BEEN A  
15 CONTINUOUS PROBLEM. 2,000 APPLICATIONS, AS HAS BEEN PREVIOUSLY  
16 STATED. BUT ON A QUARTERLY BASIS, THAT INFORMATION WAS SHARED  
17 WITH THE C.E.O.

18

19 **SUP. MOLINA:** AND WHEN WAS IT SHARED WITH US, BILL?

20 [INAUDIBLE.]

21

22 **SUP. KNABE, CHAIRMAN:** TALK INTO THE MIC.

23

24 **SPEAKER:** WE STARTED TO MEET WITH THE BOARD OFFICERS EIGHT  
25 WEEKS AGO?



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** HOW MANY WEEKS AGO?

3

4 **SPEAKER:** ABOUT EIGHT WEEKS AGO. BUT WE KEPT-- IN EARNEST,  
5 WE'VE BEEN WORKING WITH THE UNION AND WITH THE DEPARTMENT TO  
6 MAKE THIS SUCCESSFUL. AND EVEN THOUGH THERE WERE PROBLEMS, WE  
7 WERE MAKING MOVES TO TRY AND RECTIFY THOSE PROBLEMS. AND,  
8 FINALLY, IT JUST REACHED A POINT WHERE YOU GET THE THIRD OR  
9 FOURTH EXTENSION OF TEMPORARY STATUS AND YOU REALIZE THAT THE  
10 PROGRAM ISN'T WORKING FOR THEM.

11

12 **SUP. MOLINA:** SO WHEN YOU STARTED MEETING WITH THE STAFF, AT  
13 THAT POINT IT HAD BEEN CONCLUDED THAT THE PILOT DID NOT WORK?

14

15 **SPEAKER:** YEAH. WE HAD CONCLUDED THAT THE PILOT WASN'T WORKING.  
16 WE WERE LOOKING TO TRANSITION INTO SOME OTHER APPROACH.

17

18 **SUP. MOLINA:** TRANSITION TO WHAT OTHER KIND OF APPROACH?

19

20 **SPEAKER:** SOME OF THE OPTIONS THAT YOU'RE FAMILIAR WITH, WHICH  
21 ARE SOME OF THE OPTIONS WE'VE BEEN PURSUING. HYBRID, DO IT ALL  
22 OVER, PROP A AND OUT AGAIN? THERE WERE FOUR OR FIVE OPTIONS  
23 THAT WE'VE BEEN TALKING ABOUT.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA:** BUT FOR THE MOST PART OTHER THAN SIX WEEKS AGO WE  
2    WERE NEVER INFORMED--

3

4    **SUP. KNABE, CHAIRMAN:** EIGHT WEEKS AGO.

5

6    **SUP. MOLINA:** EIGHT WEEKS AGO OF THE INABILITY OF THE  
7    DEPARTMENT TO CARRY OUT SOME BASIC H.R. FUNCTIONS, SOME BASIC  
8    SUPERVISION FUNCTIONS, WHICH CLEARLY LED TO SOME OF THE  
9    FAILURES.

10

11   **SPEAKER:** NO. WE DID NOT KEEP DID BOARD INFORMED AS TO THE  
12   ONGOING PILOT PROJECT.

13

14   **SUP. MOLINA:** SO WE DID NOT KNOW.

15

16   **SPEAKER:** NO.

17

18   **SUP. MOLINA:** SO IN THE FUTURE, IF WE ARE SUPPOSED TO KNOW  
19   THESE THINGS THAT I GUESS WE'RE SUPPOSED TO KNOW, HOW WOULD WE  
20   KNOW? IS IT MY RESPONSIBILITY TO GO AROUND ASKING THE  
21   DEPARTMENT TO GIVE ME THESE REPORTS AND TO LET ME KNOW WHAT'S  
22   GOING ON? HOW WOULD YOU SUGGEST THAT WE DO THAT? SINCE ALL OF  
23   A SUDDEN I'M BEING HELD ACCOUNTABLE FOR "WE KNEW THIS" OR WE  
24   WERE SUPPOSED TO KNOW IT. I DID NOT KNOW THIS.

25



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1   **C.E.O. FUJIOKA:** AS JIM MENTIONED FOR THE PAST, IT'S BEEN OVER  
2   A YEAR. AND THE DEPARTMENT CAN ALSO ATTEST TO THE FACT THAT  
3   EVERY REASONABLE EFFORT WAS MADE TO TRY TO MAKE THIS WORK. I  
4   KNOW I WOULD BE SURPRISED IF LABOR STATED ANYTHING OTHERWISE.  
5   BECAUSE WE HAD MANY, MANY MEETINGS WITH THEM. AND AS WE GO  
6   ALONG WITH ANY KIND OF INITIATIVE, WE CAN ALWAYS PROVIDE-- AND  
7   IF YOU LIKE, WE CAN SUBMIT THOSE PROGRESS REPORTS ON SOMETHING  
8   LIKE THIS, A PILOT PROGRAM LIKE THIS. THE INTENT WAS TO MAKE  
9   IT WORK. AND THERE'S WELL DOCUMENTED EFFORTS WITH LABOR TO  
10  MAKE THIS WORK. ON THE H.R. ISSUES, EVEN THOUGH THERE'S 2,000  
11  APPLICANTS, THERE'S A SIGNIFICANT NUMBER OF NO SHOWS WHO DID  
12  NOT APPEAR TO THE INTERVIEWS, SEVERAL HUNDRED NO SHOWS. SO THE  
13  NUMBER IS KIND OF A MISLEADING NUMBER. YOU HAVE TO GET DOWN TO  
14  THOSE WHO ARE ACTUALLY INTERVIEWED. THOSE WHO PASSED ALL THE  
15  BACKGROUND. AND WHEN THE DAY WAS OVER, THOSE WHO ARE ELIGIBLE  
16  TO BE CONSIDERED FOR APPOINTMENT. I'VE RUN LARGE EXAMINATIONS  
17  LIKE THIS. AND FROM THE POINT OF APPLICATION TO THE POINT OF  
18  THE CERTIFICATION LIST, YOU'LL SEE A HUGE REDUCTION IN THE  
19  NUMBER OF PEOPLE ACTUALLY ELIGIBLE. BUT THEN WE HAVE PROGRAMS  
20  THROUGHOUT THE COUNTY THAT WE'RE WORKING ON THAT IF THERE'S AN  
21  ISSUE, YES, IF IT'S STARTING TO FAIL, IF WE THINK WE NEED TO  
22  COME FORWARD TO THE BOARD, THAT'S WHEN WE DID INITIATE THE  
23  CONTACT.

24

25   **SUP. MOLINA:** ONCE YOU HAD CONCLUDED THAT IT DIDN'T WORK?



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1

2 **C.E.O. FUJIOKA:** YES.

3

4 **SUP. MOLINA:** NOT DURING AS TO WHY IT WASN'T WORKING? BUT WOULD  
5 YOU AGREE, THOUGH, IN THE REPORT THAT WAS PROVIDED BY MISS  
6 FARBER THAT MOST OF THE OF THE ISSUES THAT WERE RAISED THERE  
7 DEAL WITH MANAGEMENT ISSUES?

8

9 **C.E.O. FUJIOKA:** I STATED EARLIER I DON'T DISAGREE WITH YOU BUT  
10 I ALSO MENTIONED THERE WAS A SHARED RESPONSIBILITY.

11

12 **SUP. MOLINA:** I KNOW. BUT, FOR EXAMPLE, WHEN YOU HAVE ISSUES  
13 THE PEOPLE NOT SHOWING UP FOR WORK, YOU CAN'T BLAME THAT ON  
14 THE PEOPLE WHO WERE DOING THE WORK.

15

16 **C.E.O. FUJIOKA:** I UNDERSTAND WHAT YOU'RE SAYING.

17

18 **SUP. MOLINA:** SO, AGAIN, SO WHEN YOU SAY A RESTROOM IS NOT  
19 CLEAN, THERE'S A MANAGER THAT HAS A RESPONSIBILITY.

20

21 **SUP. YAROSLAVSKY:** A MANAGER IS RESPONSIBLE TO MAKE SURE THAT  
22 THE PERSON WHO DIDN'T SHOW UP TO WORK SHOWS UP TO WORK? IS  
23 THAT WHAT WE RUN HERE?

24





**The Meeting Transcript of  
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1    **SUP. MOLINA:** IT IS THE MANAGER'S RESPONSIBILITY TO TRACK ALL  
2    EMPLOYEES AND IF THEY HAVE A PROBLEM NOT SHOWING UP AT WORK, I  
3    DON'T KNOW HOW OFTEN, HOW LONG THESE VACANCIES WERE VACANT. WE  
4    DON'T HAVE THAT INFORMATION. IF THEY WERE TARDY ONCE OR THEY  
5    WERE ABSENT ONCE, YOU COULD PROBABLY DO THAT. BUT IF YOU HAD  
6    SOMEBODY WHO HAD, AS SOME PEOPLE DO, LIKE TO TAKE EVERY MONDAY  
7    A SICK LEAVE AND EVERY FRIDAY A SICK LEAVE? THEN IT'S UP TO  
8    THE MANAGERS TO DOCUMENT THAT AND GET RID OF THAT INDIVIDUAL  
9    OR FIND A WAY TO DO IT. THAT'S A MANAGEMENT RESPONSIBILITY.  
10   AND THAT WORKS ALL ACROSS-THE-BOARD ON ANY OF THESE THINGS.

11

12   **C.E.O. FUJIOKA:** YOU'RE RIGHT.

13

14   **SUP. MOLINA:** SO THAT'S WHAT I'M SAYING. THE ISSUES THAT WERE  
15   RAISED, AND I READ THE REPORT, CONTINUE TO SAY TO ME THEY  
16   COULDN'T FIND PEOPLE. IT WAS THE UNION THAT SAID "LET'S GO  
17   OVER TO L.A. UNIFIED SCHOOL DISTRICT THAT HAS THIS TRAINING  
18   PROGRAM AND CONNECT THOSE PEOPLE." SO IT WAS JUST AGAIN  
19   THERE'S NO DOUBT PUBLIC WORKS WAS INEXPERIENCED IN CARRYING  
20   OUT. AND I DIDN'T DECIDE WHERE THIS WAS GOING TO BE PLACED. IT  
21   WASN'T MY DECISION. BUT AGAIN I'M JUST SAYING AS WE CLARIFY  
22   THAT, IF YOU READ THE REPORT, AND I READ THE REPORT, 90  
23   PERCENT OF IT TELLS YOU THAT IT WAS A MANAGEMENT  
24   RESPONSIBILITY TO SUPERVISE, TO EVALUATE, TO HOLD PEOPLE  
25   ACCOUNTABLE. THAT'S WHAT MANAGEMENT IS. WE ALL WOULD LIKE TO



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1 HAVE SELF-STARTERS OF ALL OF OUR EMPLOYEES. RIGHT NOW, YOU'RE  
2 GOING TO HEAR FROM CHILDREN'S SERVICES. AND WE CAN TALK ABOUT  
3 THOSE EMPLOYEES. PROFESSIONALS. MASTERS IN SOCIAL WORK. AGAIN,  
4 CONSTANTLY WITH PEOPLE THAT NEED TO BE SUPERVISED. THEY NEED  
5 TO BE MANAGED. THEY NEED TO BE TOLD WHAT THE PROCESSES ARE.  
6 THIS IS WHY WE HAVE H.R. DEPARTMENTS. THIS IS WHY WE HAVE  
7 SUPERVISORS. SO AGAIN ALL I AM SAYING IS THAT AT THE END OF  
8 THE DAY, WHO BEARS THE BURDEN OF THIS LACK OF SUPERVISION? THE  
9 EMPLOYEES WHO LOSE THEIR JOBS.

10

11 **SUP. RIDLEY-THOMAS:** THANK YOU, MR. CHAIRMAN. A THREE-PART  
12 MOTION THAT HOUSES ALL OF THE ITEMS THAT WE'VE DISCUSSED.  
13 FIRST, IT WOULD SEEM TO ME THAT THE HYBRID IS IN ORDER.  
14 SECOND, THAT WE PUT THE LABOR MANAGEMENT PIECE CONVENED BY  
15 BOTH THE C.E.O. AND I.S.D. AND FINALLY THAT WE - THIS IS NOT A  
16 PRECEDENT SETTING EFFORT, BUT ESSENTIALLY BECAUSE OF THE SIZE  
17 OF THE WORKFORCE IN QUESTION, THAT THOSE PERSONS BE PLACED IN  
18 COMPARABLE POSITIONS PURSUANT TO INSTRUCTIONS OF THE BOARD. I  
19 SO MOVE.

20

21 **SUP. KNABE, CHAIRMAN:** THE CHAIR WILL SECOND, ANY OTHER  
22 COMMENTS?

23

24 **SUP. YAROSLAVSKY:** I JUST WANT TO UNDERSTAND ONE THING. YOU  
25 ADVISED US OF THE YOUR PROPOSED HYBRID APPROACH 6 TO 8 WEEKS



**The Meeting Transcript of  
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1    AGO, IS THAT CORRECT? SOMETHING LIKE THAT? EARLY JULY, SIX TO  
2    EIGHT WEEKS AGO? PRIOR TO THAT, HAD YOU INFORMED, OR PRIOR TO  
3    INFORMING US WAS THE UNION AWARE THAT YOU WERE GOING TO BE  
4    MAKING THIS RECOMMENDATION? WHEN WERE THEY AWARE THAT YOU WERE  
5    GOING TO MAKE THIS HYBRID RECOMMENDATION?

6

7    **SPEAKER:** I THINK THE UNION BECAME AWARE OF THE HYBRID  
8    RECOMMENDATION PROBABLY A COUPLE, THREE WEEKS AFTER WE MADE A  
9    PRESENTATION TO THE STAFF OF THE BOARD.

10

11    **SUP. YAROSLAVSKY:** WHEN WAS THAT?

12

13    **SPEAKER:** PROBABLY THREE TO FOUR WEEKS AGO. MAYBE FIVE.

14

15    **SUP. YAROSLAVSKY:** WELL MR. FUJIOKA, I THINK YOU ADVISED ME YOU  
16    OR YOUR OFFICE HAD A CONVERSATION WITH THE UNION ABOUT THIS  
17    PRIOR TO THE TIME YOU ADVISED ME OF THE HYBRID WHICH I THINK  
18    WAS SOMEWHERE AROUND TWO MONTHS AGO NOT TWO OR THREE WEEKS  
19    AGO.

20

21    **C.E.O. FUJIOKA:** I ALSO RECALL. I THINK YOU'RE RIGHT. WE  
22    ACTUALLY HAD A MEETING, WE SAT DOWN IN MY OFFICE WITH  
23    REPRESENTATIVES FROM S.E.I.U. AND WE STARTED TALKING ABOUT  
24    DIFFERENT OPTIONS.

25



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1   **SUP. YAROSLAVSKY:** I HAVE BEEN UNDER THE ASSUMPTION THAT FOR AT  
2   LEAST TWO MONTHS, PROBABLY LONGER THAN TWO MONTHS, S.E.I.U.  
3   WAS AWARE THAT YOU WERE MAKING THIS RECOMMENDATION. WHEN WERE  
4   YOU AWARE, BARB? WHEN DID YOU BECOME AWARE OF THE  
5   RECOMMENDATION? I'D LIKE TO KNOW.

6

7   **SUP. KNABE, CHAIRMAN:** IT IS REALLY OUT OF ORDER TO CALL  
8   SOMEBODY--

9

10   **SUP. YAROSLAVSKY:** I AM NOT SUMMONING HIM. HE'S VOLUNTEERING.  
11   HE'S GOT THE ANSWER.

12

13   **BART DIENER:** WE BECAME AWARE THAT THERE WERE CONCERNS ABOUT  
14   THE COSTS, THE I.S.D. COSTS AND THAT THIS WAS ONE OPTION THAT  
15   WAS BEING CONSIDERED. WE BECAME AWARE OF THAT SEVERAL WEEKS  
16   AGO. WE BECAME AWARE THAT THIS WAS SOMETHING THAT WAS UNDER  
17   SERIOUS CONSIDERATION LAST TUESDAY. I BELIEVE.

18

19   **SUP. YAROSLAVSKY:** WHEN SOMEBODY TOLD YOU WHAT HAPPENED IN THE  
20   CLOSED SESSION.

21

22   **BART DIENER:** EXACTLY.

23

24   **SUP. KNABE, CHAIRMAN:** THE ITEM'S BEFORE US. ROLL CALL, PLEASE.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **CLERK SACHI HAMAI:** SUPERVISOR MOLINA?

2

3 **SUP. KNABE, CHAIRMAN:** THIS IS RIDLEY-THOMAS'S MOTION WITH  
4 THOSE THREE PIECES.

5

6 **CLERK SACHI HAMAI:** THE HYBRID, THE LABOR MANAGEMENT GROUP, AND  
7 TO INSTRUCT THE C.E.O. TO ENSURE ALL IMPACTED JANITORS  
8 CURRENTLY WORKING AT D.P.W. ARE PLACED IN COUNTY COMPARABLE  
9 POSITIONS AND PROVIDE MONTHLY REPORTS BACK TO THE BOARD.  
10 SUPERVISOR MOLINA?

11

12 **SUP. KNABE, CHAIRMAN:** CALL SUPERVISOR MOLINA. SHE'S PASSING  
13 FOR RIGHT NOW.

14

15 **CLERK SACHI HAMAI:** SUPERVISOR RIDLEY-THOMAS?

16

17 **SUP. KNABE, CHAIRMAN:** HE SAID AYE.

18

19 **CLERK SACHI HAMAI:** SUPERVISOR YAROSLAVSKY?

20

21 **SUP. YAROSLAVSKY:** AYE.

22

23 **CLERK SACHI HAMAI:** SUPERVISOR ANTONOVICH?

24

25 **SUP. ANTONOVICH:** AYE.



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1

2 **CLERK SACHI HAMAI:** SUPERVISOR KNABE?

3

4 **SUP. KNABE, CHAIRMAN:** AYE. SUPERVISOR MOLINA?

5

6 **SUP. MOLINA:** CONTRACTING OUT YES OR NO?

7

8 **CLERK SACHI HAMAI:** NO. YES, I'M SORRY.

9

10 **SUP. KNABE, CHAIRMAN:** THE HYBRID.

11

12 **CLERK SACHI HAMAI:** THE HYBRID MODEL.

13

14 **SUP. YAROSLAVSKY:** KEEPING IT IN-HOUSE FOR THE DAY CREW.

15

16 **C.E.O. FUJIOKA:** WE'RE KEEPING IT IN-HOUSE FOR THE DAY CREW.

17 WE'RE GOING TO UTILIZE AN EXISTING CONTRACT THAT I.S.D. HAS

18 NOW. WE WILL ESTABLISH THE JOINT LABOR MANAGEMENT COMMITTEE

19 NOT ONLY FOR THIS PARTICULAR PROGRAM BUT TO LOOK AT COUNTY

20 CUSTODIAL SERVICES IN GENERAL. BECAUSE IT'S BEEN--

21

22 **SUP. KNABE, CHAIRMAN:** DON'T GO BEYOND THAT. PLUS THE PLACEMENT

23 OF THESE.

24



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1    **C.E.O. FUJIOKA:** THE PLACEMENT OF THE EMPLOYEES. WE DO HAVE A  
2    FEW INDIVIDUALS THAT HAVE CHRONIC DISCIPLINARY PROBLEMS THAT  
3    MAY NOT BE INCLUDED IN THAT GROUP. OTHERWISE, THOSE WHO ARE  
4    WITHOUT THOSE ISSUES, WE HEARD WHAT THE BOARD'S INSTRUCTION  
5    IS. WE WILL FIND THEM JOBS. I HEARD THE INSTRUCTIONS.

6

7    **SUP. KNABE, CHAIRMAN:** SUPERVISOR MOLINA VOTES AYE.

8

9    **CLERK SACHI HAMAI:** MOTION PASSES.

10

11   **SUP. KNABE, CHAIRMAN:** MOTION PASSES. OKAY. WE HAVE ITEM S1 AND  
12   S2. L.A.C.+U.S.C.? HAVE AN UPDATE ON THAT? GENEVIEVE, DO YOU  
13   WANT TO START OR WAIT FOR THE REPORT? ITEM S1.

14

15   **CAROL MEYER:** GOOD AFTERNOON, SUPERVISORS, CAROL MEYER, CHIEF  
16   NETWORK OFFICER. IT'S BEEN A LITTLE WHILE SINCE WE PROVIDED AN  
17   ORAL REPORT ON THE S1 L.A.C. U.S.C. TRANSITION TO THE NEW  
18   FACILITY. SINCE THAT TIME, THE UTILIZATION AND OCCUPANCY RATE  
19   OF THE ENTIRE HOSPITAL HAS REMAINED AT ABOUT 85 AND 83  
20   PERCENT. THE CENSUS OF THE MED-SURG AREAS ACTUALLY HAS  
21   INCREASED ABOUT THREE OR FOUR PERCENT SINCE WE HAVE GIVEN THE  
22   LAST ORAL REPORT. WITH REGARDS TO THE EMERGENCY DEPARTMENT,  
23   THERE'S ONE MAJOR IMPLEMENTATION IN THE SYSTEM AT L.A.C.  
24   U.S.C., AND THAT IS TO IMPLEMENT AN EMERGENCY DEPARTMENT  
25   INFORMATION SYSTEM. THIS SYSTEM WILL SIGNIFICANTLY AUGMENT THE





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1 DATA RESOURCES THAT WE HAVE. NOT ONLY THE AMOUNT OF DATA BUT  
2 ALSO THE TIMELINESS OF DATA. AND IT WILL ALSO INCREASE THE  
3 SPEED OF PATIENT CARE AND INCREASE PATIENT FLOW ULTIMATELY.  
4 HOWEVER, AS WITH ANY NEW SYSTEM, IT TAKES A WHILE TO LEARN  
5 THAT SYSTEM. AND FROM THE CLERKS TO THE NURSES TO THE  
6 ANCILLARY STAFF TO THE DOCTORS, IMPLEMENTING A NEW INFORMATION  
7 SYSTEM DOES SLOW DOWN SOME OF THE PROCESSES THAT ARE  
8 ASSOCIATED WITH JUST NORMAL PATIENT FLOW. WITH REGARDS TO THE  
9 AVERAGE LENGTH OF STAY THAT'S REPORTED IN THIS REPORT, THE  
10 OVERALL TREND AND THE AVERAGE LENGTH OF STAY OVER A TWO-YEAR  
11 PERIOD PRIOR TO THE MOVE HAD CONSISTENTLY SHOWN A DECREASE IN  
12 THE AVERAGE LENGTH OF STAY BECAUSE OF A NUMBER OF PROCESSES  
13 THAT WE HAD PUT INTO PLACE. HOWEVER, IN THE LAST FEW MONTHS,  
14 THERE HAS BEEN AN INCREASE IN THE AVERAGE LENGTH OF STAY. WE  
15 ATTRIBUTE THAT SPECIFICALLY TO THE FACT THAT WE ARE  
16 TRANSFERRING OUT THE LOWER ACUITY PATIENTS TO RANCHO LOS  
17 AMIGOS AND ALSO TO OTHER PRIVATE HOSPITALS SURROUNDING L.A.C.  
18 U.S.C. SO WHAT WE ARE DOING IS WE ARE RETAINING THE HIGH-END  
19 TERTIARY CARE PATIENTS WHO DO HAVE A LONGER LENGTH OF STAY.  
20 AND WE DO NOT HAVE THE SHORTER LENGTH OF STAY PATIENTS TO  
21 OFFSET THOSE. AND SO WE ARE SEEING A TREND TO AN INCREASED  
22 LENGTH OF STAY. BUT I THINK THERE PURELY IS A JUSTIFICATION  
23 FOR THAT AS L.A.C. U.S.C. CONTINUES TO HANDLE THE MOST  
24 CRITICAL PATIENTS.

25



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1    **SUP. KNABE, CHAIRMAN:** CAN I JUST ASK A QUESTION WITH REGARDS  
2    TO THOSE YOU ARE SENDING TO RANCHO. ARE THEY ALL SHORT-TERM? I  
3    WAS OUT THERE YESTERDAY. IT'S PRETTY FULL. YOU ARE MOVING A  
4    LOT OF PATIENTS OUT THERE.

5

6    **CAROL MEYER:** WE ARE MOVING A LOT OF PATIENTS OUT TO THE MED-  
7    SURG AREA, THAT'S CORRECT. THEY DEFINITELY ARE LOWER ACUITY  
8    PATIENTS THAN ARE THE PATIENTS THAT ARE RETAINED. ANOTHER  
9    REASON WE SEND THE LOWER ACUITY IS BECAUSE THEY ARE STABLE FOR  
10   TRANSFER.

11

12   **SUP. KNABE, CHAIRMAN:** I UNDERSTAND THAT PIECE. BUT THERE'S A  
13   LOT.

14

15   **CAROL MEYER:** YES, THERE IS.

16

17   **SUP. KNABE, CHAIRMAN:** THEY'RE PACKED.

18

19   **CAROL MEYER:** THEIR CENSUS HAS SIGNIFICANTLY INCREASED, THAT'S  
20   CORRECT. SO THAT'S BASICALLY OUR REPORT. AND WE'D BE HAPPY TO  
21   ANSWER ANY QUESTIONS. SUPERVISOR MOLINA?

22

23   **SUP. MOLINA:** THERE ARE VARIOUS ISSUES THAT I THINK ARE  
24   STARTING TO SHOW UP MORE CONSISTENTLY THAT ARE TROUBLING. AND  
25   IN THIS REPORT, YOU KNOW, AS WE GO THROUGH THE ESCALATION OF



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1 CROWDING, IT STARTS FROM NOT BUSY, BUSY, EXTREMELY BUSY,  
2 OVERCROWDED, SEVERELY CROWDED AND DANGEROUSLY OVERCROWDED.  
3 DANGEROUSLY OVERCROWDED HAS BEEN COMING UP AND INCREASING,  
4 CORRECT?

5

6 **CAROL MEYER:** ACTUALLY, SUPERVISOR, WE IMPLEMENTED THE SURGE  
7 PLAN AND THE MEASUREMENT OF THE SURGE PLAN IN MAY. AND SINCE  
8 THAT TIME, ACTUALLY THE MEASUREMENT OF OVERCROWDING HAS GONE  
9 DOWN.

10

11 **SUP. MOLINA:** WHAT WAS THE MEASUREMENTS OF OVERCROWDING, OF  
12 DANGEROUSLY OVERCROWDED IN MAY?

13

14 **CAROL MEYER:** I DON'T HAVE THAT RIGHT IN FRONT OF ME.

15

16 **SUP. MOLINA:** BUT THERE HAS BEEN MORE DANGEROUSLY OVERCROWDED  
17 IN THIS LAST MONTH?

18

19 **CAROL MEYER:** YES. IN THE LAST MONTH THERE HAS, THAT'S CORRECT.  
20 THAT'S TWICE INCREASED IN THE LAST MONTH.

21

22 **SUP. MOLINA:** THAT'S CORRECT. SO NOW WE HAVE, WHICH IS THE  
23 HIGHEST LEVEL OF OVERCROWDING, WE HAVE DANGEROUS OVERCROWDING  
24 IN THIS MONTH. AND SO WHAT ARE YOU DOING TO-- I MEAN I DON'T  
25 THINK ANY HOSPITAL SHOULD GET TO THE DANGEROUS OVERCROWDING.



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1 AND YET IT'S A NEW HOSPITAL. AND WITH ALL THESE EFFICIENCIES,  
2 WHAT ARE YOU DOING TO BRING DOWN SO THAT IT DOESN'T GO INTO  
3 DANGEROUS OVERCROWDING?

4

5 **CAROL MEYER:** A COUPLE OF MEASURES THAT WE ARE PRESSING ON EVEN  
6 MORE ARE BED TURNAROUND TIMES. PRIOR TO THE MOVE TO THE NEW  
7 FACILITY WHEN F.D.I. FIRST CAME IN, WE HAD A BED TURNAROUND  
8 TIME OF ABOUT EIGHT TO TEN HOURS. THAT BED TURNAROUND TIME HAS  
9 NOW DECREASED TO ABOUT FOUR HOURS. FOUR TO SIX HOURS AT THE  
10 LONGEST PERIOD OF TIME.

11

12 **SUP. MOLINA:** WOULD YOU REMIND US WHEN THE REPORT WAS MADE  
13 ABOUT A YEAR AGO AT THIS TIME WHAT THEY SAID THE TURNAROUND  
14 TIME WOULD BE FOR THIS HOSPITAL?

15

16 **CAROL MEYER:** I BELIEVE F.D.I. RECOMMENDED THE TWO TO THREE-  
17 HOUR TURNAROUND TIME.

18

19 **SUP. MOLINA:** WHEN WILL YOU GET TO THE THREE-HOUR TURN AROUND?

20

21 **CAROL MEYER:** WE'RE WORKING ON THAT, SUPERVISOR. WE HAVE JUST  
22 ESTABLISHED A GOAL FOR NURSING FROM THE TIME THE DISCHARGE  
23 ORDER IS WRITTEN TO THE POINT THAT THE PATIENT IS ACTUALLY  
24 DISCHARGED FROM THE BED TO BE ONE HOUR. THEY ARE EXCEEDING



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1 THAT RIGHT NOW. AND THAT IS THE NEW GOAL THAT THE NURSING  
2 STAFF HAS IMPLEMENTED.

3

4 **SUP. MOLINA:** WHEN WILL YOU GET TO THE--?

5

6 **CAROL MEYER:** I DON'T HAVE A SPECIFIC TIME, SUPERVISOR.

7

8 **SUP. MOLINA:** SO I WANT TO UNDERSTAND. SO IF YOU DON'T KNOW  
9 WHEN YOU'RE GOING TO GET THERE AND YET YOU TOLD US A YEAR AGO  
10 THAT THIS WOULD BE THE STANDARD UNDER THE UTILIZATION RATE, I  
11 THINK WE'RE GOING TO SEE AN ESCALATION OF THIS DANGEROUS  
12 OVERCROWDING ISSUE.

13

14 **CAROL MEYER:** I CAN GET A TIME FRAME TO YOU, SUPERVISOR.

15

16 **SUP. MOLINA:** YOU WILL GET ME A TIME FRAME AS TO WHEN YOU'RE  
17 GOING TO START ACHIEVING THE TWO TO THREE HOURS?

18

19 **CAROL MEYER:** YES.

20

21 **SUP. MOLINA:** SO WHEN YOU WENT INTO THE FACILITY, YOU DIDN'T  
22 HAVE, AS YOU CLAIM, THE POLICIES AND THE PROCEDURES TO ACHIEVE  
23 TWO TO THREE HOURS?

24



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1 **CAROL MEYER:** THERE'S MANY THINGS THAT WERE INVOLVED IN THE  
2 MOVE. AND WE'VE HAD TO TACKLE THEM ONE AT A TIME OR GROUPS AT  
3 A TIME. AND RIGHT NOW THIS HAS BECOME AN ISSUE THAT WE  
4 DEFINITELY NEED TO FOCUS ON.

5

6 **SUP. MOLINA:** I UNDERSTAND. BUT A BIG PART OF WHAT WAS SAID  
7 HERE THAT DAY AND I REMEMBER QUESTIONING THAT ISSUE AT THE  
8 TIME, THAT THE ONLY WAY YOU COULD MOVE THAT MANY PATIENTS  
9 THROUGH IS TO MAKE SURE YOU COULD TURN AROUND THE BED IN TWO  
10 TO THREE HOURS. AND SO THAT'S WHY IT'S IMPORTANT TO KNOW WHEN  
11 YOU'RE GOING TO DO THAT. IF YOU COULD NEVER DO IT OR IF YOU  
12 PLAN ON DOING IT NEXT YEAR, THEN WE NEED TO KNOW THAT BECAUSE  
13 OBVIOUSLY WE'RE GOING TO SEE MORE DAYS OF OVERCROWDING. AND IF  
14 YOU LOOK AT THE REPORT THAT WAS ISSUED TODAY ABOUT THE SWINE  
15 FLU, I THINK THAT THEY CLAIM THAT MOST OF US OR HALF OF US IN  
16 THIS COUNTRY WILL GET IT. AND THAT YOUNGER PEOPLE ARE GOING TO  
17 BE THE MOST AFFECTED, I THINK THAT WE NEED TO PREPARE FOR  
18 THOSE SITUATIONS. SO WHEN YOU HAVE DANGEROUS OVERCROWDING NOW,  
19 WITHOUT A SITUATION, IT IS, AGAIN, AN ISSUE TO HAS TO BE  
20 ADDRESSED. NOW, IN ALL OF THOSE, AS FAR AS THE LENGTH OF STAY  
21 AND EVERYTHING GOING UP, WE HAD BEEN-- YOU HAVEN'T BEEN  
22 UTILIZING THE-- RIGHT NOW YOU'RE TRANSFERRING HOW MANY  
23 EMPLOYEES TO RANCHO?

24

25 **CAROL MEYER:** PATIENTS TO RANCHO? IF YOU LOOK--



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1

2 **SUP. MOLINA:** YES. PATIENTS.

3

4 **CAROL MEYER:** YOU LOOK AT THE REPORT ON PAGE-- EXCUSE ME. PAGE  
5 11? 10 AND 11. 11-- 10 ACTUALLY GIVES YOU NUMBERS. 11 SHOWS  
6 YOU THE INCREASE IN THE CHART, THE INCREASED VOLUME THAT ARE  
7 GOING TO RANCHO. OVER THE LAST SIX MONTHS. AND THE INCREASED  
8 NUMBER OF PATIENTS THAT ARE BEING TRANSFERRED OUT TO PRIVATE  
9 HOSPITALS.

10

11 **SUP. MOLINA:** SO THE NUMBER IS 101 PATIENTS HAVE BEEN  
12 TRANSFERRED TO RANCHO THIS MONTH.

13

14 **CAROL MEYER:** DURING THE MONTH OF JULY, THAT'S CORRECT.

15

16 **SUP. MOLINA:** AND 33 PATIENTS WERE TRANSFERRED TO PRIVATE  
17 HOSPITALS.

18

19 **CAROL MEYER:** THAT'S CORRECT.

20

21 **SUP. MOLINA:** AGAIN, IN ONE OF THE ISSUES THAT YOU SHARED WITH  
22 US ABOUT THE POTENTIAL SITUATION TO AVOID DANGEROUS  
23 OVERCROWDING, OR EVEN SEVERE OVERCROWDING, WAS TO CONTRACT OUT  
24 WITH OTHER HOSPITALS IN ORDER TO MAKE SURE THERE WOULD BE BEDS





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1 AVAILABLE. IT'S MY UNDERSTANDING YOU HAVEN'T UTILIZED THOSE  
2 BEDS.

3

4 **CAROL MEYER:** YES, WE HAVE.

5

6 **SUP. MOLINA:** YOU HAVE.

7

8 **CAROL MEYER:** WE HAVE USED THOSE BEDS. WE ARE WORKING ON  
9 CONTRACTS TO TRANSFER INDIGENT PATIENTS CURRENTLY BY VIRTUE OF  
10 A COUNTY CODE WE'RE ABLE TO TRANSFER THE MEDI-CAL PATIENTS  
11 OUT. AND WE'RE WORKING RIGHT NOW ON CONTRACTS TO TRANSFER  
12 INDIGENT PATIENTS OUT, AS WELL. WE'RE TRANSFERRING OUT AS MANY  
13 PATIENTS AS WILL ACCEPT TRANSFER.

14

15 **SUP. MOLINA:** I UNDERSTAND. BUT IN THE CONTRACTED OUT BEDS,  
16 WHEN YOU'RE IN SEVERE OVERCROWDING, ARE ALL THOSE BEDS BEING  
17 UTILIZED?

18

19 **CAROL MEYER:** AS MANY AS PATIENTS WILL GO.

20

21 **SUP. MOLINA:** ONCE AGAIN. HERE'S THE QUESTION. WHEN YOU ARE IN  
22 SEVERE OVERCROWDING, ARE ALL OF THE CONTRACT BEDS UTILIZED?

23

24 **CAROL MEYER:** NO.

25



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1    **SUP. MOLINA:** AND AGAIN THE REASON THAT THEY'RE NOT IS BECAUSE  
2    PATIENTS ARE REFUSE TOGETHER GO?

3

4    **CAROL MEYER:** CORRECT.

5

6    **SUP. MOLINA:** THAT'S THE ONLY REASON?

7

8    **CAROL MEYER:** YEAH. THESE ARE THE PATIENTS THAT WE ARRANGE TO  
9    SEND OUT TO THE PRIVATE FACILITIES BY VIRTUE OF A COUNTY CODE  
10   CALLED 2.76, WHICH ALLOWS US TO TRANSFER MEDI-CAL PATIENTS,  
11   YES.

12

13   **SUP. MOLINA:** BUT, AGAIN, AND I WANT TO MAKE SURE WE UNDERSTAND  
14   EACH OTHER ON THIS. RIGHT NOW, ON THOSE BEDS THAT ARE  
15   AVAILABLE, THAT ARE CONTRACTED OUT, AND DURING SEVERE  
16   OVERCROWDING, SEVERE, THOSE BEDS ARE NOT BEING UTILIZED SOLELY  
17   BECAUSE A PATIENT DOESN'T WISH TO GO THERE.

18

19   **CAROL MEYER:** AS I UNDERSTAND IT FROM THE FACILITY, THAT'S  
20   TRUE. ACCORDING TO THE CASE MANAGEMENT STAFF.

21

22   **SUP. MOLINA:** SO WOULD WE ALLOW-- IS THERE A STANDARD AT A  
23   POINT IN TIME WHERE WE WOULD ALLOW THE HOSPITAL TO CONTINUE TO  
24   GO INTO SEVERE OVERCROWDING WHEN IN FACT YOU COULD BE  
25   TRANSFERRING PATIENTS? I MEAN IS THERE AN ABSOLUTE THAT THEY



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1 MUST MAKE THE DECISION THAT THEY CANNOT BE MOVED OR WILL NOT  
2 MOVE?

3

4 **CAROL MEYER:** ACCORDING TO COUNTY COUNSEL, PATIENTS HAVE THE  
5 RIGHT TO DECLINE TRANSFER.

6

7 **SUP. MOLINA:** EVEN UNDER SEVERE OVERCROWDING SITUATIONS?

8

9 **CAROL MEYER:** YES.

10

11 **C.E.O. FUJIOKA:** I THINK THAT'S AN EXCELLENT POINT WE SHOULD  
12 PURSUE. BECAUSE I KNOW EXACTLY WHAT YOU'RE SAYING BECAUSE YOU  
13 AND I HAVE DISCUSSED THIS. I THINK WE NEED TO REPORT BACK AND  
14 WORK WITH COUNTY COUNSEL TO SEE UNDER THAT VERY EXTREME  
15 CIRCUMSTANCE IF WE COULD-- BECAUSE OTHERWISE IT WOULD PUT  
16 PEOPLE IN EXTREMELY DANGEROUS SITUATION, WE COULD EXERCISE  
17 THAT AUTHORITY AND MOVE FOLKS. NOW, THE LAWS THAT GOVERN  
18 PATIENT TRANSFER ARE VERY STRINGENT, VERY EXACT. BUT I HEAR  
19 WHAT YOU'RE SAYING. WE SHOULD AT LEAST PURSUE THAT AND SEE IF  
20 THERE'S A POSSIBLE REMEDY. AND WE CAN LOOK AT THAT AND REPORT  
21 BACK.

22

23 **SUP. MOLINA:** WELL, I WANT TO UNDERSTAND WHAT THE TRIGGER POINT  
24 IS. HOW LONG WE'RE GOING TO ALLOW THIS TO GO INTO SEVERE



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1 OVERCROWDING WHEN WE HAVE EMPTY BEDS THAT WE'VE CONTRACTED  
2 FOR.

3

4 **C.E.O. FUJIOKA:** I AGREE WITH YOU. BECAUSE WE ALSO LOOK AT THE  
5 ACUITY LEVEL. AND WE'LL HAVE VACANT BEDS AT OTHER COUNTY  
6 FACILITIES, SUCH AS RANCHO. AND THE RANCHO PROGRAM HAS BEEN  
7 EXTREMELY COOPERATIVE, WHERE WE CAN MOVE THEM. AND THEN VACATE  
8 A MED-SURG BED AT L.A.C. U.S.C. MEDICAL CENTER THAT CAN HANDLE  
9 THE HIGHER ACUITY. BUT YOU HAVE FOLKS WHO ARE FLAT OUT  
10 REFUSING. WE HAVE INDIVIDUALS THAT SHOULDN'T BE IN AN ACUTE  
11 CARE FACILITY, PERIOD. THEY SHOULD BE IN A LONG TERM CARE  
12 FACILITY, AND THAT'S WHAT CAROL IS MENTIONING WITH TRYING TO  
13 TRANSFER OUT. BUT WE HAVE, EVERY SINGLE COUNTY HOSPITAL HAS  
14 INDIVIDUALS, WHO REALLY DON'T NEED TO BE IN AN ACUTE CARE  
15 FACILITY. THEY ARE CLASSIC LONG-TERM PATIENTS.

16

17 **SUP. MOLINA:** I UNDERSTAND THAT'S AN ISSUE. AND IT'S BEEN AN  
18 ONGOING ISSUE. AND SOMEWHERE THAT NEEDS TO BE ADDRESSED  
19 CERTAINLY. BUT CERTAINLY IN THIS ISSUE, I'M TRYING TO  
20 UNDERSTAND HOW A FACILITY WOULD ALLOW ITSELF TO GO INTO SEVERE  
21 OVERCROWDING, SEVERE OVERCROWDING, WHEN IT HAS CONTRACT BEDS  
22 AVAILABLE. AND I'M WONDERING IF IT'S BECAUSE OF THE COSTS  
23 ASSOCIATED. BECAUSE THE CONTRACT BED RIGHT NOW COSTS YOU  
24 \$1,800 A DAY, CORRECT?

25



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1 **CAROL MEYER:** SUPERVISOR, WE HAVE A COUNTY CODE THAT ALLOWS US  
2 TO TRANSFER PATIENTS. AND THE COUNTY CODE ALLOWS US TO  
3 TRANSFER PATIENTS IF THEY'RE MEDI-CAL, THE HOSPITAL THAT WE  
4 TRANSFER TO ACCEPTS THOSE PATIENTS AND BILLS MEDI-CAL. IF THE  
5 PATIENT IS UNINSURED, THEN THE PATIENT -- THEY GET PAID THE  
6 C.M.A.C. RATE, THE AVERAGE REGIONAL MEDI-CAL RATE.

7

8 **SUP. MOLINA:** I'M TALKING ABOUT THE BEDS THAT YOU CONSIDERED  
9 OUT. HOW MUCH IS THE DAILY COST FOR THOSE BEDS?

10

11 **CAROL MEYER:** WE HAVE SOME CONTRACTS FOR \$1,800 A DAY.

12

13 **SUP. MOLINA:** ALL RIGHT, SO AGAIN. SO IS IT THE REASON THAT  
14 THOSE BEDS ARE NOT UTILIZED BECAUSE OF THE COSTS ASSOCIATED  
15 WITH THOSE BEDS?

16

17 **CAROL MEYER:** WE PRESENT THOSE PATIENTS, FOR EXAMPLE--

18

19 **SPEAKER:** SUPERVISOR, WE HAVE NOT INSTRUCTED THE FACILITY, NOR  
20 DO I HAVE ANY EVIDENCE THE FACILITY IS NOT TRANSFERRING  
21 PATIENTS BECAUSE OF THE COSTS. THE ISSUE IS THE SUITABILITY OF  
22 THE PATIENTS AND THE CONSENT OF THE PATIENT.

23

24 **SUP. MOLINA:** SO HOW MANY OF THOSE CONTRACT BEDS HAVE BEEN USED  
25 SO FAR?



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1

2 **CAROL MEYER:** WE'D HAVE TO FIND OUT.

3

4 **DR. JOHN SCHUNHOFF:** WE'LL HAVE TO GET YOU THE STATISTICS ON  
5 THAT, SUPERVISOR.

6

7 **CAROL MEYER:** ALSO THE BEDS WITH UNIVERSITY THAT PETE HAS  
8 ARRANGED FOR.

9

10 **SUP. MOLINA:** AND WHAT DO THOSE COST US?

11

12 **CAROL MEYER:** WELL, THOSE WOULD BE ALSO BY 2.76, AND WITH THE  
13 REGIONAL C.M.A.C. RATE WOULD BE HOW WE WOULD TRANSFER.

14

15 **SUP. MOLINA:** SO AGAIN, WE NEED TO FOLLOW THIS. AND I WANT TO  
16 UNDERSTAND CLEARLY. THE ISSUE HERE IS IT SEEMS TO BE AN  
17 ESCALATING NUMBER IN SEVERE OVERCROWDING WHICH IS DANGEROUS  
18 OVERCROWDING, WHICH IS DANGEROUS TO ALL OF US. AND RIGHT NOW  
19 WE'RE NOT SEEING A SURGE. WE HAVE SURGE IN PLACE. BUT WE'RE  
20 NOT SEEING A SURGE. THERE ISN'T A PLANE THAT CAME DOWN. THERE  
21 AREN'T HOUSES THAT ARE BURNING. THERE ISN'T A SURGE, REALLY.  
22 EVEN THOUGH WE'RE OPERATING UNDER SURGE STANDARDS AT THIS  
23 POINT. AND THE ONLY THING WE CORRECTED FROM THAT IS THAT YOU  
24 CAN'T PUT PATIENTS OUT IN THE HALL UNDER YOUR SURGE PLAN.

25



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1     **CAROL MEYER:** ABSOLUTELY.

2

3     **SUP. MOLINA:** BUT YOU STILL HAVE SHORTCOMINGS AS FAR AS MEETING  
4     THE REQUIREMENTS FOR THE TWO TO THREE HOURS, WHICH WE WERE  
5     TOLD A YEAR AGO THAT THAT'S WHAT THE STANDARD THAT THIS  
6     HOSPITAL WOULD BE MEETING IN ORDER TO HAVE THE UTILIZATION  
7     RATE THAT THEY CLAIM THAT THEY WOULD MEET, WHICH IS NOT THERE  
8     YET. AND SO WE CREATED OTHER REMEDIES IN PLACE LIKE RANCHO  
9     THAT IS BEING TRANSFERRED. AND I KNOW THERE WAS HESITATION AT  
10    THAT TIME WITH RANCHO BECAUSE THERE WAS ALSO A FEELING THAT  
11    PATIENTS WOULD NOT GO. BUT THEY'RE GOING.

12

13    **CAROL MEYER:** SOME ARE GOING.

14

15    **SUP. MOLINA:** YES. AND SO THEN WE CREATED, BECAUSE OF THE  
16    DANGEROUS OVERCROWDING, THE CONTRACT BEDS, WHICH ARE THERE IN  
17    PLACE BUT ARE NOT BEING FULLY UTILIZED. SO WE NEED TO  
18    UNDERSTAND THE TRIGGER AS TO WHAT HAPPENS FOR THE UTILIZATION  
19    OF THOSE BEDS. AND WHAT WE'RE GOING TO DO, IF A REAL SURGE  
20    HAPPENS. RIGHT NOW WE'RE OPERATING UNDER A SURGE WHILE THERE  
21    IS NONE. SO I THINK FOR THE NEXT REPORT, WE WOULD LIKE THAT  
22    INFORMATION.

23

24    **CAROL MEYER:** OKAY.

25





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1    **SUP. KNABE, CHAIRMAN:** SURE. THEN GENEVIEVE.

2

3    **SUP. ANTONOVICH:** YOU INDICATE THAT THE O.M.C. CONTINUES TO  
4    MEET WITH THE INTERESTED HEALTH PLANS FOR PURPOSES OF  
5    INTRODUCING THESE ORGANIZATIONS TO OUR SYSTEM AND PROCESSES.  
6    SO WOULD YOU PROVIDE A REPORT BACK TO THE BOARD ON HEALTH  
7    PLANS WHO YOU HAVE MET WITH AND WHAT THE OUTCOMES OF THOSE  
8    DISCUSSIONS HAVE BEEN?

9

10   **SPEAKER:** WE WILL.

11

12   **SUP. ANTONOVICH:** THANK YOU.

13

14   **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS.  
15   DR. GENEVIEVE CLAVREUL. I GUESS YOU ARE NOT READING THE "LOS  
16   ANGELES TIMES." IT IS NOT 11 O'CLOCK RIGHT NOW WE ARE FOUR  
17   HOURS BEHIND TALKING ABOUT MANAGEMENT. I AM QUITE CONCERNED IN  
18   WHAT'S GOING ON AT U.S.C. TWO OTHER HOSPITALS WHO HAVE ONLY  
19   HIGH ACUITY AND NOTHING ELSE, THIS IS TRULY DANGEROUS. AND  
20   WHEN YOU RUN YOUR HOSPITAL, A MIX IS VERY IMPORTANT. YOU  
21   CANNOT HAVE ONLY HIGH ACUITY PATIENTS. BOTH FROM THE POINT OF  
22   SURVIVAL OF YOUR TEAMS, YOUR PHYSICIANS, YOUR NURSES AND SO ON  
23   WOULD BE DEVASTATED BY THE HIGH INTENSITY CARE. ALSO FROM A  
24   FINANCIAL POINT OF VIEW. YOU ARE GOING TO HAVE PROBLEMS  
25   BECAUSE IT MAKES IT IMPORTANT. YOUR LENGTH OF STAY IS EXTENDED



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1 IN A LOT OF THOSE PATIENTS. ARE YOU GOING TO PAY FOR THOSE  
2 EXTENDED PERIODS OF STAYING? I REALLY DON'T LIKE WHAT I SEE  
3 GOING ON. WE STILL HAVE A HUGE LENGTH OF WAITING IN THE E.R.  
4 WE HAVE A LOT OF PEOPLE STILL LEAVING WITHOUT CARE. WE STILL  
5 DON'T HAVE A BREAKDOWN OF HOW MANY PEDIATRIC PATIENTS ARE  
6 GOING HOME WITHOUT BEING SEEN. I LOVE U.S.C. AND I THINK THIS  
7 HOSPITAL HAS TREMENDOUS POTENTIAL. BUT WE CANNOT DESTROY IT  
8 BECAUSE THEY ONLY HAVE HIGH ACUITY. MAYBE THERE IS TO BE A  
9 PLAN ON HOW THE CENSUS IS GOING TO BE ESTABLISHED IN THAT  
10 HOSPITAL. AND IT'S KIND OF NICE SOMETIMES TO NOT HAVE SUCH  
11 HIGH ACUITY PATIENTS WHO ARE PAYING WELL ALSO. SO I THINK THAT  
12 HAS TO BE LOOKED AT.

13

14 **SUP. MOLINA:** BUT GENEVIEVE, WE SAID WAY BACK WHEN WE WANTED TO  
15 BUILD A SMALLER HOSPITAL THAT THE MIX WOULD BE-- THAT YOU  
16 WOULD ONLY GET THE HIGH BECAUSE THAT'S ALL YOU COULD HAVE.  
17 BECAUSE YOU WOULDN'T HAVE THE MIX THAT YOU USED TO HAVE BEFORE  
18 WHEN YOU LOWERED THE BEDS. SO NOW WE'RE GOING TO HAVE THE  
19 SICKEST PATIENTS THAT WE PAY MORE FOR IN THOSE BEDS. AND I  
20 HAVE NEVER EVEN LOOKED AT THE ISSUE OF WHAT THAT MEANS TO  
21 EMPLOYEES. I DON'T KNOW IF THERE IS A STANDARD OF SOME TYPE  
22 THAT YOU NEED TO LOOK AT. IT'S NOT A QUESTION THAT I'VE ASKED.  
23 BUT I GUESS I WILL ASK AS TO WHAT THAT MEANS AS FAR AS-- I  
24 KNOW THAT THE CONTINUATION OF DANGEROUSLY OVERCROWDING MUST  
25 HAVE A STRESS ON THE EMPLOYEES, BUT I DON'T KNOW WHAT THAT IS.



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1 BUT I DON'T KNOW ABOUT THE ACUITY ISSUES, IF THAT BRINGS UP  
2 THE COST, AS WELL, OF WHO YOU'RE TAKING CARE OF BECAUSE WE  
3 DON'T HAVE THE MIX OF PATIENTS.

4

5 **DR. GENEVIEVE CLAVREUL:** IT DOES MAKE A DIFFERENCE DEPENDING ON  
6 THE PATIENT INSURANCE AND SO ON. LIKE IF YOU'RE KEEPING THEM  
7 IN THE HOSPITAL, SOMETIMES IF YOU KEEP THEM OVER A CERTAIN  
8 PERIOD OF TIME, YOU HIT THE COSTS BECAUSE YOU ARE NOT GOING TO  
9 GET ANYMORE BY D.R.T. BY THE WAY, I WAS IN FAVOR OF A BIGGER  
10 HOSPITAL. I ADMIRE YOU FOR FIGHTING FOR IT IT. BUT WE ARE IN  
11 TROUBLE RIGHT NOW.

12

13 **SUP. KNABE, CHAIRMAN:** ALL RIGHT. ANY OTHER QUESTIONS? IF NOT,  
14 IT'S A RECEIVE AND FILE. THANK YOU. S-2?

15

16 **SUP. KNABE, CHAIRMAN:** GO AHEAD.

17

18 **JACKIE WHITE:** MY NAME IS JACKIE WHITE AND I'M WITH THE CHIEF  
19 EXECUTIVE OFFICE. YOU ASKED US TO REPORT BACK WITH A STATUS  
20 UPDATE ON THE IMPLEMENTATION OF SOME SHORT-RANGE  
21 RECOMMENDATIONS FOR THE F.C.I. SYSTEM, THE FAMILIES CHILDREN'S  
22 INDEX. AMONGST THE ITEMS THAT YOU ASKED US TO PROVIDE WAS THE  
23 TYPE OF INFORMATION THAT'S CONTAINED IN THE SYSTEM. THAT  
24 INCLUDES THE NAME, ADDRESS, TELEPHONE NUMBERS, DATES, PLACE OF  
25 BIRTH OF FAMILY MEMBERS, NUMBER ASSIGNED TO THE CASE BY EACH



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1 PROVIDER AGENCY, NAME, TELEPHONE NUMBER OF EACH EMPLOYEE  
2 ASSIGNED TO THE CASE BY EACH PROVIDER AGENCY AND THE DATES OF  
3 CONTACT BETWEEN EACH PROVIDER AGENCY AND A FAMILY MEMBER OR  
4 FAMILY MEMBERS. THIS IS THE INFORMATION THAT'S PROVIDED  
5 CONSISTENT WITH THE WELFARE INSTITUTIONS CODE BY THE PUBLIC  
6 AGENCIES THAT ARE AUTHORIZED TO SHARE THAT INFO. THERE ARE  
7 ONLY AUTHORIZED END-USERS ARE ABLE TO LOOK INTO S.D.I. THOSE  
8 USERS INCLUDE SOCIAL SERVICES DEPARTMENTS, CHILDREN'S  
9 SERVICES, HEALTH SERVICES, MENTAL HEALTH SERVICES, PROBATION,  
10 LAW ENFORCEMENT AND SCHOOLS. AT THIS TIME, THE DEPARTMENTS  
11 THAT ARE CURRENTLY PARTICIPATING IN F.C.I. INCLUDE THE  
12 DISTRICT ATTORNEY'S OFFICE, THE SHERIFF'S DEPARTMENT,  
13 D.C.F.S., D.H.S., D.M.H., D.P.S.S., AND PROBATION. WE HAVE  
14 ALSO IDENTIFIED SOME OTHER AGENCIES AND ARE WORKING TO WORK  
15 OUT AN M.O.U. FOR THE PURPOSE OF INCLUDING THOSE PROVIDING  
16 ACCESS TO THOSE DEPARTMENTS. AS TO THE STATUS OF OUR EFFORTS  
17 TO IMPLEMENT THE SHORT RANGE GOALS FROM THE JUNE 12TH REPORT,  
18 WE HAVE CONVENED A WORKGROUP. AND AT THIS TIME WE HAVE  
19 COMPLETED THE IDENTIFICATION OF RISK FACTORS. WE HAVE  
20 IDENTIFIED SEVEN ADDITIONAL DEPARTMENTS WITH A NEXUS TO CHILD  
21 ABUSE AND NEGLECT THAT MAY BE ABLE TO INPUT IDENTIFYING  
22 INFORMATION INTO F.C.I.. WE HAVE COMPLETED DEVELOPMENT AT A  
23 NEW SET OF RISK DEFINITIONS AND RISK INDICATORS BY COMPARING  
24 THE ONES CURRENTLY BEING USED AGAINST THE RISK FACTORS  
25 CONTAINED IN THE FRAMEWORK. THE RISK DEFINITIONS ARE FILTERS



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1 USED TO INPUT AGENCY INFORMATION INTO F.C.I. OTHER EFFORTS  
2 THAT ARE CURRENTLY UNDERWAY ARE THE EFFORT TO ESTABLISH LEGAL,  
3 TECHNICAL AND FISCAL FEASIBILITY OF THESE ENHANCEMENTS BY  
4 WORKING WITH THE COUNTY COUNSEL, I.S.D. AND AFFECTED  
5 DEPARTMENTS. WE ARE ALSO IN THE PROCESS OF REVIEWING AND  
6 REVISING AS NEEDED ONGOING I.S.D. F.C.I. MAINTENANCE COSTS  
7 THAT ARE CURRENTLY BEING SHARED BY DEPARTMENTS. WE ARE WORKING  
8 TO SET UP EVALUATION PERFORMANCE MEASURES INCLUDING THE  
9 DEVELOPMENT OF A SHARED SET OF M.A.P. GOALS TO INSURE THAT  
10 F.C.I. IS ACTIVELY USED BY PARTICIPATING COUNTY DEPARTMENTS.  
11 AND WE ARE WORKING TO EXECUTE M.O.U.S AMONG COUNTY F.C.I.  
12 PROVIDE PROVIDER AGENCIES. COMPLETE AND PRELIMINARY WORKLOAD  
13 IMPACTS AND BUDGET ANALYSIS FOR D.C.F.S. AND OTHER COUNTY  
14 DEPARTMENTS THAT MAY BE IMPACTED BY ENHANCEMENTS MADE BY  
15 F.C.I. IS ALSO UNDERWAY. ENHANCEMENTS MAY RESULT IN A  
16 SIGNIFICANT INCREASE IN INFORMATION THAT SOCIAL WORKERS AND  
17 OTHER STAFF MAY REVIEW AS WELL AS THE NUMBER OF COLLATERAL  
18 CONTACTS THAT MUST BE PERFORMED WHEN INVESTIGATING AN ALLEGED  
19 CASE OF CHILD ABUSE. IN OUR EFFORTS TO EXPAND THE NONCOUNTY  
20 AGENCIES PARTICIPATING IN F.C.I., WE ARE TAKING THE FOLLOWING  
21 ACTIONS. ENGAGING NINE COUNTY AGENCIES WITH A COMPLETE-- TO  
22 COMPLETE A RISK DEFINITION DEVELOPMENT PROCESS AND FEASIBILITY  
23 ANALYSIS SIMILAR TO THE ONE OUTLINED FOR COUNTY AGENCIES. WE  
24 ARE TRYING TO PHASE IN NONCOUNTY AGENCIES INTO F.C.I. ON AN  
25 ONGOING BASIS. AND BY DECEMBER 31ST, WE HOPE TO EXECUTE AN



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1 AGREEMENT BETWEEN COUNTY AND A PRIORITIZED SET OF NONCOUNTY  
2 AGENCIES TO FACILITATE PARTICIPATION IN F.C.I. WITH REGARDS TO  
3 THE RECOMMENDATION TO DEVELOP A MANDATORY INTERAGENCY TRAINING  
4 THAT BUILDS ON EXISTING F.C.I. TRAINING MATERIALS, I.C.A.N.,  
5 I.S.D. AND D.A. BEGAN MODIFYING EXISTING F.C.I. INTRODUCTORY  
6 TRAINING MATERIALS, HAVE ALREADY BEGUN TO DO SO. EFFORTS ARE  
7 UNDERWAY TO ENSURE THAT TRAININGS AND PROTOCOLS ARE IN PLACE  
8 BY THE TIME THE NEW M.O.U. IS EXECUTED AMONG COUNTY  
9 DEPARTMENTS. I.S.D., I.C.A.N. AND MEMBERS OF THE MANAGEMENT  
10 WORK GROUP WILL WORK WITH ALL F.C.I. PROVIDER AGENCIES TO  
11 ESTABLISH A CLEAR SET OF STANDARDIZED PROTOCOLS FOR ASSESSING  
12 AND ACCESSING AND USING INFORMATION CONTAINED IN THE F.C.I.  
13 SYSTEM, INCLUDING THE REQUIRED INFORMATION FROM THE  
14 MULTIDISCIPLINARY TEAMS. AT THIS TIME, I'LL TURN IT OVER TO  
15 THE DIRECTOR OF D.C.F.S. TO PROVIDE MORE ON THE TRAINING  
16 PIECE.

17  
18 **TRISH PLOEHN:** GOOD AFTERNOON, SUPERVISORS. AS TO THE TRAINING  
19 ON F.C.I., I THINK THAT FIRST LET ME TELL YOU ABOUT WHAT WE'VE  
20 BEEN DOING. WE STARTED TRAINING ON THE CURRENT SYSTEM IN 2005,  
21 2006. EMERGENCY RESPONSE STAFF AS WELL AS SEARCH CLERKS IS WHO  
22 WE USE IN OUR DEPARTMENT TO DO THIS WORK. WE'RE ALL TRAINED.  
23 THEY HAVE BEEN TRAINED ONGOING SINCE THAT PERIOD OF TIME. WE  
24 ALSO INCLUDED EMERGENCY RESPONSE COMMAND POST STAFF IN 2007.  
25 AND WE DO HAVE AN F.C.I. TRAINING SPECIALIST THAT WORKS FOR





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1 OUR DEPARTMENT TO DO REFRESHER TRAININGS AS NEEDED. AS WE MOVE  
2 INTO THIS NEW PHASE OF F.C.I., IF THAT IS INDEED WHAT WE'RE  
3 GOING TO DO, WE'RE ALSO MOVING INTO OUR EMERGENCY RESPONSE  
4 ACADEMY WHICH STARTED ROLLING OUT EARLIER THIS MONTH AND  
5 TRAINING ON THIS SYSTEM IS ALSO EMBEDDED IN THAT TRAINING,  
6 WHICH IS A REFRESHER FOR ALL OF OUR EMERGENCY RESPONSE AND  
7 FRONT END WORKERS. THE THING I THINK THAT IS IMPORTANT FOR YOU  
8 TO KNOW IS THAT THE ACTUAL UTILIZATION OF THE SYSTEM IS NOT  
9 WHAT IS THE WORKLOAD IMPACT. THE ABILITY TO PUT INFORMATION IN  
10 AND EXTRACT INFORMATION OUT IS SOMETHING THAT CAN BE DONE  
11 FAIRLY EASILY. WHERE WE HAVE TO DO THE WORK AND WHERE WE HAVE  
12 TO PUT THE RESOURCES AND WHERE WE NEED TO ENSURE THAT WE'VE  
13 GOT THOROUGH TRAINING IS IN WHAT DO WE DO WITH THIS  
14 INFORMATION ONCE WE'VE GOT IT? IT'S A RECOMMENDATION OF THIS  
15 WORKGROUP THAT WE'RE GOING TO NEED TO PUT RESOURCES TO BEAR IF  
16 THIS IS GOING TO BE SUCCESSFUL. THERE HAS TO BE  
17 MULTIDISCIPLINARY TEAMS THAT TAKE THIS INFORMATION AND PROCESS  
18 IT. THERE HAS TO BE STAFF IN EACH DEPARTMENT THAT ACTUALLY  
19 GARNERS THE IMPORTANT COMPONENTS OUT OF EACH PIECE OF  
20 INFORMATION AND FEEDS IT BACK AND THEN THERE WILL OF COURSE BE  
21 A WORKLOAD IMPACT ON SOCIAL WORKERS THAT ARE GOING TO NEED TO  
22 ACTUALLY LOOK AT EVERY ONE OF THESE HITS THAT COME OUT OF  
23 F.C.I. AND THEN DO AN INVESTIGATION OF THEM. AT THIS POINT IN  
24 TIME, THAT IS THE DIRECTION THAT WE'RE MOVING, AND WE'LL WAIT  
25 FURTHER DIRECTION FROM YOUR BOARD.





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1

2 **SUP. KNABE, CHAIRMAN:** ANY QUESTIONS?

3

4 **SUP. RIDLEY-THOMAS:** I APPRECIATE THE REPORT FROM STAFF ON THIS  
5 CRITICALLY IMPORTANT MATTER. AND I THINK IT'S AN ATTEMPT TO  
6 ADDRESS AT SOME LEVEL SOME OF THE SYSTEMIC ISSUES THAT HAVE,  
7 FOR LACK OF A BETTER WAY OF EXPRESSING IT, PLAGUED THE  
8 DEPARTMENT. AND THEY ARE RATHER FUNDAMENTAL. THEY'RE SYSTEMIC  
9 IN NATURE. WHEN WE ASK THE QUESTION ABOUT F.C.I., I THINK ONE  
10 OF THE MORE BASIC QUESTIONS THAT I WISH TO ASK IS, WHEN WAS IT  
11 FIRST DESIGNED AND/OR DEVELOPED?

12

13 **TRISH PLOEHN:** IT WAS CREATED ORIGINALLY IN 1995.

14

15 **SUP. RIDLEY-THOMAS:** 1995. THIS WAS ONE OF THE EARLIER EFFORTS  
16 AT TECHNOLOGICAL INTERVENTION; THAT IS, TO CAPTURE DATA IN  
17 ORDER TO INCREASE THE AMOUNT OF INFORMATION THAT SOCIAL  
18 WORKERS AND OTHERS WHO WOULD BE USING THIS SYSTEM WOULD HAVE  
19 IN ORDER TO DO THEIR JOBS MORE EFFECTIVELY, IS THAT FAIR?

20

21 **TRISH PLOEHN:** THAT'S CORRECT. AND THE ABILITY TO SHARE  
22 INFORMATION NOT ONLY COMING INTO OUR DEPARTMENT--

23

24 **SUP. RIDLEY-THOMAS:** INTERDEPARTMENT AMOUNT, CORRECT?

25



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1   **TRISH PLOEHN:** EXACTLY.

2

3   **SUP. RIDLEY-THOMAS:** NOW 1995, SEVERAL TECHNOLOGICAL DECADES,  
4   CENTURIES, MILLENNIA AGO. AND SO PART OF THE DIFFICULTY, I  
5   THINK, IS, FRANKLY, THAT WE HAVE OLD TECHNOLOGY. TRYING TO  
6   CONFRONT LONG-STANDING AND IN SOME WAYS NEW CHALLENGES. AND I  
7   SIMPLY DO NOT KNOW HOW WE CAN EFFECTIVELY ACCOMPLISH WHAT WE  
8   CLAIM TO WANT TO ACCOMPLISH ABSENT THE PROPER TOOLS. SO THE  
9   QUESTION THAT I POSE IS A MUCH MORE FUNDAMENTAL ONE. NOT  
10   SIMPLY THE UPGRADE OF F.C.I., BUT IN FACT SHOULD WE NOT BE  
11   SEEKING BEST PRACTICES IN THE FIELD. WHERE CAN THEY BE  
12   LOCATED? HOW CAN WE THEN DISPATCH STAFF TO LEARN ABOUT THOSE  
13   SYSTEMS, THOSE APPROACHES? AND THAT SHOULD BE THE THRUST OF  
14   THE INFORMATION THAT I WOULD THINK THAT THE BOARD SHOULD  
15   BENEFIT FROM. TAKING ADVANTAGE OF THE DEPARTMENT OF CHILDREN  
16   AND FAMILY SERVICES' EXPERTISE, TAKING ADVANTAGE OF THE  
17   EXPERTISE OF I.S.D.. TAKING ADVANTAGE OF THE CHIEF INFORMATION  
18   OFFICER'S KNOWLEDGE BASE TO DO WHAT CAN BE DONE AND THEN GET  
19   AN ASSESSMENT OF WHAT THE COSTS ARE. BUT ALSO, FRANKLY, MR.  
20   CHAIRMAN, WHAT THE BENEFITS ARE. NOBODY HERE WANTS TO  
21   CONTINUALLY HAVE TO CONFRONT THE CIRCUMSTANCES WITH WHICH  
22   WE'VE HAD TO DEAL OR ENDURE OVER THE PAST FOUR PLUS WEEKS. AND  
23   I THINK WE CAN DO A BETTER JOB IN TERMS OF BEING NOT ONLY  
24   PREVENTIVE BUT PRE-EMPTIVE WITH RESPECT TO SOME OF THESE  
25   ISSUES. AND I HAVE A CLEAR SENSE THAT THERE ARE BETTER



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1 TECHNOLOGIES THAT WE OUGHT TO AVAIL OURSELVES OF IN ORDER TO  
2 DO THE JOB THAT WE CLAIM WE WANT TO DO. F.C.I., I THINK, IS  
3 PROBLEMATIC AT THAT POINT. AND THE QUESTION REALLY BECOMES ONE  
4 OF WHETHER WE CAN MAKE A SYSTEM AS CHALLENGED FROM THE POINT  
5 OF VIEW OF ITS DESIGN, ITS DATE WORK FOR WHAT IS NEEDED IN THE  
6 21ST CENTURY. IT WAS THE LAST CENTURY IN WHICH WE FOUND  
7 OURSELVES IMPLEMENTING THIS PROGRAM. IT'S TIME TO SERIOUSLY  
8 LOOK AT THIS CENTURY WITH RESPECT TO THE TECHNOLOGIES THAT CAN  
9 HELP US DO OUR JOB AND DO IT BETTER.

10

11 **TRISH PLOEHN:** IF I COULD JUST ADD, BOTH THE C.I.O. AND THE  
12 I.S.D., AND I HAVE HAD SOME DEMONSTRATIONS FROM OUTSIDE  
13 AGENCIES ON THINGS THAT ARE A LITTLE BIT MORE MODERN THAT  
14 MIGHT MEET OUR NEEDS. SO WE COULD CERTAINLY CONTINUE ALONG  
15 THAT LINE IF THAT WOULD BE WHAT THE BOARD--

16

17 **SUP. RIDLEY-THOMAS:** I WOULD THINK THAT THE C.E.O. AS WELL AS  
18 THE APPROPRIATE DEPARTMENTS, ALL OF WHICH ARE HERE, SHOULD BE  
19 INSTRUCTED TO DO PRECISELY THAT. BECAUSE I DON'T KNOW THAT WE  
20 CAN GET WHERE WE NEED TO BE BY TINKERING WITH AN UPGRADE OF A  
21 SYSTEM THAT IS AS OLD, SOME WOULD ARGUE, ANTIQUATED, USE THE  
22 TERM THAT YOU DEEM APPROPRIATE, AS THAT WHICH IS CURRENTLY IN  
23 PLACE. THERE'S A REASON, I THINK, THAT IT ISN'T BEING  
24 UTILIZED. AND THE COMPLAINTS THAT CAME TO THE ATTENTION OF MY  
25 OFFICE WAS, IN FACT, THAT THE VARIOUS DEPARTMENTS DON'T



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1 UTILIZE IT, THEY DON'T SHARE THE INFORMATION. IT'S JUST SIMPLY  
2 AN INEFFECTIVE SET OF CIRCUMSTANCES. AND THERE ARE NEW  
3 TECHNOLOGIES THAT PEOPLE ARE MORE ACCUSTOMED TO UTILIZING. I  
4 THINK WE NEED TO HAVE BETTER THINKING, BETTER LEADERSHIP AND  
5 PRESUMABLY, THEN, BETTER RESULTS THAN WHAT WE ARE WITNESSING  
6 NOW. NOW, MR. CHAIRMAN, IT SEEMS TO ME THAT THE C.E.O. HAS TO  
7 COST THAT OUT. THERE WILL HAVE TO BE AN APPROPRIATE R.F.Q.,  
8 R.F.I. AND ULTIMATELY AN R.F.P BEING NECESSARY TO GET US  
9 BETTER DATA THAN WE HAVE NOW. I SALUTE MR. ANTONOVICH AS WELL  
10 AS HIS LEADERSHIP AND MISS MOLINA AND THE ENTIRETY OF THE  
11 BOARD IN TERMS OF HOW THEY HAVE SOUGHT TO FOCUS ON THIS. BUT I  
12 CAN TELL YOU: WE ARE HANDCUFFING OURSELVES UNLESS WE GET MUCH  
13 BETTER TECHNOLOGICAL TOOLS FOR THE WORKFORCE TO WORK AT THIS  
14 ISSUE DIAGNOSTICALLY AND THEN FIND AN APPROPRIATE COURSE OF  
15 ACTION TO TAKE ONCE WE LEARN WHAT THE PROBLEMS MAY BE IN THE  
16 RESPECTIVE FAMILIES THAT WE ARE CHARGED TO CARE FOR.

17

18 **SUP. KNABE, CHAIRMAN:** ALL RIGHT. THANK YOU. ANY OTHER  
19 QUESTIONS?

20

21 **SUP. ANTONOVICH:** WHEN DO YOU ANTICIPATE THE EXPANDED FAMILY  
22 AND CHILD INDEX BEING FULLY OPERATIONAL?

23

24 **C.E.O. FUJIOKA:** DO YOU HAVE A TIMELINE FOR THAT?

25



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1 **JACKIE WHITE:** WE ESTIMATE THAT WE WILL HAVE THE M.O.U. IN  
2 PLACE BY NOVEMBER WITH THE OTHER AGENCIES.

3

4 **SUP. ANTONOVICH:** WHAT'S THE TURNAROUND AFTER NOVEMBER?

5

6 **JACKIE WHITE:** WE WILL HAVE TO GET BACK TO YOU WITH THAT EXACT  
7 DATE BECAUSE I BELIEVE IT'S BASED UPON THE FEASIBILITY STUDY.

8

9 **SUP. ANTONOVICH:** ARE WE LOOKING AT A SHORT TURNAROUND? OR WILL  
10 IT BE MANY MONTHS?

11

12 **JACKIE WHITE:** I ESTIMATE THAT IT WILL BE A NUMBER OF MONTHS  
13 BASED UPON THE INFORMATION THAT WE HAVE NOW.

14

15 **SUP. ANTONOVICH:** WHAT ARE THE SEVEN ADDITIONAL COUNTY  
16 DEPARTMENTS THAT WILL BE ADDED TO THE LIST OF F.C.I. MEMBER  
17 AGENCIES?

18

19 **JACKIE WHITE:** WE HAVE THAT INFORMATION.

20

21 **C.E.O. FUJIOKA:** GETTING ON A PARALLEL COURSE, WE'LL ALSO LOOK  
22 AT SUPERVISOR RIDLEY-THOMAS'S CONCERN.

23

24 **SUP. KNABE, CHAIRMAN:** OKAY. ANYTHING ELSE?

25



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1    **C.E.O. FUJIOKA:** SHE'S GOING TO NAME THE DEPARTMENTS WHO ALSO  
2    WILL BE INVOLVED IN THIS EFFORT.

3

4    **SUP. RIDLEY-THOMAS:** MR. CHAIR, JUST A QUICK QUESTION, IF I  
5    MAY?

6

7    **JACKIE WHITE:** THE SEVEN DEPARTMENTS? CHILD SUPPORT SERVICES,  
8    COMMUNITY AND SENIOR SERVICES, CORONER, OFFICE OF EDUCATION,  
9    THE L.A. HOMELESS SERVICES AUTHORITY, ANIMAL CARE AND CONTROL.

10

11   **SUP. ANTONOVICH:** REGARDING THE MULTIDISCIPLINARY TEAMS, WHAT  
12   WILL THEIR GENERAL ROLE BE?

13

14   **TRISH PLOEHN:** BASICALLY IF WE PROCEED ALONG THE LINES OF THE  
15   F.C.I. AT THIS POINT IN TIME, IT WOULD BE A GROUP OF PEOPLE,  
16   AS OF THIS POINT IN TIME, THE LAW SAYS IT HAS TO BE THREE. I  
17   KNOW COUNTY COUNSEL IS WORKING ON SOME LEGISLATIVE REFORM THAT  
18   WOULD REDUCE THAT NUMBER TO TWO. THAT WOULD COME TOGETHER THAT  
19   WOULD BE ABLE TO EXTRACT THIS DATA OUT OF WHATEVER SYSTEM WE  
20   USE. AT THIS POINT IN TIME THIS IS A POINTER SYSTEM ONLY. ALL  
21   IT TELLS US IS THAT IT WAS AN OPEN CASE IN THE SHERIFF ON THIS  
22   DATE AND THIS WAS THE OFFICER INVOLVED. SO THIS TEAM IS GOING  
23   TO HAVE TO ACTUALLY CONTACT THE SHERIFF'S DEPARTMENT, EXTRACT  
24   THAT INFORMATION AND THEN PROVIDE IT TO THE SOCIAL WORKER OR



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1 TO THE SHERIFF OR WHOEVER IS LOOKING FOR IT TO ACTUALLY ASSESS  
2 IT AND USE IT AS PART OF THEIR RISK ASSESSMENT.

3

4 **SUP. ANTONOVICH:** WHAT DO THEY DO ON A DAY-TO-DAY BASIS?

5

6 **TRISH PLOEHN:** WHAT WOULD THE MULTIDISCIPLINARY TEAM DO? THAT  
7 IS WHAT THEY WOULD DO ALL DAY LONG. I EXPECT THAT-- AND IT  
8 DEPENDS ON HOW TIGHT OF THE PARAMETERS THAT WE HAVE THAT THE  
9 INFORMATION THAT'S PUT INTO THIS SYSTEM. BUT IF IT'S ALONG THE  
10 LINES OF WHAT IS CURRENTLY BEING LOOKED AT, A CASE COULD HAVE  
11 20 OR 30 HITS ON IT. THAT MEANS THAT WE WOULD NEED TO LOOK AT  
12 ALL 20 OR 30 OR PRIORITIZE THEM OR MAKE SOME DECISIONS. AND  
13 IT'S NOT ONLY LOOKING AT THEM. IT'S ASSESSING THEM. AND  
14 GATHERING THAT INFORMATION. THIS IS AN EXTREMELY HEAVY WORK-  
15 INTENSIVE ENDEAVOR. IT'S IMPORTANT, BUT IT IS WORKLOAD.

16

17 **SUP. ANTONOVICH:** AND BECAUSE OF THAT, IS TWO SUFFICIENT? OUGHT  
18 NOT BE THREE OR MORE INVOLVED WITH THAT RESPONSIBILITY?

19

20 **TRISH PLOEHN:** I THINK SO. I BELIEVE SO. BECAUSE THEY ARE  
21 REALLY THE ONES THAT ARE GATHERING THE INFORMATION AND  
22 GATHERING THE DATA. THE PERSON THAT'S ACTUALLY GOING TO TAKE  
23 THAT DATA AND THEN ANALYZE IT AND USE IT AS PART OF THEIR  
24 INVESTIGATION IS THE SOCIAL WORKER. AND THAT'S WHERE THE  
25 JUDGMENT AND THE WORK IS GOING TO OCCUR.





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1

2 **SUP. ANTONOVICH:** YOU SAID IT REQUIRES THREE BUT WE'RE TRYING  
3 TO MAKE IT TWO? WHY WOULD WE WANT TO MAKE IT TWO IF WE HAVE  
4 SUCH A WORKLOAD?

5

6 **TRISH PLOEHN:** I THINK BECAUSE THE WAY IT'S WRITTEN, ALL THREE  
7 MUST BE ABLE TO COME TOGETHER TO TALK. I THINK THAT IF WE HAD  
8 A TEAM, IT REALLY HAS TO BE A WAY TO PROCESS THAT INFORMATION  
9 BY ONE INDIVIDUAL ON THE TEAM SPEAKING WITH ONE INDIVIDUAL IN  
10 THE DEPARTMENT AND SHARING THAT INFORMATION, WITHOUT BRINGING  
11 A THIRD PERSON IN.

12

13 **SUP. ANTONOVICH:** WHICH DEPARTMENT WOULD THEY BE HOUSED IN?

14

15 **TRISH PLOEHN:** WE HAVEN'T DISCUSSED THAT. I BELIEVE THAT IN MY  
16 OPINION IT SHOULD BE SOME TYPE OF A CENTRALIZED DEPARTMENT  
17 BECAUSE IT'S NOT ONLY D.C.F.S. THAT WOULD BE TAKING IN AND  
18 PUTTING OUT THE INFORMATION. IT WOULD BE ALL THE DEPARTMENTS.  
19 PERHAPS THE C.E.O., BUT I HAVE NOT DISCUSSED IT WITH THEM AT  
20 THIS POINT IN TIME. BUT IT DOES HAVE TO BE SOMEBODY THAT HAS  
21 AUTHORITY TO WORK WITH ALL OF DEPARTMENT DEPARTMENTS AND MAKE  
22 SOME DECISIONS IF THEY'RE NECESSARY.

23

24 **SUP. ANTONOVICH:** AND DO YOU HAVE A PROPOSED BUDGET AND  
25 IDENTIFIED THE SOURCE OF THE BUDGET?



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1

2 **TRISH PLOEHN:** THERE'S A WORK GROUP THAT'S BEEN WORKING ON THIS  
3 FOR SOME TIME. I THINK THE PLAN WAS TO BRING IT BACK TO THE  
4 BOARD IF INDEED THIS IS THE DIRECTION YOU WANT US TO GO TO, I  
5 BELIEVE IT'S IN OCTOBER.

6

7 **SUP. ANTONOVICH:** BACK IN JUNE WE APPROVED AS PART OF THE  
8 COUNTY'S BUDGET THE APPROPRIATION OF \$1.473 MILLION FOR F.C.I.  
9 EXTENSION OR EXPANSION. IN THE AUGUST 17TH MEMO, YOU ESTIMATED  
10 THE NEED FOR \$983,000 TO TRAIN YOUR COUNTY DEPARTMENTS.  
11 ULTIMATELY THAT ADDS GEOGRAPHIC AND OTHER TECHNICAL  
12 ENHANCEMENTS AND HOSPITALS, SCHOOLS AND STATE AGENCIES TO THE  
13 NETWORK OF PARTICIPATING F.C.I. AGENCIES, WHICH LEAVES A  
14 BALANCE OF \$490,000. SO THE QUESTION: CAN THE DATA MINING  
15 SOLUTIONS COMPLEMENT F.C.I. CAPABILITIES?

16

17 **C.E.O. FUJIOKA:** THAT'S TO BE DETERMINED AS PART OF THE  
18 FEASIBILITY STUDY. AND AS WE GO FORWARD AND WE LOOK AT THIS  
19 ISSUE TO SEE IF THE SYSTEM WE WANT TO ENHANCE WOULD HAVE THE  
20 CAPACITY TO DO JUST THAT.

21

22 **SUP. ANTONOVICH:** WILL WHAT WILL DATA MINING SOLUTIONS COST,  
23 THEN?

24



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1   **C.E.O. FUJIOKA:** WE DON'T KNOW THAT YET. AS WE GO FORWARD AND  
2   LOOK AT THE SYSTEM, THE SYSTEM REQUIREMENTS, THE ENHANCEMENTS  
3   THAT ARE NECESSARY, THEN WE'LL COME BACK TO YOU WITH NOT ONLY  
4   THOSE COSTS BUT ANY COSTS ASSOCIATED WITH MAINTAINING THIS  
5   PROGRAM.

6

7   **SUP. ANTONOVICH:** SO IF THE REPORT COMES BACK THAT THEY NEED  
8   MORE THAN THE \$490,000, WHAT IS YOUR SOURCE OF FUNDING FOR  
9   THAT SUPPLEMENTAL?

10

11   **C.E.O. FUJIOKA:** WE'LL HAVE TO COME BACK AND ADDRESS IT. IT  
12   COULD BE EXISTING RESOURCES THAT WE HAVE OR-- AND IT PROBABLY  
13   IS UNLIKELY. WE'LL HAVE TO COME BACK TO YOU WITH A  
14   RECOMMENDATION ON HOW WE FUND IT THIS YEAR AND HOW WE  
15   SUBSEQUENTLY FUND IT ON AN ONGOING BASIS.

16

17   **SUP. ANTONOVICH:** WHAT'S THE ANTICIPATED TIMELINE FOR THE  
18   R.F.P. FOR THIS?

19

20   **RICH SANCHEZ:** IF I COULD ADDRESS THAT. I'M RICH SANCHEZ. CHIEF  
21   INFORMATION OFFICER. THE DATABASE SYSTEM THAT IS CURRENTLY IN  
22   PLACE RIGHT NOW IS A ROBUST DATABASE SYSTEM. SO WE COULD  
23   PROBABLY USE SOME OF THE PRODUCTS THAT ARE MADE BY THAT  
24   MANUFACTURER TO UPGRADE THE SYSTEM AND NOT HAVE TO GO THROUGH  
25   THE R.F.P. PROCESS. IF I COULD.



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1

2 **SUP. ANTONOVICH:** GO ON.

3

4 **RICH SANCHEZ:** IF I COULD. IT ALSO, THE BASELINE OF WHAT WE  
5 HAVE IN TERMS OF THE SYSTEM, SUPERVISOR STATED, IT IS AN  
6 ANTIQUATED, OLDER TECHNOLOGY AND OLDER SYSTEM. HOWEVER THE  
7 DATABASE IS FAIRLY ROBUST. WHAT IS KEY AND CRITICAL BEFORE YOU  
8 START IMPLEMENTING DATA MINING TECHNIQUES INTO THIS THING, IS  
9 WHAT OTHER KIND OF DATA CAN WE ACQUIRE? AND WHAT IS THE  
10 OBJECTIVE OF THE DATA MINING PROCESS? IF WE'RE LOOKING TO JUST  
11 GATHER DATA AS WE ARE DOING TODAY, BASICALLY A DATA MINING  
12 TOOL ISN'T GOING TO GIVE YOU MUCH MORE. IF WE ARE LOOKING TO  
13 GATHER MUCH MORE TYPES OF DATA FROM MANY MULTIPLE AGENCIES,  
14 FROM MANY MULTIPLE SYSTEMS, THEN WE WILL NEED TO INSURE THAT  
15 WE CAN ACQUIRE THAT DATA. AND BY THAT I'M TALKING TO THE LEGAL  
16 ISSUES AND LEGAL PROBLEMS ASSOCIATED WITH GETTING SOME OF THAT  
17 DATA.

18

19 **SUP. ANTONOVICH** BUT IF THERE ARE ANY LEGALITIES THAT COME INTO  
20 **PLAY, WE SHOULD MAKE THIS A PRIORITY THAT WE WORK WITH THE**  
21 **LEGISLATIVE BRANCHES TO HAVE WAIVERS OR WHATEVER TO GET IT**  
22 **IMPLEMENTED, KEEPING THE CHILD'S WELFARE AS THE NUMBER ONE**  
23 **PRIORITY THAT WE'RE TRYING TO SAY, WE'RE SAVING LIVES AND THE**  
24 **PROCEDURE SEEMS TO BE LEGAL BUT THERE OUGHT NOT TO BE A**  
25 **ROADBLOCK THAT PREVENTS US FROM SAVING A CHILD'S LIFE. SO THE**



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1     **TIMELINE FOR THE REQUEST FOR PROPOSAL, WHAT WOULD THAT BE? AND**  
2     **THEN SECONDLY, WHAT IS YOUR IMPLEMENTATION TIMELINE?**

3

4     **>>RICH SANCHEZ:** AGAIN, THE ACQUISITION OF THE PRODUCT, IF WE  
5     CHOOSE TO USE THE EXISTING BASELINE PRODUCT THAT WE HAVE  
6     TODAY, AND THERE ARE DATA MINING SOLUTIONS AVAILABLE, WE CAN  
7     GET THAT RATHER QUICKLY. IN TERMS OF DEFINING REQUIREMENTS IS  
8     WHAT WILL TAKE A LITTLE BIT LONGER. AND AS YOU POINTED OUT,  
9     THE JUDICIAL ASPECT OF IT, TO OVERCOME SOME OF THE BARRIERS  
10    THAT ARE IN PLACE TODAY. COUNTY COUNSEL MIGHT BE IN A BETTER  
11    POSITION TO ANSWER SOME OF THOSE POINTS.

12

13    **SUP. ANTONOVICH:** BUT WE DON'T HAVE A DEFINITE TIMELINE FOR  
14    EITHER OF THE TWO. MR. KALUNIAN RELATIVE TO DEFINITION OF  
15    CHILD ABUSE, IT GETS BROADER THE IDENTIFICATION OF RISK  
16    FACTORS ACROSS AN ARRAY OF COUNTY AND NONCOUNTY AGENCIES. WILL  
17    WE SUFFER THE UNINTENDED CONSEQUENCES OF CONFUSING POVERTY  
18    WITH CHILD ENDANGERMENT?

19

20    **ROBERT KALUNIAN, COUNSEL:** WELL, SUPERVISOR, THE BROADER THE  
21    DEFINITION OF AT RISK, THE MORE DANGER THERE IS OF SUCH OF A  
22    NEXUS THERE IS TO ACTUAL INDICATORS. AND ALSO IT WOULD  
23    INCREASE THE LIKELIHOOD OF CHALLENGES ON PRIVACY GROUNDS AND  
24    DUE PROCESS GROUNDS, WHICH HAVE OCCURRED IN A NUMBER OF OTHER  
25    DATABASES BY THE STATE. WE HAVE PROVIDED SOME AMENDMENTS AND



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1 CHANGES TO EXISTING LAW SUGGESTED TO THE C.I.O. PREVIOUSLY TO  
2 BASICALLY EXPAND F.C.I. AND ALLOW FOR THE DATA SHARING OR  
3 MINING. THE D.A. RECENTLY PROVIDED THE ADDITIONAL SUGGESTION  
4 TO REDUCE THE MULTIDISCIPLINARY TEAM TO TWO. AND I THINK  
5 THAT'S A MATTER OF EFFICIENCY AS OPPOSED TO WORKLOAD.

6

7 **SUP. ANTONOVICH:** WE WANT TO ASSURE THAT POOR FAMILIES THAT ARE  
8 LOVING FAMILIES AND SECURE FAMILIES PROVIDING THE LOVE AND  
9 SUPPORT FOR THEIR CHILDREN WITHIN THE LEGALLY REQUIRED MINIMAL  
10 SUFFICIENT AMOUNT OF CARE WILL NOT BE PROFILED AND PUT IN  
11 ANOTHER CATEGORY. SO IT'S NOT ALWAYS AN ECONOMIC. IT'S THE  
12 CONDITION OF ABUSE WITHIN THE HOME.

13

14 **ROBERT KALUNIAN, COUNSEL:** THAT'S CERTAINLY A DANGER OF A SO-  
15 CALLED WATCH LIST. AND THERE ARE ISSUES WITH REGARD TO  
16 PREDICTING FUTURE CONDUCT THAT NEED TO BE ADDRESSED, OR THE  
17 LACK OF ABILITY OR THE ABILITY TO DO SO.

18

19 **SUP. ANTONOVICH:** THANK YOU. THANK YOU, MR. CHAIRMAN.

20

21 **SUP. KNABE, CHAIRMAN:** OKAY, MARK?

22

23 **SUP. RIDLEY-THOMAS:** ONE OF THE OUTSTANDING MATTERS IS THE  
24 DISCUSSION ABOUT BEST PRACTICES, PROMISING PRACTICES, NOT THE  
25 LEAST OF WHICH IS THE DISCUSSIONS SURROUNDING A POINT OF



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1    ENGAGEMENT AS ONE EXAMPLE. IT SEEMS TO ME, MR. FUJIOKA, WHEN  
2    THAT COMES TO THE BOARD, IT WOULD BE HELPFUL IF WE HAD MORE  
3    TREATMENT OF WHAT THIS DISCUSSION IS FOR THE BOARD'S  
4    EDIFICATION AND, FURTHER EVALUATION. I HEAR VERY POSITIVE  
5    THINGS ABOUT IT. I WANT TO HAVE A THOROUGH GOING REVIEW OF IT  
6    TO SEE IF IT HAS IMPLICATIONS THAT COULD BE BENEFICIAL SYSTEM-  
7    WIDE. I WANT TO ASSOCIATE MY COMMENTS WITH THOSE THAT ARE  
8    ARTICULATED BY SUPERVISOR ANTONOVICH WITH RESPECT TO THE  
9    QUESTION OF THE PARAMOUNT IMPORTANCE OF CHILD SAFETY. AND I  
10    REJECT OUT OF HAND NOTIONS THAT PIT SAFETY VERSUS PRIVACY. IN  
11    THIS DAY AND AGE, IT SEEMS WE SHOULD BE ABLE TO ACCOMPLISH  
12    BOTH TO OUR APPROPRIATE SATISFACTION. WE DO NOT HAVE TO PIT  
13    THESE ISSUES AGAINST EACH OTHER AND IN THE FINAL ANALYSIS WE  
14    HAVE AN OBLIGATION TO ENSURE THE PROTECTION AND SAFETY OF  
15    THESE CHILDREN. AND I BELIEVE THE APPROPRIATE TOOLS AT OUR  
16    DISPOSAL CAN HELP US ACCOMPLISH THAT. I WANT TO UNDERSCORE THE  
17    NEED TO AGGRESSIVELY SEEK OUT BETTER SYSTEMS. I APPRECIATE THE  
18    C.I.O.'S ACKNOWLEDGMENT OF THE POTENTIAL AND THE CONSTRAINTS  
19    PURSUANT TO THE CURRENT SYSTEMS. BUT IF WE WISH TO AVOID SOME  
20    OF THE PROBLEMS THAT WE HAVE BEEN CONFRONTED WITH OVER THE  
21    PAST SEVERAL WEEKS, AND NOTHING IS TO BE CONSIDERED THE  
22    PANACEA. BUT I DEEPLY FEEL THAT WE CAN AND SHOULD DO A LOT  
23    BETTER, PARTICULARLY WITH THE TOOLS THAT ARE AT OUR DISPOSAL.  
24    AND I THINK COSTS ARE RELEVANT, BUT THEY ARE NOT  
25    INSURMOUNTABLE. SO, MR. FUJIOKA, AND THE BALANCE OF THE TEAM,





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1   GENERALLY SPEAKING, WE NEED YOU TO BRING YOUR A GAME TO THIS  
2   PROPOSITION. THERE'S NOTHING MORE DISTURBING THAN I CAN THINK  
3   OF THAN THE SERIES OF INCIDENTS TO WHICH WE WERE FOR ALL  
4   INTENTS AND PURPOSES SUBJECTED, OWING TO A RANGE OF PROBLEMS,  
5   SOME OF WHICH ARE SYSTEMIC. AND THEY'RE NOT ALL WORKFORCE  
6   RELATED IN TERMS OF THE HUMAN RESOURCE MANAGEMENT COMPONENT.  
7   YES, IF YOU GO BACK TO ITEM 23, TRAINING, TRAINING, TRAINING.  
8   SOME OF US WHO SERVED TOGETHER IN OTHER, NAMELY THE CITY  
9   COUNCIL IN LOS ANGELES, AS WELL AS IN THE LEGISLATURE, KNOW  
10  THAT SOME OF THE ISSUES WITH RESPECT TO LAW ENFORCEMENT AND  
11  THE RANGE OF PROBLEMS THAT OCCURRED THERE IN TERMS OF OFFICER-  
12  INVOLVED SHOOTINGS, MISCONDUCT AND THE LIKE WAS IN PART  
13  RELATED TO TRAINING ISSUES. AND ONCE WE MANAGED THAT, THERE  
14  WERE SOME POLICY CHANGES AND THEN THERE WAS MORE TRAINING. THE  
15  CANINE UNIT THAT WAS FOR ALL INTENTS AND PURPOSES THAT WAS OUT  
16  OF CONTROL IN THE CITY OF LOS ANGELES. ONCE THOSE OFFICERS  
17  WERE RETRAINED, POLICIES WERE SET, THEN WE WERE ABLE TO SEE A  
18  SUBSTANTIAL REDUCTION IN WHAT WAS ALLEGED TO BE MISCONDUCT AND  
19  THE LAWSUITS THAT WERE PURSUANT TO THE ACTIONS OF THE OFFICERS  
20  NOT BEING PROPERLY TRAINED. I WISH TO ASSERT FOR THE BENEFIT  
21  OF EVERYONE HERE THAT IF WE MOVE THROUGH ITEM 23 WITH THE  
22  APPROPRIATE TRAINING AND THE PROPER TOOLS, I BELIEVE WE CAN DO  
23  A MUCH BETTER JOB AND WE WILL CELEBRATE THE RESULTS. AND SO  
24  MR. CHAIRMAN, I WOULD HOPE THAT THE C.E.O. WOULD COME BACK TO  
25  US IN RELATIVELY SHORT ORDER WITH THE HEAD OF THE D.C.F.S.,



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1 I.S.D. AS WELL AS C.I.O. TO BRING US SOMETHING THAT WE COULD  
2 REALLY SINK OUR TEETH INTO RATHER THAN DEALING WITH, TINKERING  
3 WITH IT. WE OUGHT TO BE ABLE TO DO MUCH BETTER, MR. CHAIRMAN.

4

5 **SUP. KNABE, CHAIRMAN:** I MEAN THERE'S A LOT OF OPERATIONAL  
6 ISSUES WE ARE DEALING WITH HERE. REMEMBER WE NEED TO KEEP THE  
7 FOCUS ON THE PURPOSE AND BE STRAIGHTFORWARD ABOUT IT. WE'RE  
8 NOT TRYING TO DEVELOP A BIG BROTHER SYSTEM HERE. I DON'T THINK  
9 WE WANT TO GO THAT WAY. BUT ULTIMATELY THE SAFETY OF THE  
10 FAMILY AND THE CHILDREN ARE INVOLVED HERE. SO IF THERE ARE NO  
11 OTHER QUESTIONS, THEN I THINK IT'S JUST A RECEIVE AND FILE AS  
12 I UNDERSTAND IT. RECEIVE AND FILE.

13

14 **SUP. YAROSLAVSKY:** THE REPORT, AS I UNDERSTAND IT, TRISH, HAS A  
15 TIMELINE OR C.E.O. HAS A TIMELINE?

16

17 **TRISH PLOEHN:** WE ARE WORKING ON A TIMELINE.

18

19 **SUP. YAROSLAVSKY:** WELL, I HAVE A TIMELINE IN FRONT OF ME. IS  
20 THAT NOT--

21

22 **TRISH PLOEHN:** WELL, THAT DOCUMENT WE ARE STILL UNDER REVIEW.  
23 THAT WAS A DRAFT THAT WE WERE WORKING WITH YOUR OFFICES ON.  
24 AND IT WAS NOT FINALIZED YET. THAT IS A DRAFT OF OUR TIMELINE.

25



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1    **SUP. RIDLEY-THOMAS:** SHOULD WE CONSIDER THIS PRELIMINARY, MR.  
2    CHAIRMAN?

3

4    **SUP. KNABE, CHAIRMAN:** RECEIVE AND FILE.

5

6    **SUP. YAROSLAVSKY:** CAN I CONTINUE? THANK YOU. ARE YOU-- IS THE  
7    ISSUE OF THE TIMELINE FOR YOU THE DEADLINES IN THERE? OR IS IT  
8    THE SUBSTANCE OF IT?

9

10   **JACKIE WHITE:** IT'S THE DEADLINES, IT'S NOT THE SUBSTANCE. WE  
11   WANT TO MAKE SURE THAT THE DEADLINES ARE REALISTIC.

12

13   **SUP. YAROSLAVSKY:** SO YOU ARE PROCEEDING IN ACCORDANCE WITH  
14   YOUR BOARD REPORT-- WITH YOUR LETTER OF 8/17. AT THIS TIME?

15

16   **JACKIE WHITE:** YES.

17

18   **SUP. YAROSLAVSKY:** WHAT WOULD CHANGE?

19

20   **JACKIE WHITE:** NOTHING CHANGED.

21

22   **SUP. YAROSLAVSKY:** YOU ARE SAYING AT THIS TIME. MAYBE  
23   SUGGESTING THAT YOU'RE NOT GOING TO PROCEED.

24



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1 **JACKIE WHITE:** WE MAY HAVE TO MODIFY SOME OF THE TIMELINES TO  
2 GET A BETTER ESTIMATE OF THE TIMES. FOR EXAMPLE, IN ONE  
3 INSTANCE, WE TALK ABOUT THE AMOUNT OF TIME IT TAKES I.S.D. TO  
4 PERFORM A FUNCTION AFTER WE DETERMINE THE DATA FROM THE  
5 VARIOUS DEPARTMENTS AND HOW THEY HAVE TO GO ABOUT COMPILING  
6 THAT DATA. WE ARE NOT CERTAIN AS TO WHETHER ALL OF THE  
7 DEPARTMENTS ARE AUTOMATED, WHETHER THIS MIGHT BE A MANUAL  
8 PROCESS FOR THEM. SO IF WE FIND WHEN WE START TO LOOK AT THOSE  
9 DEPARTMENTS THAT THE GATHERING OF THE DATA IS MORE LABOR  
10 INTENSIVE THAN WE THOUGHT, IT COULD PUSH THE TIMELINE OUT FOR  
11 THAT PART OF THE PROCESS.

12

13 **SUP. YAROSLAVSKY:** SO IT'S A TIMING ISSUE MORE THAN IT IS A  
14 SUBSTANTIVE ISSUE?

15

16 **JACKIE WHITE:** YES.

17

18 **SUP. YAROSLAVSKY:** ON THE SUBSTANTIVE, THE DIRECTION TO YOUR  
19 BOARD LETTER, PURSUING THIS APPROACH USING THIS TECHNOLOGY IS  
20 WHERE YOU'RE HEADED?

21

22 **JACKIE WHITE:** YES, AT THIS TIME. YES.

23

24 **SUP. YAROSLAVSKY:** YOU SAID IT AGAIN. YOU'RE GIVING ME PAUSE.

25



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1   **JACKIE WHITE:** ABSOLUTELY YES.

2

3   **SUP. YAROSLAVSKY:** I'M GOING TO ASK YOU STRAIGHT UP. IS THERE  
4   ANYTHING YOU CAN FORESEE AT THIS POINT THAT WOULD ON THE  
5   SUBSTANCE OF WHAT YOU'RE DOG, FORGET THE TIMELINE FOR A  
6   SECOND, THAT WOULD CAUSE YOU TO RETRENCH, TO BACK AWAY FROM  
7   WHAT'S IN YOUR AUGUST 17TH BOARD LETTER ON THE SUBSTANCE?

8

9   **JACKIE WHITE:** NO. THERE IS NOTHING THAT I SEE THAT WOULD CAUSE  
10   TO RETRENCH.

11

12   **SUP. YAROSLAVSKY:** WHY AM I GETTING THE SINKING FEELING THAT  
13   YOU'RE NOT SURE OF YOURSELF ON THIS? BUT I'M NOT GOING TO TAKE  
14   IT AT FACE VALUE. HERE'S WHAT I'M CONCERNED ABOUT. I'M SORRY I  
15   MISSED PART OF THE DISCUSSION BECAUSE I WAS IN THE BACK. THIS  
16   HAS BEEN-- THIS TECHNOLOGY, ANTIQUATED AS IT MAY BE, I'M TOLD  
17   THAT YOU BELIEVE YOU CAN WORK WITH THIS TECHNOLOGY WITH THE  
18   ENHANCEMENTS OF THE INFORMATION, THAT IT COULD DO WHAT YOU  
19   BELIEVE NEEDS TO BE DONE; AM I CORRECT? TO GIVE YOU THE KIND  
20   OF INFORMATION THAT YOU NEED, THAT THE LAW ALLOWS YOU TO HAVE,  
21   IS THAT CORRECT?

22

23   **TRISH PLOEHN:** I BELIEVE THAT WE CAN DO THAT. I ALSO BELIEVE  
24   THAT IT CAN BE USED AS A BRIDGE TO A BETTER SYSTEM. MY  
25   QUESTION-- AND WHAT I WOULD LIKE CLARITY ON IS I'M HEARING



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1 THAT THERE'S SOME QUESTION FROM THE BOARD AS TO WHETHER THIS  
2 IS THE RIGHT SYSTEM THAT WE SHOULD BE USING OR WE SHOULD BE  
3 EXPLORING IF THERE'S OTHER SYSTEMS OUT THERE THAT WOULD BE  
4 BETTER. THE ADVANTAGE TO CONTINUING ON WITH THIS F.C.I. SYSTEM  
5 IS THAT IT'S SOMETHING THAT WE HAVE RIGHT NOW. AND IF WE  
6 ENHANCE IT AND WE USE A SMALL AMOUNT OF MONEY, WE WILL HAVE  
7 SOMETHING BETTER THAN WHAT WE HAVE TODAY. MY OTHER CONCERN IS  
8 AND MY OTHER QUESTION IS WHETHER IT WOULD BE MORE WISE TO PUT  
9 A STOP TO THIS PROGRESS AND LOOK AT WHAT OTHER SYSTEMS ARE OUT  
10 THERE AND THEN UTILIZE THAT MONEY TO FUND THOSE SYSTEMS. I  
11 DON'T KNOW WHAT THE RIGHT ANSWER IS. WE NEED A SYSTEM. F.C.I.  
12 IS BETTER ENHANCED THAN NOTHING. AND IF WE PUT THIS ONE ON  
13 HOLD TO LOOK FOR A BETTER SYSTEM, WE WILL HAVE NOTHING FOR A  
14 PERIOD OF TIME OTHER THAN WHAT WE HAVE NOW. SO IT IS A  
15 BALANCE.

16

17 **SUP. YAROSLAVSKY:** LET ME TELL YOU WHERE THIS SUPERVISOR STANDS  
18 ON THAT ISSUE. YOU HAVE A SYSTEM THAT YOU HAVEN'T USED THAT  
19 HAS BEEN WOEFULLY UNDERUTILIZED. MOST OF THE PEOPLE IN THE  
20 DEPARTMENT ARE NOT TRAINED TO USE IT AND CAPABLE OF USING IT.  
21 IT'S BEEN THERE FOR A LONG TIME AND IT HASN'T BEEN USED.  
22 FRANKLY, I AGREE WITH YOU ON THE STATEMENT THAT AN ENHANCED  
23 F.C.I. IS BETTER THAN NOTHING. RIGHT NOW WE ESSENTIALLY HAVE  
24 NOTHING IN THIS AREA. YOU'VE GOT TO MOVE THIS FORWARD. I DON'T  
25 KNOW WHAT THE COSTS ARE AND I GUESS I'LL COME BACK WITH THE



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1 COSTS. BUT TO UPGRADE THIS SYSTEM, TO USE YOUR TERMINOLOGY, AS  
2 A BRIDGE TO ANOTHER SYSTEM IS, AT LEAST WE'LL HAVE AN  
3 OPPORTUNITY TO EVALUATE WHAT THE COST AND WHAT THE COST  
4 BENEFIT RATIO IS OF THE NEW SYSTEM. BUT WE HAVE THIS SYSTEM  
5 NOW, EVEN IF IT'S OLD, IT WORKS. AND I'M TOLD, BASED UPON WHAT  
6 YOU AND MY STAFF AND YOU AND MY STAFF HAVE TALKED ABOUT FOR  
7 QUITE A WHILE NOW, THIS GOES BACK A LONG TIME, EVEN BEFORE YOU  
8 WERE IN YOUR POSITION, THAT THIS SYSTEM IS CAPABLE OF DOING  
9 MOST OF WHAT WE'VE ALL WANTED TO DO WITHOUT RUNNING AFOUL OF  
10 STATE LAW, WITHOUT RUNNING AFOUL OF THE STATE REGULATIONS  
11 ABOUT STAND-ALONE SYSTEMS. THIS ALREADY IS A STAND-ALONE  
12 SYSTEM AND WE CAN UTILIZE IT. AND THEN ONCE YOU GET THIS GOING  
13 AND YOU TRAIN YOUR FOLKS TO USE IT SO THAT IT'S NOT JUST  
14 SITTING ON THE SHELF, THEN WE CAN LOOK TO EITHER IMPROVE IT  
15 FURTHER OR TO BRIDGE IT TO ANOTHER SYSTEM. BUT IT'S GOT TO BE.  
16 THERE'S BEEN THIS PUSH. IT'S NOT COMING FROM YOU, TRISH, BUT  
17 THERE'S BEEN THIS PUSH OVER A CONSIDERABLE AMOUNT OF TIME TO  
18 TRY TO DO SOMETHING, TO USE YOUR TERMINOLOGY, A BIG BROTHER  
19 TYPE OF SYSTEM, WHICH GOES -- WHICH THE COUNTY COUNSEL HAS  
20 TOLD US IS NOT LEGAL. FORGET WHETHER IT'S A GOOD IDEA. IT'S  
21 NOT LEGAL. AND IT HAS A WHOLE BUNCH OF ROADBLOCKS. AND WE KEEP  
22 THIS THING, THIS F.C.I. TECHNOLOGY THAT WE ARE NOT UTILIZING  
23 HAS BEEN HELD IN ABEYANCE BECAUSE OTHERS HAVE WANTED TO PUSH  
24 THIS OTHER TO OTHERS IN THE BUREAUCRACY HAVE BEEN TRYING TO  
25 PUSH THIS OTHER LINE. AND MAYBE THERE IS A NEW SYSTEM THAT CAN





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1 WORK. YOU KNOW HOW LONG NEW SYSTEMS TAKE TO GET ONLINE. IF WE  
2 CAN AFFORD IT, IT WILL BE TWO YEARS BEFORE WE GET IT ONLINE.  
3 LOOK AT LEADER. THE TIMELINE THAT THEY'RE TALKING ABOUT THAT.  
4 SO WHAT DO WE DO IN THE NEXT TWO YEARS? HOW MANY MORE PEOPLE  
5 WILL FALL THROUGH THE CRACKS? HOW MANY MORE CHILDREN WILL FALL  
6 THROUGH THE CRACKS WHILE WE HAVE THIS SYSTEM SITTING ON THE  
7 SHELF NOT BEING UTILIZED? SO I REALLY WANT YOU TO HEAR FROM  
8 ME. I'M NOT SURE WHAT YOU HEARD FROM EVERYBODY ELSE. YOU'VE  
9 GOT SOMETHING NOW. UTILIZE IT. IF YOU WANT TO PURCHASE  
10 SOMETHING DOWN THE LINE, THAT'S ANOTHER STORY. BUT THIS SHOULD  
11 NOT BE HELD BACK BECAUSE SOMEBODY HAS A DREAM OF A MULTI  
12 ZILLION DOLLAR SYSTEM THAT MAY NOT BE LEGAL, THAT MAY NOT  
13 COMPORT WITH STATE LEGISLATION. AND THAT MAY NEVER GET ONLINE.  
14 AND IF IT DOES, IT WILL BE YEARS BEFORE IT DOES. SO AT LEAST  
15 LET'S GET SOMETHING NOW THAT CAN GIVE YOU THE TOOLS AND YOUR  
16 SOCIAL WORKERS THE TOOLS TO GET THE INFORMATION THAT IN SOME  
17 CASES MIGHT HAVE MADE THE DIFFERENCE BETWEEN LIFE AND DEATH.

18

19 **SUP. KNABE, CHAIRMAN:** I THINK THAT'S THE PURPOSE OF THE  
20 REPORT. I THINK COMBINING ALL THE CONVERSATION HERE TODAY,  
21 THAT'S THE PURPOSE OF WHAT WE'RE GOING TO GET BACK.

22

23 **SUP. RIDLEY-THOMAS:** EXCUSE ME, MR. CHAIRMAN. JUST A REMARK. IF  
24 IT WERE TO TAKE A COUPLE OF YEARS TO IMPLEMENT NEW SYSTEM ,  
25 I'M SPEAKING HYPOTHETICALLY, THAT WOULD BE A DECADE PLUS LESS



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1 TIME THAN WHAT IT HAS TAKEN TO IMPLEMENT F.C.I. THE FACT OF  
2 THE MATTER IS, I THINK THERE'S EVERY GOOD REASON TO THINK  
3 CRITICALLY ABOUT WHAT HAS NOT HAPPENED. AND IF THERE'S A  
4 CONCERN ABOUT THE NUMBER OF DEATHS THAT HAVE OCCURRED, I THINK  
5 YOU CAN LOOK WITH SOME DEGREE OF DETAIL AND QUANTIFY THAT OVER  
6 THE PERIOD OF TIME THAT THE SYSTEM THAT WAS SUPPOSED TO HAVE  
7 BEEN IMPLEMENTED HASN'T BEEN. AND TIME MARCHES ON,  
8 PARTICULARLY ON THE AREA OF TECHNOLOGY. IT JUST SIMPLY DOES.  
9 LAWS ARE NOT STATIC. THEY ARE DYNAMIC. THEY CHANGE. AND TO THE  
10 EXTENT THAT YOU CAN HAVE AN APPROPRIATE MARRIAGE BETWEEN NEW  
11 TECHNOLOGY AND NEW LAW THAT SERVICES THE OBJECTIVE OF  
12 ENHANCING THE PROTECTION OF CHILDREN, WHY WOULDN'T WE DO SO?  
13 AND DUE DILIGENCE IS THE ORDER OF THE DAY. AND I'M PREPARED TO  
14 ASSERT THAT THAT HAS NOT HAPPENED. BEST PRACTICES, PROMISING  
15 PRACTICES, OUGHT TO BE WHAT WE DO IN THE INTEREST OF SERVING  
16 OUR OVERALL GOALS AND OBJECTIVES. AND I CAN'T IMAGINE WHY WE  
17 WOULDN'T DO THAT. ANY IMPLICATION, INNUENDO ABOUT BIG BROTHER  
18 AND THE LIKE, I THINK WE SHOULDN'T DRAW THOSE CONCLUSIONS.  
19 LET'S TALK ABOUT IT IN TERMS OF SAFETY OF CHILDREN. I DON'T  
20 KNOW ANYONE HERE IN THIS ENTIRE BOARDROOM THAT IS AGAINST  
21 THAT. AND NO ONE WANTS TO VIOLATE ANYONE'S CIVIL RIGHTS,  
22 ANYONE'S HUMAN RIGHTS, ANY CIVIL LIBERTIES ISSUES. OBVIOUSLY  
23 WE HAVE TO STOP SHORT OF THAT. BUT I DO NOT THINK WE HAVE DONE  
24 OUR BEST WORK AND GOING BACK TO A SYSTEM THAT HASN'T BEEN  
25 UTILIZED, WE OUGHT TO ANALYZE MORE THOROUGHLY AND DEEPLY WHY



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1 IT HASN'T BEEN UTILIZED AND THEN TO NOT TAKE ADVANTAGE OF  
2 SYSTEMS THAT COULD BE MORE USER FRIENDLY. WHAT DO YOU THINK?  
3 IT WILL BE A STANDSTILL IN TERMS OF TECHNOLOGY AND WHAT COULD  
4 BE HELPFUL TO US OVER THIS PERIOD OF TIME, WHEN F.C.I. WAS  
5 FIRST DESIGNED? AND WHAT I SAY, ABANDON IT WHILE WE SEARCH FOR  
6 SOMETHING PERHAPS BETTER? NOT NECESSARILY. BUT I DO THINK THAT  
7 THE DEPARTMENTS INVOLVED HAVE TO HAVE A BETTER SET OF  
8 RECOMMENDATIONS THAN WHAT'S BEING ARTICULATED HERE. I DO NOT  
9 SEE THIS AS BEING ADEQUATE IN TERMS OF THE THOROUGHNESS WITH  
10 WHICH THIS NEEDS TO BE EVALUATED AND INVESTIGATED AND  
11 ULTIMATELY PROPOSED FOR OUR CONSIDERATION. AND WE OUGHT TO  
12 HAVE MORE THAN ONE OPTION FROM WHICH TO CHOOSE.

13

14 **SUP. KNABE, CHAIRMAN:** PURPOSE OF THE REPORT.

15

16 **C.E.O. FUJIOKA:** I BELIEVE WHAT TRISH SAID EARLIER WAS A GOOD  
17 SOLUTION. AND THE SOLUTION BEING GIVEN THAT WE HAVE A SYSTEM  
18 RIGHT NOW, IT REPRESENTS A BRIDGE. THERE'S NO DOUBT THERE'S  
19 BETTER TECHNOLOGY OUT THERE. BUT I THINK WE MAKE A MISTAKE NOT  
20 TO UTILIZE THE SYSTEM THAT DOES HAVE SOME BASIC ELEMENTS THAT  
21 WOULD HELP US. AND SO WHEN YOU DO THAT, AT THE SAME TIME  
22 STRIKE THAT PARALLEL COURSE, AND LOOK AT NEW SYSTEMS AND  
23 CHARGE STAFF TO DO THAT, JACKIE HAS, I BELIEVE, BECAUSE WE  
24 TALKED ABOUT THIS, HAS SOME HESITANCY BECAUSE AS WE LOOK AT  
25 SOME OF THESE ENHANCEMENTS, THEY TEND TO OPEN UP DOORS THAT



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1 WE'VE NEVER LOOKED AT BEFORE. WE'RE NOT SURE WHAT'S BEHIND IT.  
2 AND WHETHER IT'S TECHNOLOGICAL OR EVEN PROBABLY MORE  
3 APPROPRIATE WHAT SHOULD BE EXPECTED AS SOME OPERATIONAL ISSUES  
4 THAT MAY OCCUR, BUT USING THIS TOOL RIGHT NOW AS, IN FACT, A  
5 BRIDGE TO MAKE ENHANCEMENTS-- RECOGNIZING THAT THIS MIGHT BE  
6 SOMETHING BETTER, BUT TO MAKE ENHANCEMENTS THAT ARE WITHIN--  
7 THAT MAKE OPERATIONAL AND ALSO COST SENSE RIGHT NOW MAKES A  
8 LOT OF SENSE. BECAUSE NOT USING ANYTHING MAKES NO SENSE. BUT I  
9 THINK THAT BRIDGE APPROACH AND WITH THE PARALLEL TO HAVE OUR  
10 STAFF LOOK AT IF THERE'S SOMETHING ELSE OUT THERE, THEN WE'LL  
11 COME BACK WITH THE OPTIONS AND TELL YOUR BOARD "HERE'S WHAT  
12 F.C.I. COULD DO WITH THE ENHANCEMENTS AND THIS WOULD BE THE  
13 CAPABILITY. HERE'S ANOTHER SYSTEM AND WITH THAT WE'LL GIVE YOU  
14 A RECOMMENDATION." BUT WE NEED TO START USING F.C.I. IT'S OUT  
15 THERE.

16

17 **SUP. KNABE, CHAIRMAN:** OKAY. ANY OTHER QUESTIONS OR COMMENTS  
18 NOT? YES.

19

20 **SUP. MOLINA:** RIGHT NOW UNDER THE WORK PLAN THAT YOU HAVE, IT  
21 IS AT ALL THE DEPARTMENTS WILL BE UTILIZING THIS, CORRECT?

22

23 **C.E.O. FUJIOKA:** ALL THE DEPARTMENTS THAT ARE INVOLVED WITH  
24 THIS PROCESS, YES.

25



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1    **SUP. MOLINA:** AND AT WHAT POINT IN TIME WILL YOU MANDATE THAT?

2

3    **C.E.O. FUJIOKA:** I THINK ONCE YOU COME BACK WITH THE FINAL  
4    PRODUCT, WITH THE RECOMMENDATION AND WITH THAT WOULD BE THE  
5    POLICY DECISION THAT BECOMES A MANDATED PROGRAM REQUIREMENT OF  
6    EACH AND EVERY DEPARTMENT.

7

8    **SUP. MOLINA:** SO RIGHT NOW, IF A MANDATED REPORTER TO THE  
9    SYSTEM RIGHT NOW IS THE SHERIFF, RIGHT? AND THEY DO IT, RIGHT?

10

11    **TRISH PLOEHN:** THE THREE BIGGEST USERS OF THE SYSTEM IS  
12    CURRENTLY THE D.A., THE SHERIFF AND D.C.F.S.

13

14    **SUP. MOLINA:** AND PROBATION?

15

16    **JACKIE WHITE:** PROBATION IS NOT ONE OF THE LARGE USERS.

17

18    **SUP. MOLINA:** DO THEY USE IT?

19

20    **JACKIE WHITE:** JUST A VERY FEW TIMES.

21

22    **SUP. MOLINA:** SO I THINK THAT IT ISN'T JUST A MATTER OF TELLING  
23    THEM AT THE END, IT'S JUST WONDERING WHY THEY'RE NOT DOING IT  
24    NOW.

25



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1    **TRISH PLOEHN:** YOU'RE RIGHT.

2

3    **SUP. MOLINA:** BECAUSE THE VALUE OF THEM-- THIS WHOLE COUNTY  
4    OPERATES IN SILOS. I SEE IT CONSTANTLY. IT'S SAID TIME AND  
5    TIME AGAIN. AND EVEN WHEN WE GET TOGETHER ON SOMETHING, IT  
6    DOESN'T SEEM TO BREAK THROUGH THAT. SO RIGHT NOW, PROBATION  
7    HAS THIS SYSTEM.

8

9    **JACKIE WHITE:** THEY DO HAVE ACCESS.

10

11   **SUP. MOLINA:** BUT THEY DON'T INPUT INTO IT.

12

13   **JACKIE WHITE:** RIGHT.

14

15   **C.E.O. FUJIOKA:** WE CAN DECIDE THAT RIGHT NOW. IF YOU LIKE, WE  
16   CAN MOVE FORWARD WITH THAT THROUGH OUR OFFICE AS AN  
17   INSTRUCTION BECAUSE WE ARE GOING TO USE THE PROGRAM EVERYONE--

18

19   **SUP. MOLINA:** IF THERE'S ANYBODY WHO'S AT RISK, IT'S A CHILD  
20   WHO'S ALREADY BEEN IN PROBATION.

21

22   **C.E.O. FUJIOKA:** I AGREE.

23

24   **SUP. MOLINA:** THERE MIGHT BE OTHER SIBLINGS AND YOU MIGHT WANT  
25   TO AT LEAST LOOK AT WHAT THAT MEANS SO THAT IF IN FACT YOU



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1 WERE GOING TO USE THIS SYSTEM AND YOU SAW A THREE OR FOUR-YEAR  
2 OLD THAT YOU NEED TO ASK A QUESTION ABOUT, IT MIGHT BE  
3 WORTHWHILE TO KNOW THAT HIS FIVE OLDER BROTHERS HAVE ALL BEEN  
4 THROUGH OUR PROBATION DEPARTMENT. IT MIGHT BE WORTHWHILE.

5

6 **C.E.O. FUJIOKA:** GOOD POINT.

7

8 **SUP. MOLINA:** SO THAT'S WHY-- THE OTHER THING IS AT THE END OF  
9 THE DAY, AS YOU GO FORWARD, WE'RE NOT SURE THAT THIS DOES  
10 ANYTHING YET OTHER THAN ANOTHER PLACE TO LOOK, NOT BAD. AND  
11 THE COST ASSOCIATED WITH IT. I KNOW THAT WE STARTED, WE LOOKED  
12 AT IT OVER AND OVER AND THOUGHT IT SHOULD BE ENHANCED AND MUCH  
13 STRONGER THAN IT IS NOW. BUT IF WE WERE TO PUT A COMPARISON OF  
14 THE FIVE CHILDREN THAT HAVE DIED IN THE LAST COUPLE OF WEEKS,  
15 NONE OF THIS WOULD HAVE POINTED THAT, IN THIS, WHERE YOU'RE  
16 GOING, WOULD HAVE FOUND THESE CHILDREN AT RISK; IS THAT  
17 CORRECT?

18

19 **TRISH PLOEHN:** I BELIEVE THAT IF ALL OF THE AGENCIES THAT HAD  
20 TOUCHED THESE CHILDREN HAD ACTUALLY INPUT INFORMATION AND WE  
21 HAD EXTRACTED IT OUT, IT WOULD HAVE PROVIDED INFORMATION FOR  
22 THE SOCIAL WORKER TO ASK QUESTIONS THAT WERE NOT ASKED. AND  
23 THAT MAY HAVE LED TO A DIFFERENT DECISION AND MAY HAVE LED TO  
24 THAT CHILD'S SAFETY.

25





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1    **SUP. MOLINA:** YOU HAVE TO LOOK AT THESE FIVE CASES AS AN  
2    EXAMPLE OF ALL THE PLACES THAT THE CHILDREN HAD ANY KIND OF  
3    ASSOCIATION WITH OR REFERRAL TO OR INTERACTION WITH TO SAY:  
4    WILL THEY INPUT INTO THIS? AGAIN, ALL ITS VALUE IS TO THE  
5    SOCIAL WORKER IS MORE INSIGHT AS TO THOSE ISSUES. BUT WHAT  
6    ABOUT? AND RIGHT NOW WE'RE DOING IT INTERNALLY FOR THE MOST  
7    PART, RIGHT? BUT YOU HAVE ALL THESE OTHER STATE AGENCIES. FOR  
8    EXAMPLE, IF YOU NEED-- IF A MOM OR A DAD IS ON STATE PAROLE,  
9    WOULD IT SHOW UP HERE?

10

11   **TRISH PLOEHN:** NOT UNDER THE CURRENT SYSTEM. UNDER THE ENHANCED  
12   SYSTEM, IF WE ADD PAROLE TO IT, THEN IT COULD, YES.

13

14   **SUP. MOLINA:** IS THAT WHAT YOU'RE GOING TO DO? YOU'RE GOING TO  
15   LOOK BACKWARDS AND SAY MAYBE WHAT ARE SOME OF THE ISSUES HERE  
16   AS FAR AS HOW YOU-- BECAUSE I DON'T KNOW HOW YOU'RE DOING  
17   THIS. IF IT IS JUST AN INTERNAL NETWORK, BECAUSE YOU ALREADY  
18   HAVE PEOPLE WHO HAVE IT AND DON'T USE IT LIKE PROBATION. SO  
19   YOU GET NOTHING. AND THEN YOU HAVE INCIDENTS WHERE HAD WE  
20   KNOWN THIS INFORMATION FROM PAROLE, HAD WE KNOWN THIS  
21   INFORMATION FROM OTHERS, THAT IT WOULD HAVE HELPED THE SOCIAL  
22   WORKER MAKE A BETTER CONCLUSION. AND I GUESS THAT'S WHAT I'M  
23   ASKING. I HOPE YOU'RE LOOKING AT IT THAT WAY.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. YAROSLAVSKY:** I THINK THE ANSWER ON THE PAROLE IS DOESN'T  
2   THE D.A. INPUT INTO THIS SYSTEM?

3

4   **TRISH PLOEHN:** THE D.A. DOES, YES.

5

6   **SUP. YAROSLAVSKY:** WOULDN'T THE PAROLE SURFACE AS PART OF THAT  
7   INPUT? TODAY?

8

9   **TRISH PLOEHN:** I DON'T KNOW. WE'LL HAVE TO GET THAT INFORMATION  
10   FOR YOU.

11

12   **SUP. MOLINA:** HOW WOULD THE D.A. KNOW IF SOMEBODY'S BEEN  
13   PAROLED?

14

15   **SUP. YAROSLAVSKY:** I THINK IT'S PART OF THEIR PART OF THE FOOD  
16   CHAIN IN THAT WHOLE.

17

18   **C.E.O. FUJIOKA:** COULD OBTAIN THE INFORMATION, BUT I JUST HEARD  
19   THAT THEY DON'T ROUTINELY, THEY WOULD NOT ROUTINELY ADD THIS  
20   INFORMATION TO THE SYSTEM. THAT WOULD ALSO HAVE TO BE A  
21   MANDATE OF THE D.A. BECAUSE THEY WOULD HAVE ACCESS TO THE  
22   INFORMATION. KNOWLEDGE IS ONE THING OR HAVING THE INFORMATION.  
23   REQUIRING THE AGENCIES TO PUT IT INTO OUR SYSTEM ARE THE NEXT  
24   STEP.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. RIDLEY-THOMAS:** BUT ISN'T IT THE CASE THAT THEY'RE  
2    SUPPOSED TO BE UTILIZING IT? ISN'T THE OVERALL POINT THAT THE  
3    SYSTEM IS WOEFULLY UNDERUTILIZED?

4

5    **C.E.O. FUJIOKA:** IT'S ABSOLUTELY UNDERUTILIZED.

6

7    **SUP. RIDLEY-THOMAS:** ACROSS THE BOARD, WHETHER IT'S THE D.A. OR  
8    ANYONE ELSE, NONE OF THE ENTITIES THAT WE WOULD HOPE ARE  
9    CURRENTLY UTILIZING IT, THE FUNDAMENTAL QUESTION HAS TO BE  
10   WHY? AND I DON'T KNOW THAT WE HAVE GOTTEN THE KIND OF ANSWERS  
11   TO THAT QUESTION THAT WOULD BE MOST INSTRUCTIVE.

12

13   **C.E.O. FUJIOKA:** I UNDERSTAND. A SYSTEM LIKE THIS, GIVEN IT'S A  
14   COUNTY SYSTEM, THE FACT THAT OTHER ENTITIES EVEN HAVE THE  
15   OPTION NOT TO PARTICIPATE IS A TROUBLE, IS A PROBLEM.

16

17   **SUP. RIDLEY-THOMAS:** EXACTLY.

18

19   **C.E.O. FUJIOKA:** IT SHOULD BE THE MANDATE BECOMES A POLICY  
20   MANDATE TO INSTRUCT EACH AND EVERY DEPARTMENT TO DO IT.

21

22   **SUP. RIDLEY-THOMAS:** THE SPIRIT OF THE MOTION IS TO DO  
23   PRECISELY THAT ONCE THE ANALYSIS IS COMPLETED BY THE C.E.O.'S  
24   OFFICE AND THE APPROPRIATE DEPARTMENTS. HOWEVER, I THINK  
25   THERE'S A LONG WAY TO GO TO BE COMFORTABLE THAT THIS SYSTEM



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 ACTUALLY SERVES THE OBJECTIVES THAT WE WISH TO ACHIEVE. I  
2 INVOKE THE DATE 1995 YET AGAIN. AND THE COST ISSUES. I'M NOT  
3 SURE THAT WE ARE ENGAGED IN A COST SAVING SCENARIO AT THIS  
4 POINT WITH RESPECT TO F.C.I. VERSUS ALTERNATIVE SYSTEMS. SO I  
5 THINK THE C.E.O. AND THE BALANCE OF THE DEPARTMENTS HAVE A LOT  
6 TO OFFER US BY WAY OF FULLER INFORMATION. MR. CHAIRMAN?

7

8 **SUP. MOLINA:** CAN I ASK A QUESTION? DOES THE REPORT ALSO COVER  
9 IDENTIFYING HIGH RISK CHILDREN OR NOT?

10

11 **SUP. KNABE, CHAIRMAN:** TO US OR THE SYSTEM?

12

13 **SUP. MOLINA:** YEAH, WHETHER IN FACT THE SYSTEM WILL DO IT. IN  
14 OTHER WORDS, LET'S SAY ALL OF THIS INPUT, EVERYBODY DOES ALL  
15 THIS INPUT. SO DO WE MINE THIS DATABASE TO LOOK FOR POTENTIAL  
16 CHILDREN IN ABUSE OR NEGLECT SITUATIONS?

17

18 **SUP. RIDLEY-THOMAS:** MRS. MOLINA, SOME OF THE ALTERNATIVE  
19 SYSTEMS APPARENTLY HAVE THAT CAPACITY. AND THAT'S WHAT WE NEED  
20 TO KNOW. F.C.I., AS NEAR AS I HAVE BEEN INFORMED, DOESN'T HAVE  
21 THAT KIND OF CAPACITY. AND THAT'S ONE OF THE ISSUES THAT WE  
22 NEED TO GET OUR ARMS AROUND.

23



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. KNABE, CHAIRMAN:** EVEN ENHANCED IT DOESN'T HAVE THE  
2    CAPACITY? THE ENHANCED VERSION THAT YOU'RE TALKING ABOUT, IT  
3    DOESN'T HAVE THE CAPACITY?

4

5    **TRISH PLOEHN:** IT DOES NOT HAVE THAT. ALL IT DOES IS IT'S A  
6    REPOSITORY OF DATA.

7

8    **SUP. MOLINA:** RIGHT. BUT AT THE SAME TIME, THERE'S ALL KINDS OF  
9    WAYS THAT YOU CAN CREATE FILTERS, LIKE IN ANY OTHER SYSTEM,  
10    THAT IF SO MANY THINGS SHOOT UP, PERSON'S BEEN ON PAROLE,  
11    KID'S BEEN ON PROBATION, KID'S DELINQUENT IN SCHOOL, PARENT  
12    HAS 13 REFERRALS TO D.C.F.S.

13

14    **SUP. RIDLEY-THOMAS:** HAS A RECORD.

15

16    **SUP. MOLINA:** YEAH. SO DOES THAT TRIGGER, DOES THAT CREATE A  
17    TRIGGER? DOES THE SYSTEM ALLOW FOR THESE KINDS OF THINGS?

18

19    **JACKIE WHITE:** IT DOES NOT CREATE TRIGGERS.

20

21    **SUP. MOLINA:** THAT'S WHY I'M ASKING THE QUESTION. SO WOULD THE  
22    REPORT CREATE A MECHANISM FOR, IN OTHER WORDS, MINING THE  
23    DATA? WOULD SOMEBODY GO IN THERE EVERY SO OFTEN AND FIND A WAY  
24    THAT YOU COULD DO THAT? IF IT'S JUST A BIG OLD DATA BANK, IT  
25    DOESN'T-- IT'S JUST FASCINATING BECAUSE I DON'T GET ON



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 FACEBOOK. I DON'T KNOW ANYTHING ABOUT FACEBOOK. BUT MY  
2 DAUGHTER KEEPS TELLING ME HOW SHE FINDS FRIENDS AND PEOPLE  
3 FIND RELATIVES AND HOW THEY ALL TALK TO EACH OTHER AND THEY  
4 KNOW WHAT'S GOING ON. I HAVE NO IDEA HOW IT WORKS. BUT IT'S  
5 PRETTY AMAZING AS A THING, AS AN INTERNET THING. AND YET HERE  
6 WE'RE TALKING ABOUT ALMOST MANDATED REPORTERS AND ALL OF THESE  
7 SYSTEMS THAT I JUST DON'T UNDERSTAND. I KNOW THERE'S A LOT OF  
8 PRIVACY ISSUES INVOLVED. BUT I GUESS IT'S LIKE WE'RE DOING ALL  
9 THIS DATA GATHERING FOR THE MERE PURPOSE THAT SHOULD A CHILD  
10 COME ACROSS D.C.F.S., WE WOULD BE ABLE TO GO THERE AND WE  
11 WOULD FIND THIS OUT. THERE WOULD BE NOTHING IN IT THAT WOULD  
12 BE PROACTIVE. IF THEY RING THE BELLS IN EVERY SINGLE  
13 DEPARTMENT, NOBODY WOULD SAY "OH WOW. THERE'S AN ISSUE HERE."

14

15 **SUP. RIDLEY-THOMAS:** MRS. MOLINA, I THINK IN PART IT'S THE  
16 DIFFERENCE BETWEEN 1995 AND 2009 IN TERMS OF TECHNOLOGIES.

17

18 **SUP. KNABE, CHAIRMAN:** ALL RIGHT. THERE IS NO ACTION BEFORE US  
19 AS I UNDERSTAND, IS THAT CORRECT? IT'S RECEIVE AND FILE WITH A  
20 REPORT COMING BACK. THIS IS SORT OF GIVING AN UPDATE OF WHERE  
21 THIS IS AND WHERE IT'S COMING BACK. OBVIOUSLY YOU HEARD THE  
22 TESTIMONY HERE TODAY OF THE ADDITIONAL INFORMATION AND  
23 COMPARISONS THAT THE BOARD EXPECTS.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA:** COULD YOU USE THAT STANDARD, THOUGH, OF ALL THOSE  
2   FIVE CHILDREN TO SEE WHERE THAT WOULD HAVE HIT SOMEWHERE ALONG  
3   THE WAY? OKAY, THANK YOU.

4

5   **SUP. KNABE, CHAIRMAN:** OKAY. WE HAVE ADJOURNMENTS LEFT, AS WELL  
6   AS PUBLIC COMMENTS. I'M GOING TO RECOMMEND, IF IT MEETS WITH  
7   YOUR APPROVAL, WE'VE HAD THE SHERIFF HERE FOR CLOSED SESSION  
8   SINCE 2:00. IF WE COULD ADJOURN TO CLOSED SESSION HERE QUICKLY  
9   AND HE CAN GIVE US AN UPDATE ON THAT ISSUE THAT YOU WANTED TO  
10   COVER LAST WEEK WHICH WE DIDN'T GET TO AND THEN WE COULD COME  
11   BACK OUT, FINISH OUR ADJOURNMENTS AND DO THE PUBLIC COMMENT.  
12   GO TO CLOSED SESSION RIGHT NOW.

13

14   **CLERK SACHI HAMAI:** IN ACCORDANCE WITH BROWN ACT REQUIREMENTS,  
15   NOTICE IS HEREBY GIVEN THE BOARD OF SUPERVISORS WILL CONVENE  
16   IN CLOSED SESSION TO DISCUSS ITEM NO. C.S.-3, CONFERENCE WITH  
17   LEGAL COUNSEL REGARDING SIGNIFICANT EXPOSURE TO LITIGATION ONE  
18   CASE, THANK YOU.

19

20

21

[CLOSED SESSION]

22

23





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. KNABE, CHAIRMAN:** SUPERVISOR ANTONOVICH, IF YOU'D LIKE TO  
2   PROCEED WITH YOUR ADJOURNMENTS AND THEN AS SOON AS YOU'RE DONE  
3   WITH THE ADJOURNMENTS, WE'LL GO TO PUBLIC COMMENTS.

4

5   **SUP. ANTONOVICH:** I'D LIKE TO ADJOURN IN THE MEMORY OF RONALD  
6   HICKLING, PASSED AWAY AT THE AGE OF 48. HE WAS THE YOUNGER  
7   BROTHER OF MY FIELD DEPUTY NORM HICKLING OF THE ANTELOPE  
8   VALLEY. MEMBER OF THE LOS ANGELES COUNTY SHERIFF'S DEPARTMENT  
9   SINCE 1999. WAS ASSIGNED TO MIRA LOMA DETENTION FACILITY.  
10   LONG-TIME RESIDENT OF THE ANTELOPE VALLEY. SURVIVED BY HIS  
11   WIFE AND HIS YOUNG CHILDREN ASHLEY AND STEVE AND HIS PARENTS  
12   AND BROTHER. ROSE FRIEDMAN WAS THE WIFE AND COLLABORATOR WITH  
13   DR. MILTON FRIEDMAN FOR 68 YEARS, PASSED AWAY AT THE AGE OF  
14   98. 1996 THEY FOUNDED, SHE AND MILTON, THE ROSE MILTON  
15   FRIEDMAN FOUNDATION, PROMOTING SCHOOL CHOICE. RECENTLY SHE  
16   ATTENDED THE 2008 DEDICATION AT THE MILTON AND ROSE FRIEDMAN  
17   READING ROOM AT THE CHAPMAN UNIVERSITY LIBRARY. SHE WAS CO-  
18   AUTHOR OF HER HUSBAND'S TWO MOST WIDELY READ BOOKS,  
19   "CAPITALISM AND FREEDOM" AND "FREE TO CHOOSE," WHICH WERE MADE  
20   INTO PUBLIC BROADCASTING'S, ONE OF THE MOST POPULAR SERIES ON  
21   ECONOMICS. SHE WAS A GRADUATE OF REED COLLEGE AND ATTENDED THE  
22   UNIVERSITY OF CHICAGO WHERE SHE MET MILTON. AND THEY WERE  
23   LATER MARRIED.

24

25   **SUP. KNABE, CHAIRMAN:** ALL MEMBERS.



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1  
2 **SUP. ANTONOVICH:** HER FATHER WAS THE ONE WHO DEVELOPED THE  
3 ECONOMICS AND LAW COURSE AT THE UNIVERSITY OF CHICAGO. HE  
4 PASSED AWAY AT THE AGE OF 102. I HAD THE OPPORTUNITY OF  
5 KNOWING THEM AND BEING INVOLVED WITH SOME OF THE ASSOCIATIONS  
6 WORKING WITH THEM ON ECONOMIC ISSUES. NANNETTE MEEHAN  
7 FLETCHER. SHE PASSED AWAY ON AUGUST 19TH. SHE WAS A GRADUATE  
8 OF ST. THERESE CATHOLIC SCHOOL AND RAMONA CONVENT, UNIVERSITY  
9 OF CALIFORNIA LOS ANGELES. SHE AND HER HUSBAND WHERE SHE MET  
10 AT THE CURRENT COUNTY HOSPITAL IN BAKERSFIELD, OPENED AND  
11 OPERATED THE J. WESLEY FLETCHER LABORATORIES IN SOUTH  
12 PASADENA, OPERATING THEM UNTIL THEIR RETIREMENT. LORETTA JEAN  
13 GEISER, LONG TIME RESIDENT OF LANCASTER, AND SERVED IN  
14 MISSIONARY HOSPITALS, MEDICAL OFFICERS AND MEDICAL FACILITIES  
15 DURING HER LONG CAREER. MILTON KNIGHT, PASSED AWAY AT THE AGE  
16 OF 86. TUSKEGEE AIRMAN DURING WORLD WAR II WHERE HE WAS THE  
17 CREW CHIEF AND FLIGHT ENGINEER. RESIDED IN THE SAN GABRIEL  
18 VALLEY AREA. HE LEAVES HIS WIFE AND TWO CHILDREN AND THREE  
19 STEPCHILDREN AND ONE BROTHER. ANDREW JACK SCOTT, ANTELOPE  
20 VALLEY PASSED AWAY AT THE AGE OF 86. SERVED ON THE DEACON  
21 BOARD AND CHURCH TREASURER OF LIVING STONE CATHEDRAL,  
22 WORSHIPPED FOR 35 YEARS. PHILIP WOOD, RETIRED FROM J.P.L., 30  
23 YEARS OF SERVICE. LORI DESAVIOR, UNITED STATES NAVY VETERAN,  
24 WORLD WAR II VETERAN. AND ALENE DAVIS, ALSO OF THE ANTELOPE  
25 VALLEY. AND I'D LIKE TO MAKE A MOTION FOR A REPORT BACK. WE'VE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 ALL SEEN THE DEVASTATING TYPHOON WHICH RAVAGED SOUTHERN TAIWAN  
2 ON AUGUST 8TH, 2009 WHERE EXTENSIVE FLOODING AND LANDSLIDES  
3 HAVE CLAIMED OVER 500 LIVES AND MUCH DAMAGE TO MANY OF THE  
4 PROPERTIES WHICH RESULTED IN BILLIONS OF DOLLARS OF DAMAGES.  
5 THIS TYPHOON IS THE DEADLIEST TYPHOON TO IMPACT TAIWAN IN  
6 RECORDED HISTORY. THE EXTREME AMOUNT OF RAIN TRIGGERED  
7 ENORMOUS MUDSLIDES, SEVERE FLOODING. ONE MUDSLIDE BURIED THE  
8 ENTIRE TOWN OF XIAOLIN, KILLING AN ESTIMATED 500 PEOPLE WHO  
9 RESIDED IN THE VILLAGE. SO I'D MOVE THAT THE BOARD DIRECT THE  
10 C.E.O. TO CONTACT THE TAIPEI ECONOMIC CULTURAL OFFICE IN LOS  
11 ANGELES COUNTY TO SEE WHAT ASSISTANCE IN THE RECONSTRUCTION  
12 EFFORTS BY PRESIDENT MA YING-JEOU AND REPORT BACK TO THE BOARD  
13 ON SEPTEMBER 1ST, 2009. THAT'S IT, MR. CHAIRMAN.

14

15 **SUP. KNABE, CHAIRMAN:** THANKS, SO ORDERED. SUPERVISOR MOLINA,  
16 DO YOU HAVE ANY ADJOURNMENTS? SUPERVISOR RIDLEY-THOMAS?

17

18 **SUP. RIDLEY-THOMAS:** THANK YOU, MR. CHAIRMAN. NOVELLA CLAYTON,  
19 LONG TIME SECOND DISTRICT RESIDENT WHO PASSED AWAY RECENTLY.  
20 SHE RELOCATED TO LOS ANGELES IN 1963 FROM LONGVIEW, TEXAS AND  
21 WORKED TOWARD A SUBSIDIARY OF GEMCO FOR SEVERAL YEARS. MISS  
22 CLAYTON SERVED ON THE MOTHERS' BOARD AT THE SOUTHERN  
23 MISSIONARY BAPTIST CHURCH. SHE WILL BE REMEMBERED FOR HER  
24 CHEERFUL PERSONALITY, WHICH WAS LOVED BY ALL WHO KNEW HER.  
25 LEAVES TO CHERISH HER MEMORY, HER DAUGHTER, LOUISE DUNCAN, ONE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 GRANDDAUGHTER AND ONE GREAT GRANDDAUGHTER AND A SON-IN-LAW.  
2 DONTÉ BERNARD COBBS, LONG TIME, THAT IS, LIFE LONG RESIDENT OF  
3 THE SECOND DISTRICT WHO RECENTLY PASSED BORN IN 1990 IN  
4 ENGLEWOOD CALIFORNIA. DONTÉ WAS AN ACTIVE MEMBER OF THE ST.  
5 MARK MISSIONARY BAPTIST CHURCH, WHERE HE HELD SEVERAL  
6 LEADERSHIP POSITIONS. HE RECENTLY GRADUATED FROM GRAND MANUAL  
7 ARTS HIGH SCHOOL AND HAD BEGUN HIS ATTENDANCE AT THE SANTA  
8 MONICA, JR. COLLEGE. HE WILL BE REMEMBERED FOR HIS COMMITMENT  
9 TO HIS FAMILY, HIS LOVE OF BASKETBALL AND HIS WARM  
10 PERSONALITY. HE LEAVES TO CHERISH HIS MEMORY HIS PARENTS,  
11 RUFUS AND SABRINA COBBS, HIS BROTHER DONAVIN, HIS  
12 GRANDPARENTS, EDWARD AND ANITA EDWARDS, YVONNE LEE AND MORTIEL  
13 COBBS, HIS ADOPTED GRANDFATHER AND PASTOR, DR. LOVELY HANES  
14 AND A HOST OF FAMILY AND FRIENDS. ERNESTINA DURAZO, MOTHER OF  
15 LOS ANGELES COUNTY FEDERATION LABOR PRESIDENT, MARIA ELENA  
16 DURAZO, WHO PASSED AWAY RECENTLY SHE CAME TO THE UNITED STATES  
17 IN 1942 WHERE SHE WORKED IN THE FIELDS AND CANNERIES OF  
18 CALIFORNIA WHILE RAISING 11 CHILDREN. MRS. DURAZO WAS A LIFE  
19 LONG DEVOTED LEADER IN THE CATHOLIC CHURCH AND SERVED AS  
20 EUCHARIST MINISTER AT OUR LADY OF MOUNT CARMEL CHURCH FOR OVER  
21 40 YEARS. SHE LEAVES TO CHERISH HER MEMORY NINE CHILDREN,  
22 MARIA ELENA, CARMEN, DOLORES, ALICIA ALFONSO, MARIANA, JOHN,  
23 ELIZABETH, RICKY, 23 GRANDCHILDREN AND 17 GREAT GRANDCHILDREN.  
24 IRIS JOHNSON- BRIGHT, LOS ANGELES COUNTY RESIDENT WHO RECENTLY  
25 PASSED, BORN IN MONTGOMERY, ALABAMA. MRS. JOHNSON-BRIGHT MOVED



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 WITH HER FAMILY IN 1962. SHE GRADUATED FROM U.C.L.A. IN BOTH  
2 1976 AND THEN AGAIN IN 1979 RECEIVING A BACHELOR OF ARTS AND  
3 AN M.B.A. AS WELL AS A J.D. MISS JOHNSON- BRIGHT WAS AMONG  
4 THOSE WHO COULD BE COUNTED FOR HER WORK IN THE AREA OF CIVIL  
5 RIGHTS AND PROVIDING AID TO THE POOR AND THOSE CONSIDERED  
6 UNDERPRIVILEGED. IN ADDITION TO A SUCCESSFUL CAREER PRACTICING  
7 LAW, SHE ALSO FOUNDED THE MUSIC PUBLISHING COMPANY AND SERVED  
8 AS A PROFESSOR AT CHARLES R. DREW UNIVERSITY OF MEDICINE AND  
9 SCIENCE AND WEST LOS ANGELES COMMUNITY COLLEGE. MRS. JOHNSON-  
10 BRIGHT WILL BE REMEMBERED FOR HER LOVE OF TRAVELING, HER LOVE  
11 FOR HER FRIENDS AND HER LOVE OF MUSIC. SHE LEAVES TO CHERISH  
12 HER MEMORY, HER MOTHER VERA JOHNSON, HER SISTERS, OUIDA, LISA,  
13 KARYN, HER NIECES, KAREN, HER NIECES KAREN, TIA, ASHLEY, HER  
14 NEPHEWS, LARRY, GENE, ARLEN, BEAUFORT AND RICHARD, A HOST OF  
15 FAMILY AND FRIENDS, AMONG WHICH I CONSIDER MYSELF. AND  
16 FINALLY, CAMMIE DOVE TURPIN HARRISTON, BORN MAY 20TH, 1922 IN  
17 MARSHAL, TEXAS. PASSED ON AUGUST 22ND OF THIS YEAR AT THE AGE  
18 OF 87. A RESIDENT OF LADERA HEIGHTS COMMUNITY, A LONG TIME  
19 MEMBER OF THE COUNTY OF LOS ANGELES, RESIDENT OF THE COUNTY OF  
20 LOS ANGELES, AND AN ACTIVE ENTREPRENEUR, WELL INTO HER  
21 ADVANCED YEARS. SHE WILL BE REMEMBERED FONDLY FOR HER  
22 CONTRIBUTIONS AND HER SENSE OF SELF-DETERMINATION, SELF-  
23 RESPECT AND SELF-SUFFICIENCY. THAT WOULD BE CAMMIE DOVE TURPIN  
24 HARRISTON. THANK YOU, MR. CHAIRMAN AND COLLEAGUES.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. KNABE, CHAIRMAN:** NEXT WE HAVE PUBLIC COMMENTS. SHIRLEY  
2    KING-POWELL, JACQUELINE WATSON, KELLY CARTWRIGHT WILL BE THE  
3    FIRST THREE. DIANE BOUDREAUX? DIANE, ARE YOU STILL HERE? I  
4    THINK DIANE TESTIFIED EARLIER.

5

6    **SHIRLEY KING-POWELL:** FIRST I WANTED TO SAY THANK YOU TO ALL  
7    THE SUPERVISORS FOR ALLOWING ME TO SPEAK.

8

9    **SUP. KNABE, CHAIRMAN:** OKAY. WOULD YOU IDENTIFY YOURSELF,  
10    PLEASE, FOR THE RECORD?

11

12    **SHIRLEY KING-POWELL:** MY NAME IS SHIRLEY KING POWELL AND I'M A  
13    RESIDENT OF THE SECOND DISTRICT. AND THE REASON I'M HERE IS  
14    BECAUSE I WANT EVERYBODY TO SEE MY FACE BECAUSE I'VE BEEN  
15    THREATENED BY A TENANT. THE COUNTY HEALTH DEPARTMENT HAS  
16    ENDANGERED MY LIFE AND I BROUGHT TO SHOW WHERE MY DAUGHTER'S  
17    CLOTHES WAS RIPPED OFF BY ONE OF MY TENANTS. I'VE CALLED THE  
18    PEOPLE, THE POLITICIANS IN MY CITY AND I HAVEN'T GOTTEN  
19    ANYTHING DONE. I'VE CALLED THE POLICE DEPARTMENT.

20

21    **SUP. KNABE, CHAIRMAN:** WHAT CITY IS THAT?

22

23    **SHIRLEY KING-POWELL:** LOS ANGELES.

24

25    **SUP. KNABE, CHAIRMAN:** OKAY.





The Meeting Transcript of  
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1  
2 **SHIRLEY KING-POWELL:** AND THEY CAME OUT, THE TENANT CAME INTO  
3 MY HOUSE AND ATTACKED ME. WHEN I LEASED MY PLACE, I HAVE A  
4 CLAUSE IN MY AGREEMENT THAT IF YOU'RE DOING ANYTHING TO HARM  
5 THE CITIZENS OR DOING ANYTHING ILLEGAL THAT WOULD HURT THE  
6 GOVERNMENT, STEALING FUNDS OR WHATEVER, IF I FOUND OUT ABOUT  
7 IT, NO MATTER WHAT YOUR RACE IS THAT, I WOULD REPORT IT TO THE  
8 PROPER AUTHORITIES. AND I HAVE A TENANT THAT'S ABUSING THE  
9 WELFARE SYSTEM. SHE GETS WELFARE IN HER MAIDEN NAME. SHE'S  
10 BEEN MARRIED FOR 18 YEARS SHE HAS FIVE KIDS. HER HUSBAND  
11 WORKS. THEY DRIVE BRAND NEW CARS. AND IN MY RESEARCH, SHE GETS  
12 SOCIAL SECURITY, SHE DOES IN HOME SERVICE SUPPORT FOR HER  
13 MOTHER, HER MOTHER SELLS MARIJUANA. SHE GETS SECTION 8. AND IN  
14 THE PROCESS OF SITTING UP HERE LISTENING TO ALL OF THIS AND  
15 THEN HAVING L.A.P.D. TO COME OUT, THEY CAN'T SUPPORT-- WELL  
16 THEY COME OUT, THEY TAKE THE REPORT, BUT IT'S NOTHING THAT  
17 THEY CAN REALLY DO. AND THEN THE GUY IS DOING PAROLE. AND THEN  
18 I CALL THE PAROLE AGENCY. ONE AGENCY SAID THAT SHE CHECKED THE  
19 COMPUTER, SHE GIVE ME A NUMBER TO CALL ANOTHER AGENCY. AND  
20 THEN WHEN I CALLED TO REPORT HER FOR WELFARE FRAUD, I HAVE  
21 ABOUT 10 NUMBERS THAT'S DISCONNECTED. AND SO MY ONLY  
22 ALTERNATIVE WAS TO COME HERE AND TO LET YOU GUYS SEE MY FACE  
23 BECAUSE I'VE BEEN THREATENED OVER AND OVER, PHYSICALLY AND  
24 VERBALLY THREATENED. AND THEY ARE ALLOWED TO USE COUNTY  
25 DEPARTMENTS TO CONTINUE TO TORTURE ME AND ABUSE ME. AND I





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 WOULD JUST LIKE TO KNOW: WHAT CAN ANYBODY DO FOR ME? IF  
2 NOTHING ELSE, IF NOTHING ELSE--

3

4 **SUP. KNABE, CHAIRMAN:** STAFF MEET WITH HER THERE, MARK?

5

6 **SUP. RIDLEY-THOMAS:** I'D BE GLAD TO MR. CHAIRMAN.

7

8 **SUP. KNABE, CHAIRMAN:** MAYBE YOU COULD GET SOMEBODY FROM COUNTY  
9 COUNSEL TO VISIT, AS WELL WELL. GET SOMEONE FROM COUNTY  
10 COUNSEL TO VISIT WITH HER, AS WELL. THANK YOU. YES, MA'AM.

11

12 **KELLY CARTWRIGHT:** HELLO, MR. DON KNABE.

13

14 **SUP. KNABE, CHAIRMAN:** HOW ARE YOU?

15

16 **KELLY CARTWRIGHT:** CHAIRMAN. NICE TO SEE EVERYONE AGAIN. I'M  
17 HERE ON BEHALF OF MYSELF AND MY FAMILY.

18

19 **SUP. KNABE, CHAIRMAN:** IDENTIFY YOURSELF.

20

21 **KELLY CARTWRIGHT:** FOR MYSELF.

22

23 **SUP. KNABE, CHAIRMAN:** IDENTIFY YOURSELF FOR THE RECORD.

24

25 **KELLY CARTWRIGHT:** MY NAME IS KELLY CARTWRIGHT, SIR.



**The Meeting Transcript of  
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1

2 **SUP. KNABE, CHAIRMAN:** THANK YOU.

3

4 **KELLY CARTWRIGHT:** SIR, I WENT THROUGH MY CHAIN OF COMMAND  
5 THROUGH MY HOUSING AUTHORITY TO TALK TO THEM ABOUT GETTING  
6 SOME PLUMBING FIXED. BY ME TALKING TO MY PROPERTY SUPERVISOR,  
7 MISS ANTONIA LOPEZ, I TOLD HER THAT IF THEY DIDN'T FIX THE  
8 CAULKING THAT I WOULD GET A PLUMBER AT THE END OF THE DAY. BY  
9 THE END OF THE FOLLOWING DAY, MY WATER WAS SHUT OFF. WE WERE  
10 GIVEN LETTERS STATING THAT WE WERE TO EVACUATE IMMEDIATELY DUE  
11 TO PLUMBING, EVEN THOUGH I KNEW IT WAS SEWAGE. EVEN THOUGH I  
12 KNEW IT HAD BEEN AN ONGOING PROBLEM FROM FIVE TO SIX MONTHS.  
13 THIS PARTICULAR PERSON HAS HAD IT OUT FOR ME, PERIOD, ANYTHING  
14 THAT I SAY AND DO. EVERYONE KNEW IN MY COMPLEX AS WELL AS MY  
15 COMMUNITY AS WELL AS OUR EXECUTIVES THROUGHOUT HOUSING  
16 AUTHORITY THAT I KELLY CARTWRIGHT AND FAMILY HAVE BEEN  
17 STRICKEN WITH SEVERE BACTERIAL INFECTION, ASTHMA, BRONCHITIS,  
18 STAPH INFECTION, TUMORS, AND VARIOUS THINGS. WELL, I HAVE NOT  
19 BEEN GIVEN ANY PAPERWORK TO RETURN BACK TO MY HOME. A LOVELY  
20 NAME KEPT BEING BROUGHT UP, HER NAME WAS JULIET LAUREN. SHE  
21 WAS SO MEAN TO ME. BUT NO ONE WOULDN'T HELP ME THROUGHOUT MY  
22 EXECUTIVE. SO I DECIDED TO COME DOWN HERE AT THE END OF MARCH  
23 TO SPEAK TO THE BOARD OF SUPERVISORS. UNBEKNOWNST TO ME, I  
24 WENT TO THE CLERK AND I ASKED HER, "WOULD YOU PLEASE FILL OUT  
25 MY PAPERWORK?" BECAUSE I DIDN'T HAVE MY GLASSES AT THE TIME.



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1 AND I FELT INTIMIDATED THAT COMMUNITY DEVELOPMENT COMMISSION  
2 WAS SITTING DIRECTLY TWO ROWS BEHIND ME. BY THE TIME I LEFT  
3 THE CLERK AND TURNED BACK TO MY SEAT, JULIA LAUREN WAS SITTING  
4 IN MY SEAT ON TOP OF MY PURSE AND MY BOOK. I THEN AT THAT TIME  
5 I TOLD THE YOUNG LADY, BECAUSE I DID NOT KNOW OF HER, I SAID,  
6 "COULD YOU PLEASE, YOU'RE SITTING IN MY SEAT." SHE WOULD NOT  
7 REMOVE HERSELF FROM MY SEAT HERE IN THE BOARD OF SUPERVISORS.  
8 BUT SHE WAS WITH ASSISTANT DIRECTOR CARDEL CAVELO AS WELL AS  
9 MARIA BACHICON. AS I PROCEEDED TO TELL HER, "YOU'RE SITTING ON  
10 MY PURSE," AND I LOOKED AT HER VERY STERN. I SAID, "MAY I HAVE  
11 MY SEAT?" SHE THEN WENT OVER AND IS THE SAT OVER THERE WITH  
12 THE EXECUTIVES. BY THE TIME WE STOOD UP TO BE SWORN IN,  
13 EXECUTIVE DIRECTOR MARIA BACHICON HAD PASSED MY WAY, MADE AN  
14 ABOUT FACE AND STOPPED AND TURNED AND SPOKE WITH ME. SHE BENT  
15 AT THE KNEES AND SHE SPOKE TO ME EXTENSIVELY FOR 15 MINUTES.  
16 SHE TOLD ME AT THAT TIME THAT SHE WOULD SET UP A MEETING TO  
17 FOR ME TO MEET WITH HER AND I WOULD TALK TO HER ABOUT THE  
18 PROBLEMS AND THE ONGOING PROBLEMS, HARASSMENT, DISCRIMINATION,  
19 ALL OF WHICH I WAS GETTING BY HER STAFF. I RECEIVED THAT  
20 LETTER. I WENT TO THAT MEETING ON APRIL THE SECOND CORPORAL  
21 CIRCLE MONTERREY PARK, BY THE WAY OF THE BUS. I GOT THERE AND  
22 JULIET LAUREN MET ME WITH A LOVELY WOMAN. I WENT INTO THE  
23 MEETING THEY WERE VERY STERN, VERY RUDE, VERY JUST MEAN. SO I  
24 SAID "MMM." SHE STEPPED OUT. ANOTHER MAN COMES OUT AND HE  
25 TELLS ME MARIA BACHICON COULD NOT MAKE IT. AND HE IS HERE IN



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1 HER PLACE FOR EYES AND EARS AND TO TAKE NOTES. THEY WERE SO  
2 RUDE AND ASKED ME SO MANY QUESTIONS. BUT HE WAS VERY KIND  
3 BECAUSE HE KNEW WHAT HE WAS DOING. I ASKED HIM THREE  
4 OCCASIONS. "SIR, DO I NEED LEGAL REPRESENTATION?" "I FELT AT  
5 THE PIT OF THE BOTTOM OF MY STOMACH THAT I WOULD THROW UP,  
6 BECAUSE SOMETHING WASN'T GOING RIGHT. I SAID, "SIR, TELL ME,  
7 WHOM ARE YOU?" HE PROCEEDED TO REACH INTO HIS POCKET AND GIVE  
8 ME A CARD. AND THAT CARD STATED C.D.C. ATTORNEY AT LAW. HE  
9 TOLD ME AT THAT TIME.

10

11 **SUP. KNABE, CHAIRMAN:** WILL YOU WRAP UP, YOUR TIME'S BEEN UP  
12 FOR A WHILE. WRAP IT UP.

13

14 **KELLY CARTWRIGHT:** I DIDN'T GET TO THE-- BUT I UNDERSTAND.

15

16 **SUP. KNABE, CHAIRMAN:** WELL BUT ALSO, I BELIEVE BASED ON THE  
17 ADDRESS THAT I SAW ON YOUR FORM, YOU'RE IN HARBOR HILLS, IS  
18 THAT CORRECT?

19

20 **KELLY CARTWRIGHT:** YES, SIR.

21

22 **SUP. KNABE, CHAIRMAN:** SO I'M GOING TO HAVE A MEMBER OF MY  
23 STAFF MEET WITH YOU RIGHT OVER HERE, OKAY?

24

25 **KELLY CARTWRIGHT:** GREAT. DID YOU GET MY EMAIL?



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2 **SUP. KNABE, CHAIRMAN:** NO, I DID NOT.

3

4 **KELLY CARTWRIGHT:** I WANT TO GIVE YOU VARIOUS EMAILS BECAUSE  
5 THIS HARASSMENT, I'M SO DISCOURAGED. I'VE CALLED SO MANY  
6 PEOPLE, NOT AS WELL AS I CONTACT THIS AGENCY. I FOLLOWED MY  
7 CHAIN OF COMMAND THROUGH MY HOUSING AUTHORITY. THROUGH MY  
8 BOARD OF SUPERVISORS AND THROUGH ALL MY STATE OFFICIALS. MY  
9 LAST ONE I LEFT WAS THROUGH MY CHIEF OF COMMAND, PRESIDENT OF  
10 THE UNITED STATES OBAMA AND TO THIS OPERATOR NUMBER 22. I MADE  
11 IT AND READ AND THEY ALL LISTENED. NO C.D.C. DID NOT STOP ME  
12 TODAY. THEY HAVE DONE SOME HORRIBLE, HORRIFIC THINGS TO ME.  
13 I'VE BEEN UP AGAINST THE POLICE DEPARTMENT AND I WON. I WENT  
14 UP AGAINST MY STALKER AND I WON.

15

16 **SUP. KNABE, CHAIRMAN:** OKAY. MEET WITH MY STAFF OVER THERE.

17

18 **KELLY CARTWRIGHT:** THANK YOU, SIR. MAY EVERYONE HAVE A BLESSED  
19 DAY. THANK YOU FOR LISTENING.

20

21 **SUP. KNABE, CHAIRMAN:** YOU, TOO. ARNOLD SACHS? AND ONE MORE  
22 TIME JACQUELINE WATSON? JACQUELINE HERE?

23

24 **ARNOLD SACHS:** GOOD AFTERNOON, AGAIN, THANK YOU, COUNTY BOARD  
25 OF SUPERVISORS, IT'S ARNOLD SACHS. LAST WEEK, AT LAST WEEK'S



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1 MEETING YOU HAD SOME PEOPLE IN THE AUDIENCE WHO WERE VERY  
2 UPSET ABOUT A SHOOTING THAT HAD OCCURRED AND THEY WANTED TO  
3 KNOW THAT AN INVESTIGATION WOULD BE OPENED INTO IT. AND I'M  
4 KIND OF CONCERNED ABOUT THE INVESTIGATION, BUT MORE  
5 IMPORTANTLY IF I MIGHT, THERE WAS AN ARTICLE IN THE L.A. TIMES  
6 REGARDING SOMETHING THAT HAPPENED WITH AN L.A.P.D. DETECTIVE  
7 TIED TO A SECOND OFFICER-INVOLVED SHOOTING. IN THE FIRST  
8 OFFICER-INVOLVED SHOOTING, A CIVILIAN PANEL THAT OVERSEES THE  
9 L.A.P.D. CLEARED THE OFFICER OF ANY WRONGDOING. FOUR YEARS  
10 LATER, HOWEVER, EVIDENCE NOT SEEN BY THE PANEL SURFACED IN A  
11 CIVIL TRIAL AND SHOWED THAT THE SUSPECT HAD HIS HANDS IN THE  
12 AIR WHEN THE OFFICER FIRED. THE SUSPECT WASN'T AIMING A WEAPON  
13 AT THE OFFICER, THE JURY FOUND, BUT INSTEAD HAD BEEN TRYING TO  
14 SURRENDER. THE POINT I'M TRYING TO MAKE IS: CLAIMED IN THIS  
15 ARTICLE, AND I DON'T KNOW, I'M JUST READING THE NEWSPAPER, IS  
16 THAT THE EVIDENCE WASN'T PROTECTED. ALL TOO OFTEN, THERE'S A  
17 LOT OF HEARINGS REGARDING SHOOTINGS BY BOTH THE COUNTY AND THE  
18 CITY POLICE DEPARTMENTS AND THE CAVALIER STATEMENT IN HERE IS  
19 STATING THAT EVIDENCE NOT SEEN BY THE PANEL THAT'S DOING THE  
20 INVESTIGATION, EVIDENCE NOT SEEN BY THE PANEL THAT'S DOING THE  
21 INVESTIGATION, HOW CAN THEY COMPLETE AN INVESTIGATION IF THEY  
22 DON'T GET ALL THE EVIDENCE? WHO IS CHARGED WITH THAT PORTION  
23 OF PROVIDING THE EVIDENCE SO THAT A PANEL CAN LOOK INTO WHAT'S  
24 CLAIMED TO BE UNJUSTIFIABLE SHOOTINGS? MAKES IT AWFULLY TOUGH  
25 TO COME UP WITH A SOLUTION OR AN ANSWER THAT WOULD APPEASE THE



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1 PUBLIC. IF THAT'S THE SITUATION THAT OCCURRED, WAS SOMEBODY  
2 SUMMARILY ACCUSED OF WITHHOLDING EVIDENCE? BECAUSE EVIDENTLY,  
3 THE EVIDENCE THAT SAYS "HEY, I'M SURRENDERING" WASN'T  
4 INCLUDED. IF THAT'S NOT INCLUDED THEN IT'S GOING TO BE A  
5 DIFFERENT FINDING. IF IT IS INCLUDED, IT'S GOING TO BE A  
6 DIFFERENT FINDING. THAT'S A GERMANE POINT TO ALL THESE PANELS  
7 THAT ARE PUT TOGETHER, THAT ARE APPOINTED, THAT WILL LOOK INTO  
8 THESE DIFFICULT SITUATIONS IF YOU CAN'T GET, I HATE TO USE  
9 THIS WORD, TRANSPARENCY AND OPENNESS, THEN HAVE CAVALIER  
10 ATTITUDE THAT SAYS EVIDENCE WASN'T PRESENTED, WELL THEN THERE  
11 REALLY IS NO SENSE IN HAVING A PANEL BECAUSE THE SOLUTIONS  
12 HAVE ALREADY BEEN PREDETERMINED. HOPEFULLY THAT WON'T HAPPEN  
13 WITH THE COUNTY'S INVESTIGATIONS. THANK YOU.

14

15 **SUP. KNABE, CHAIRMAN:** THANK YOU.

16

17 **CLERK SACHI HAMAI:** MR. CHAIRMAN, ON ITEM NO. C.S.-7 AND C.S.-  
18 8, THE CHIEF EXECUTIVE OFFICER HAS ASKED TO CONTINUE BOTH OF  
19 THESE ITEMS ONE WEEK. C.S.-7 IS THE CONSIDERATION OF  
20 EMPLOYMENT TO THE POSITION OF THE DEPARTMENT OF HEALTH  
21 SERVICES INDEPENDENT REVIEW. AND THE C.S.-8 IS LABOR  
22 NEGOTIATIONS? YES. THAT WAS THE INDEPENDENT REVIEW SERVICES.  
23 AND C.S.-8 WAS THE LABOR NEGOTIATIONS. SO WE'LL HAVE ITEM  
24 C.S.-2, C.S.-4 AND C.S.-5.

25





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1    **SUP. KNABE, CHAIRMAN:** OKAY.

2

3    **CLERK SACHI HAMAI:** SO IN ACCORDANCE WITH BROWN ACT

4    REQUIREMENT, NOTICE IS HEREBY GIVEN THAT THE BOARD OF

5    SUPERVISORS WILL CONVENE IN CLOSED SESSION TO CONSIDER ITEM

6    NUMBER C.S.-2, CONFERENCE WITH LEGAL COUNSEL REGARDING

7    EXISTING LITIGATION, ITEM NUMBER C.S-4, CONFERENCE WITH LEGAL

8    COUNSEL REGARDING INITIATION OF LITIGATION, ONE CASE, ITEM

9    NUMBER C.S.-5, INTERVIEW AND CONSIDERATION OF CANDIDATE FOR

10    EMPLOYMENT TO THE POSITION OF LEAD ATTORNEY FOR THE CHILDREN'S

11    SPECIAL INVESTIGATION UNIT. THANK YOU.

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6 **REPORT OF ACTION TAKEN IN CLOSED SESSION ON AUGUST 25, 2009**

7

8

9

10 In open session item CS-1 was continued two weeks to September  
11 8, 2009, at the request of the Acting County Counsel.

12

13 No reportable action was taken on items CS-2, CS-3, CS-4 or  
14 CS-5.

15

16 In open session item CS-6 was continued one week to September  
17 1, 2009, at the request of the Acting Director of Personnel.

18

19 In open session item CS-7 was continued one week to September  
20 1, 2009, at the request of the Acting Director of Personnel.

21

22 In open session item CS-8 was continued one week to September  
23 1, 2009, at the request of the Chief Executive Officer.

24

25



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1 I, JENNIFER A. HINES, Certified Shorthand Reporter  
2 Number 6029/RPR/CRR qualified in and for the State of  
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the Los  
5 Angeles County Board of Supervisors August 25, 2009,  
6 were thereafter transcribed into typewriting under my  
7 direction and supervision;

8 That the transcript of recorded proceedings as archived  
9 in the office of the reporter and which have been provided to  
10 the Los Angeles County Board of Supervisors as certified by  
11 me.

12 I further certify that I am neither counsel for, nor  
13 related to any party to the said action; nor  
14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this 2nd  
16 day of September 2009, for the County records to be used only  
17 for authentication purposes of duly certified transcripts  
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

22